



FINANCIAL TIMES

CHILEAN VOTE

Pinochet's fate to be decided

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No.30,658

Tuesday October 4 1988

D 8523 A

World News

Discovery lands amid roars of delight

Discovery space shuttle touched down precisely on time in the Mojave Desert in California...

Aids increase

A World Health Organisation official said there had been a sharp increase in the number of adults with AIDS...

West Bank protest

Palestinians in the West Bank and Gaza Strip held another general strike in protest at decision by Israeli authorities...

US warns Chile

The State Department said it had told President Pinochet's Government of serious US concern at reports that he might cancel the vote on whether he should stay in power until 1997...

Unita offer

Angolan rebel leader Jonas Savimbi a ceasefire with Cuban troops in Angola...

PLO election move

Mustafa Nabeh, deputy mayor of Hebron and vocal Palestinian leader in the occupied West Bank...

Burma strike ends

Thousands of civil servants and factory workers heeded official warnings and returned to work as the military Government appeared to have broken Burma's first general strike in 26 years...

US, Greece in talks

Greek and American negotiators resumed talks for a new bases agreement after differences over a Greek demand for the closure of a US Air Force base at Athens Airport...

Libya, Chad link

Libya and Chad announced they had restored diplomatic relations, just over a year after signing a ceasefire which ended their war...

Peking visit

Rajiv Gandhi, India's Prime Minister, is to visit Peking in December for talks with Chinese leaders...

Jamaica aid

President Reagan told Jamaican Prime Minister Edward Seaga the US would give \$125m to help it after damage caused by Hurricane Gilbert...

Enclave visit

A senior Soviet official in charge of nationalities issues was sent to the Azerbaijani region of Nagorno-Karabakh as strikes continued to paralyse the disputed territory...

Business Summary

Taiwan yields to pressure on securities tax law

TAIWAN'S financial authorities have apparently succumbed to pressure from investors and stockbrokers and changed a revision of the law concerning taxes on securities transactions...

McDonnell Douglas, US manufacturer, has won a \$1.8bn contract to equip the Swiss air force with 34 of its F/A-18 Hornet combat aircraft...

SIR RON BRIERLEY, New Zealand entrepreneur, has acquired a 5.2 per cent stake in Vickers, UK engineering...

BOUYGUES, leading French construction and communications group whose shares have been under heavy pressure, emphasised that Robert Marcell acted on his own initiative when he had acquired a stake of nearly 5 per cent in the company...

UNITED STATES' factory orders, which have been spurting the overall economy, rose a strong 3.1 per cent in August...

SCANDINAVIAN Airlines Systems and Texas Air, US airlines, are expected to announce a co-operation agreement in New York which would give the Scandinavian carrier more destinations in the important US market...

CHANNEL TUNNEL is on target to open in May 1993, but will cost 7.2 per cent more than forecast, Anglo-French Euro-tunnel consortium said...

DU PONT, biggest US chemicals company, is to introduce new products such as drugs and electronic imaging systems into its traditional business of basic chemicals...

CHASE MANHATTAN, US bank, is joining forces with Silvio Berlusconi's Fininvest group in Italy to market two new mutual funds designed to channel Italian investment into foreign equities and bonds...

JAMES CAPEL, London stockbroker owned Hongkong and Shanghai Banking Corporation, is to expand its Singapore presence by taking eventual control of Kay Hian, local securities firm...

M.N. ROTHSCHILD, UK merchant bank, has joined forces with Carlos Langoni, former Brazilian central bank governor, to create a company designed to develop opportunities in the growing Brazilian debt/equity swap market...

BANQUE Nationale de Paris, France's biggest in terms of assets, said its earnings for the first half of 1988 were up 5 per cent from a year earlier, largely reflecting a dip in its operating provisions...

NORDBRANKEN, Sweden's fifth-largest publicly quoted commercial bank, reported a five-fold increase in profits for the first eight months, indicating the cost-cutting programme and tougher stance on credit losses have taken effect...

GRUPE Saint-Louis, French food group, reported a 27 per cent increase in first-half consolidated net income to FF2,720m (\$22m) after payments to minority interests...

GKN, UK engineering group, paid \$42.8m (\$60m) for a 22.02 per cent stake in Westland, British helicopter manufacturer, and said its aim was to gain a controlling interest in the company...

Lebanese police announce release of Indian hostage

LEBANESE police said last night that one of the foreign hostages held in Lebanon had been freed, shortly after the US and Syria both announced that they were expecting someone to be released...

Fitzwater, the White House spokesman, said shortly before the news from Beirut. "We have heard this before and it hasn't happened."

On Saturday, the Islamic Jihad for the Liberation of Palestine, which claims to be holding the four Americans seized on the campus of Beirut University in January 1987, said it would release one of them "to prove our goodwill and seriousness in this matter."

Asked about the statement, President Reagan said on Saturday: "We are not negotiating directly with Iran."

Twenty-five foreigners including nine Americans are believed to be held hostage in Lebanon. Prospects for their release have improved with the ceasefire in the Gulf War and Iran's efforts to improve its relations with the West.



Mithalshwar Singh: Reportedly freed

Kuwait faces British order to halve 21.7% stake in BP

By Max Wilkinson, Resources Editor, in London

THE STATE-OWNED Kuwait Investment Office is expected to be told today that it must halve its 21.7 per cent stake in British Petroleum, the UK's largest company.

Discreet attempts were made to persuade the KIO to stop buying the stock but by the turn of the year Sheikh Ali Khalifa, the Kuwaiti Oil Minister, had become interested and was pulling political muscle.

Mr Lawson appears to have made a direct appeal to him at a private meeting in London. However, the two men were old sparring partners. Nearly five years earlier during a visit to Kuwait, when Mr Lawson was Energy Secretary, he had refused point blank to respond to an appeal from Sheikh Ali to co-operate with Opec's pricing policy.

The announcement is due to be made by Lord Young, Britain's Trade and Industry Secretary, who will be giving the Government's response to a Monopolies Commission report into the controversial holding.

Mr Lawson was expected to order the Kuwaitis to reduce their holding to about 10 per cent, although they will not be required to divest immediately. Terms of the divestment, designed to upset the BP share price as little as possible, will be arranged with the Office of Fair Trading.

At that time BP's attention was partly diverted by its own battle to take over British, the UK's largest independent oil producer. However, Sir Peter Walters, BP's forceful and influential chairman, soon made it clear that he found the Kuwaiti stake highly unattractive.

The KIO started buying BP shares in a modest way soon after the Government's 27.2m share offer flopped on the market in October 1987.

The offering, which included a \$1.5bn rights issue by the company along with the Government's 31.5 per cent stake in BP, had been fully underwritten by institutions in the City of London.

By the early summer, British ministers thought they had exhausted all possibilities of persuasion and referred the matter to the Monopolies Commission.

The decision will be welcomed by BP which protested strongly as soon as it realised that the Kuwaitis intended to build up a substantial strategic stake in the company.

He told ministers that EP's prospects might be injured in the US and elsewhere if it were seen to be partly owned by an Arab oil producer which was part of the Organisation of the Petroleum Exporting Countries' cartel.

The commission had to decide whether it was against the British national interest for such a large part of BP to be held by a sovereign power which was part of the Opec cartel.

Oil price slips as Saudis try to restore Opec quota discipline

By Steven Butler in London

OIL PRICES continued to slide yesterday as traders reacted to growing fears that an all-out production war had begun among Gulf oil producers.

North Sea Brent oil, the most widely traded international crude, was down by as much as 50 cents a barrel during the day, although prices recovered somewhat toward the end of European trading.

WTI was yesterday trading about \$1.65 higher than Brent, compared to a normal differential of about \$1. The wider differential is attributed to a relative shortage of crudes in US market. Oil prices tumbled sharply after last week's Opec price committee meeting in Madrid when the committee's five members failed to make any substantial progress toward resolving the deep rift in the cartel.

November futures for West Texas Intermediate Crude on the New York Mercantile exchange traded at \$13.12 at midday, off 25 cents.

Traders said overall sentiment was bearish and that the part recovery of prices was due to a technical rally in which traders took profits on the steep falls that had already taken place.

At the meeting it became apparent that basis for the current Opec production agreement had disintegrated. Friday saw a further steep decline in prices when Dr Subroto warned that oil could hit \$5 a barrel if Saudi Arabia continued to increase its production by bringing it up to capacity, at roughly 8m b/d.

Saudi Arabia's oil production has returned as a main focus of traders' concerns. Dr Subroto, secretary-general of the Organisation of Petroleum Exporting Countries, suggested on Friday that Saudi Arabia had already lifted production in an effort to show other Opec members that all would lose unless production discipline was restored.

Saudi output is now estimated at more than 5m barrels a day, roughly 700,000 b/d above quota. Saudi Arabia normally abides strictly by its production discipline although it is unclear how much of its increased output is destined for immediate sale, and how much for storage.

Mess said that the price committee agreed that the current Opec production agreement was virtually defunct and that a new agreement would have to be constructed from scratch to avoid a collapse of prices.

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Spanish and UK banks in strategic alliance

By David Barchard in London and Peter Bruce in Madrid

ROYAL Bank of Scotland, the sixth largest UK bank, and Banco Santander of Spain, yesterday announced a wide-ranging alliance in the markets of member states of the European Community aimed at enabling them to compete with larger banks after the arrival of a single European financial market in the 1990s.

Death of Strauss likely to change political terrain

By Haig Simonian in Munich and David Marsh in Bonn

THE DEATH yesterday of Mr Franz Josef Strauss, the 73-year-old Bavarian Prime Minister who stood at the epicentre of West German politics, looks likely to change perceptibly the parliamentary landscape he helped to shape.

A successor as Bavarian premier has to be named by the state parliament within the next four weeks. All eyes are already on Mr Max Streibl, the Bavarian finance minister, and deputy prime minister.

The demise of the staunch conservative who was the most exasperatingly human of post-war politicians, leaves the Bonn coalition Government without one of its key leaders and his home state of Bavaria bereft of a father-figure.

By far the favourite for the party leadership is Mr Theo Waigel, who at present heads the CSU group in the Bundestag (federal parliament). But he may not have the field alone. Some of Munich's popular papers were already speculating on the names of others in the party hierarchy who rushed to Mr Strauss's bedside at the weekend. Mr Gerold Tandler, currently the state's economics minister, has also been tipped. Rotund, bucolic, a keen hunter and fiercely independent, Mr Strauss personified Bavaria to friend and foe alike. Seldom have a region and its political leader been so closely associated.

Mr Strauss was taken to hospital in Regensburg on Saturday when he collapsed during a hunting trip. After being kept alive mechanically for 44 hours, he died shortly before midnight yesterday of heart and circulatory failure.

With the Liberal Free Democrat Party (FDP) due to choose a new chairman at the need of this week, the CSU leader's departure adds fresh uncertainty to the future complexion of the ruling coalition.

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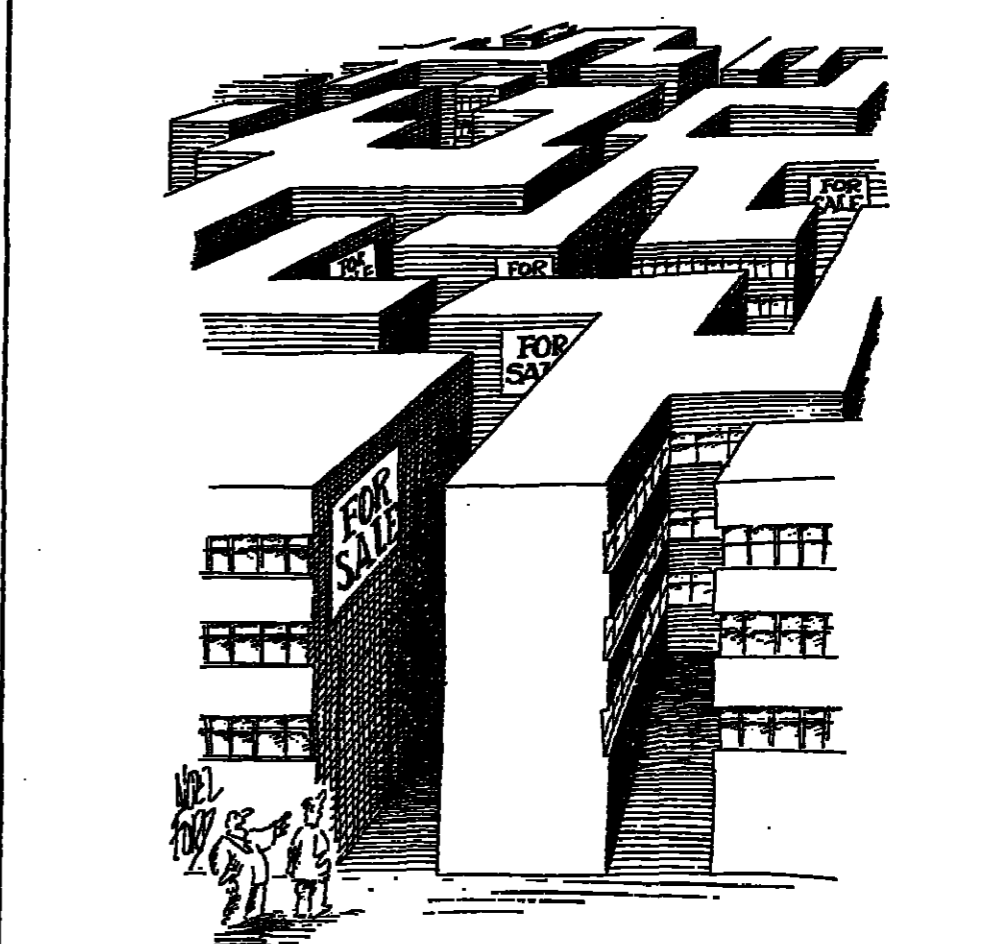
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Table with 2 columns: Index, Value. Includes Stock Indices, New York close, etc.

Table with 2 columns: Index, Value. Includes Interest Rates, US 3-month, etc.

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EUROPEAN NEWS

Moscow reveals scale of losses by Soviet companies

By Quentin Peel in Moscow

NEW FIGURES on the chronic problem of insolvency in the economy of the Soviet Union suggest that losses total almost Roubles 12bn (E11.4bn) a year, and affect more than one in 10 state enterprises in virtually every major sector.

Mid-October. The figures produced by Goskomstat, the state statistics committee, show that almost Roubles 4.28bn were lost by industrial enterprises - by far the heaviest drain on the state budget.

agro-industrial sector, including food processing, losses totalled Roubles 1.12bn, and affected 14 per cent of all enterprises.

Almost as badly affected were supply and marketing organisations, whose inefficiency is blamed for much of the dislocation in the Soviet economy.

The statistics do not define exactly what is meant by insolvency, although it is clear that the losses cited have to be made good by government ministries, and therefore fall as a burden on the central government budget.

It cites four reasons for the losses: ● Low quality and lack of co-ordination with consumer demand.

France and Italy hit by EC cut in price for sunflower seed

By First Dickson in Brussels

CLEAR evidence of the impact on farmers of the agricultural reforms agreed at the European Community summit in February was provided yesterday with the announcement that the guaranteed price of sunflower seed has been cut by 19.5 per cent.

Production in Spain and Portugal, at 1.25m tonnes and 47,000 tonnes respectively, fall within their guaranteed maximum quantity so that the price there remains unchanged.

Polish plea on company controls

By Christopher Bobinski in Warsaw

POLAND'S Communist party has been urged to relinquish control over company management appointments by delegates from some 90 democratically elected workers' self-management councils meeting in Poznan.

The demand has been fiercely resisted in the past though economists argue that it is essential if decentralising reforms are to succeed.

The meeting also called for the implementation of democratic procedures for national elections, equal treatment by the Government of state and private sectors, and pluralism of trade unions which is being blocked by the authorities who are loath to legalise the Solidarity movement.

Delegates adopted a moderate stance on the Solidarity issue, voting overwhelmingly against explicitly demanding its return.

The meeting directed its demands to both Mr Lech Walesa, the Solidarity leader, and General Czeslaw Kiszczak, the Interior Minister, who is chairing forthcoming round table talks with the banned union on the country's future, and delegated three representatives to take part.

The councils were set up under laws passed in 1981.

Also, attempts to co-ordinate policy at a national level by activists, many of whom have a Solidarity background, have been discouraged.

Low turnout overshadows French poll result

By Ian Davidson in Paris

THE LOW turnout by voters in France's cantonal elections has overshadowed the result which saw the Socialist party making a net gain of 89 seats.

The post-war record rate of abstention in last Sunday's second round of balloting bodes ill for the forthcoming referendum on a government for the Pacific territory of New Caledonia.

The Socialist gains mean that Mr Michel Rocard's three-month-old government has avoided the kind of rebuff from the voters often associated with cantonal elections, and to that extent it is an encouraging verdict on his performance.

On the other hand, the 53 per cent abstention rate seems to indicate that the electorate

is profoundly disenchanted with the voting process, and possibly with the political parties as well.

With what Le Monde describes as "formidable hypocrisy", Mr Alain Juppé, general secretary of the Gaullist RPR party, has urged the Government to draw the lesson of the cantonal elections and cancel the New Caledonia vote on November 6; and his recommendation has been echoed with rare unanimity by other leading opposition figures.

However, Mr Rocard said yesterday the Government would go ahead with the referendum, which will set up a provincial system of local government, and allow for the

holding of a plebiscite on independence in 10 years' time.

In response to Sunday's low turnout, meanwhile, Mr Pierre Joxe, the Interior Minister, reiterated his intention of revising the arrangements for future cantonal elections, first by grouping them with other local elections, second by making the voting rules more representative.

He pointed out that the left had secured more than half the votes, but scarcely 40 per cent of the seats in the departmental Conseils Généraux. The right-wing parties have a built-in advantage in the cantonal elections, because the rural cantons are over-represented compared with the

urban cantons.

The referendum on New Caledonia is posing an embarrassing dilemma for the right-wing parties, because they do not care to support Mr Rocard's settlement for the territory, nor do they want to line up with Mr Jean-Marie Le Pen and his extreme right-wing National Front by urging a No vote; however, they also do not wish to opt out entirely by calling for abstention.

Few observers expect the referendum to be defeated. But if Sunday's turnout were to be repeated, the credibility and durability of the settlement could be in doubt, and remain vulnerable to protest from the extreme right wing.

Warning on Danish economy

By Hilary Barnes in Copenhagen

HIGH and rising unemployment, with little or no improvement in the deficit on the current balance of payments, faces Danish economic policy planners with a tough challenge, an official economy survey declared yesterday.

Mr Niels Halvæg Petersen, Economy Minister, emphasised that it is up to the labour market partners to ensure that Danish wage costs rise less fast than costs abroad if the employment situation is to be improved.

The Government's measures for attacking the problems will be outlined by Mr Poul Schlüter, the Prime Minister, today at the opening of the new session of the Folketing (parliament), in what will be his first major policy statement since the general election last May.

Meanwhile, the economic survey foresees production increasing by about 0.75 per cent in 1988, following a growth rate of only 0.5 per cent this year.

Unemployment is expected to rise from 8.7 per cent this year to 9.2 per cent next year, but the current account deficit, now in its 25th year, will fall only from Dkr 17.5bn (E1.4bn) to about Dkr 14.8bn.

On the assumption that hourly wage costs do not rise by more than 4 per cent, the average rise in consumer prices next year will be about 3.7 per cent compared with 4.7 per cent this year.

Optimistic budget unveiled for Norway

By Karen Fossell in Oslo

NORWAY'S minority Labour government, which faces elections next year, has unveiled an optimistic budget for 1988.

The budget relies almost completely on earnings from the petroleum sector to allow for a real increase in spending of 3.5 per cent.

The budget projects a surplus for 1989 of Nkr 4.9bn (E419m), up from Nkr 2.4bn this year, on total expenditure of Nkr 353.4bn.

It also forecasts a continued reduction in the current account deficit, to Nkr 11.1 bn next year (less than 3 per cent of gross national product), from an estimated Nkr 17.5 bn this year.

The budget is based on an oil price of Nkr 100 a barrel and

an exchange rate of Nkr 7 per dollar, to give an oil price of \$14.30 a barrel.

On this basis, the export value of Norway's oil and gas should rise to Nkr 57.6bn in 1989 from Nkr 56.5bn in 1987 and Nkr 51.6bn in 1988.

The underlying assumptions are strikingly optimistic, given the recent fall in the international price of crude oil.

The Norwegian economy was sent reeling in 1986 when oil prices plunged to below \$8 a barrel.

This forced the Government to implement a tight fiscal policy in 1987 and 1988. Next year's budget, by contrast, provides for no increase in direct taxation.

said Norway's gross national product would grow by 1.75 per cent in 1988 - one percentage point higher than this year.

This was mainly because of a projected 14 per cent increase in oil and gas production in 1989 compared with an 8 per cent increase this year.

Gross domestic product for mainland Norway (excluding oil) would shrink 0.3 per cent, both in 1988 and 1989, the ministry added.

Domestic demand has been curbed by about 4.5 per cent in 1988-1989 and is forecast to fall in 1989 by a further 1 per cent.

Inflation peaked at more than 10 per cent in spring 1987 but was reduced to 6.6 per cent by August of this year.

Three countries still to nominate commissioners

By David Suchan in Brussels

ITALY, France and Ireland are now the only European Community member states yet to nominate representatives to the new European Commission taking office next January, following Luxembourg's decision to name one of its most experienced EC diplomats to the Brussels executive.

He is the 58-year-old Mr Jean Dondelinger, who served nearly a quarter of a century in Luxembourg's delegation to the EC, first as deputy ambassador (1961-79) and then as ambassador (1979-84), earning himself the label of the most permanent of Permanent Representatives.

He replaces Mr Nicolas Morin.

The five largest EC countries have the right to nominate two commissioners, and the seven smaller states one each. Domestic political considerations have delayed nomination decisions on the two Italian commissioners, on the second French commissioner (Mr Jacques Delors remains as Commission president and the senior French nomination in Brussels), and on Ireland's one commissioner.

Many of the 12 nominated or re-nominated commissioners - including such newcomers as Mr Leon Brittan and Mr Bruce Millan from the UK - have been holding informal discussions with Mr Delors, trying to obtain the best portfolios for themselves (and indirectly for their country).

Mr Delors, however, has refused to make any allocation of jobs before he knows who all his 16 colleagues will be. The game of musical chairs is complicated by the widely acknowledged fact that there are not really 17 decent jobs to go around.

MANNESMANN Mechanical engineering's decisive edge. CAD/CAM system as an integrated module in a CIM environment created by Mannesmann Kienzle, in operation in a mechanical engineering company.



# Thatcher comes under renewed fire by Brussels

By David Buchan in Brussels

THE PUBLIC led given by Mr Jacques Delors, the European Commission president, in deriding Mrs Margaret Thatcher's recent warnings about rapid moves towards European union was yesterday followed by two others in the 17-man Brussels executive.

Lord Cockfield, the British representative for the EC internal market, and Mr Peter Sutherland, the Irishman in charge of EC competition policy, both used public speeches yesterday to counter certain of the UK Prime Minister's contentions about current initiatives to abolish internal frontiers and to bolster economic convergence with monetary union.

Speaking to the Swiss Institute for International Studies in Zurich, Lord Cockfield referred to "misconceived" worries about the loss of national sovereignty. The Community involved member states "pooling", rather than losing, national sovereignty.

The right reaction by member states was, he claimed, "not blind opposition, but a determination to be where the action is, to play a full and constructive part in the development of policies to the common good".

Referring to the mandate of the Delors Committee set up to report next spring on next

steps towards monetary union, Lord Cockfield noted that provocative terms like "European central bank" and "single currency" have been avoided in view of the sensitivities of certain member states. "But no one need have any doubt about what is intended, or where we are going, or our determination not just to travel hopefully but to arrive."

Addressing a Berlin audience, Mr Sutherland took particular issue with Mrs Thatcher's contention that frontier checks would be needed after 1992 to control terrorism.

As a former Irish Attorney General, he noted "the most dangerous frontier within the Community in terms of terrorist activity is the border between the north and south of Ireland." Yet, there were no passport checks at that border, and Mr Sutherland said he had never heard any British or Irish adviser suggest that introducing such checks would "reduce terrorism in the slightest".

Meanwhile, UK Conservative members of the European Parliament were yesterday meeting in London to try to reach an accommodation on the split that Mrs Thatcher's recent speeches have opened up within their ranks.

# US and Greece resume talks on bases' future

By Andriana Teroditacou in Athens

NEGOTIATIONS on the future of US bases in Greece resumed here yesterday and will continue until Friday. They were suspended by Washington last month after Athens announced that one of the four facilities must close.

A Greek government spokesman said yesterday that the Hellenikon airbase, on Athens' eastern outskirts, would close, and none of its activities would be allowed to transfer to the other three installations.

The closing of Hellenikon was a necessary but insufficient condition for the signing

of a new bases agreement, which the Socialist Government has said must serve Greek national interests. The current five-year accord expires in December.

The Americans are understood to have been willing to consider dismantling Hellenikon, whose location (next to Athens airport in the seaside suburb of Glyfada) poses a security risk and has attracted protests and labour unrest. However, they were angered by the Greek announcement to allow the transfer of activities,

# West Germany keeps up pressure on UK for cut in low flying

DIVERGING VIEWS between Britain and West Germany about low flying by the Royal Air Force could surface in Bonn today when Mr Rupert Scholz, the West German Defence Minister, meets Mr George Younger, his British opposite number, as part of regular defence policy exchanges, writes David Marsh.

Mr Scholz made clear in an interview his desire for a further cut in low flying by Nato air forces in West Germany. Such training flights are

encountering growing opposition from politicians and public following a spate of accidents, culminating in the Ramstein air show disaster in August. "The burden we bear from low flying aircraft training is unmatched by any other country in the world. We have to bring about reductions here," he said.

Although Mr Younger is likely to show willingness to study the problem, Britain is understood to be underlining its view that such train-

ing has already been cut to a minimum. The RAF, which maintains bases in northern Germany, is adamant that further reductions would damage defence preparedness.

Mr Scholz will also spell out his Government's continuing commitment to the four-nation European Fighter Aircraft (EFA), to be built by Britain, West Germany, Italy and Spain, in spite of increasing criticism in Bonn about the programme's cost. "The EFA has been agreed. The Fed-

eral Republic will stick to the contract," said Mr Scholz. Spain has yet to sign its participation in the project's development phase, but the Bonn Defence Ministry expects it to do so within the next few weeks.

On another key issue, the minister suggested easing restrictions on technology transfers to the Soviet bloc in exchange for firm disarmament commitments by Moscow.

"If the Soviets are really ready for disarmament, then we can be much

more flexible in questions of technology transfer. The rules in CoCom (Co-ordinating Committee on Multilateral Export Controls) are aimed at protecting us from military misuse (of technology). If disarmament rather than rearmament takes place, then we can co-operate much more and give access to technology." He stressed the need for Moscow to come up with definite conventional disarmament measures to build up trust in the West.

# Cool lawyer faces the challenge of Bonn's defence

David Marsh meets the new Defence Minister whose role also encompasses a degree of foreign policy

CHALLENGES. Mr Rupert Scholz insists, do not frighten him. The West German Defence Minister, a coolly rational Berlin law professor brought into the job in May by Chancellor Helmut Kohl, says with some justification that all western defence ministers have challenging tasks.

But the special problems facing Mr Scholz undoubtedly make his job one of the hottest. In an interview in his office at the Harthöhe, the sprawling ministry complex outside Bonn, Mr Scholz spoke plainly about the political and psychological reasons behind an apparent flagging in the country's defence consensus.

Moving into areas of strategy which in recent years have been the preserve of Mr Hans-Dietrich Genscher, the Foreign Minister, Mr Scholz also promised Mr Mikhail Gorbachev greater co-operation with the West provided the Soviet Union shows readiness to disarm. Mr Scholz is due to accompany Mr Kohl on his trip to visit the Soviet leader in Moscow at the end of this month.

The Defence Minister's most pressing recent concern, however, has been the air show disaster at the US base of Ramstein at the end of August in which more than 60 people

died. Mr Scholz has run into heavy criticism from politicians and public opinion over whether the Federal Republic could or should take greater steps to limit potentially dangerous flying exercises by the western Allies over its soil.

A vociferous body of opinion on both right and left points out that, as a result of the legacy of post-1945 occupation and the Cold War, West Germany does not have full sovereign powers over its own territory.

Mr Scholz is a Danish man who lifted his voice above senior common room levels only once during the interview, when asked about the consequences of Ramstein. "When I was criticised for being responsible for this accident, as if I had wanted it, then this is as absurd as it is unfair," he answered.

Mr Scholz, 51, joined the Christian Democratic Union only in 1983. Before his surprise appointment in May he was Senator in Berlin for Justice and Federal Affairs. He is still clearly more at home on the lecture podium than inspecting tanks.

Mr Scholz's predecessor, Mr Manfred Wörner, who left to become Nato's secretary general, is a military enthusiast who, during his 5½ years on the Harthöhe, was never hap-



Scholz: emotional interest in East-West issues

pier than in a flak jacket. The analytical, bespectacled Scholz, who as a Berliner was exempt from conscription, never served in the army.

He says this is unimportant. "A defence minister has political responsibility for the armed forces and overall defence and security policy. For these tasks, one does not need to have been a soldier."

Mr Scholz's Berlin background, his emotional interest

in East-West issues (he has relatives living in East Germany) and his constitutional lawyer's mind, combine to give him an particular insight into West Germany's security problems.

Signs abound of flagging popular support for the country's defence efforts - a sharp increase in the numbers of conscientious objectors, complaints about low-flying aircraft, political opposition to big-spending projects such as

the European Fighter Aircraft. "Today, one cannot really say that the consensus has grown 'tired'. But it is part of my job to give warnings when necessary," says Mr Scholz.

He says that the post-war West German defence consensus was very much built on the perceived threat from the East. "It reflects the fact that, over many years, the Federal Republic, through the division of Germany, had a provisional character."

The arrival of Mr Gorbachev - "a very adroit man," says Mr Scholz - has led to widespread perception that West Germany could cut back on defence. "I see that differently. As long as we have no real disarmament in the conventional area, where Germany has a special burden to bear, that is not possible."

West Germany shows a willingness to follow Mr Gorbachev's peace overtures which some other western governments claim borders on credulousness. Mr Scholz, witness of the end of the war as a boy in Berlin, sees this partly in terms of the Germans' "sensitive psyche."

"The Second World War is not forgotten. It has not been purged from people's awareness. Subconsciously, that is living on still. The catastrophe of 1945, the

terrible war and terrible time of National Socialism, are all still present in the awareness of the people," he says.

Asked about Mr Gorbachev's reforms, Mr Scholz says: "If Gorbachev wants to be successful, then he has to give his people better living conditions. That is only possible if he restructures the economy and frees it from these immense armaments expenditure which make up 17 per cent of gross national product. He has an underdeveloped, uncompetitive industry - and the technological gap between East and West is widening all the time."

He says that Mr Gorbachev has fallen up to now to give any detailed signs of steps towards conventional disarmament in Europe. One gesture, he suggests, would be through lowering the Soviet troop presence in East Germany where, he points out, there are more Soviet soldiers than in the whole of the US army in Europe.

But Mr Scholz's basic message is that, provided Mr Gorbachev moves to build confidence in the military area, Moscow will find Bonn a willing and helpful partner in the economic sphere. The dialogue will undoubtedly be taken a step further when Mr Kohl goes to Moscow in three weeks' time.

# Polls fight by Estonian nationalists

THE ESTONIAN Popular Front, emerging triumphant from its founding congress, promised yesterday to fight parliamentary elections across the Soviet Baltic republic and resist the adoption of tough new public order laws, Reuters reports from Tallinn.

"We want to change the mechanism of power in Estonia," said Ms Marju Lauristin, elected to the Front's seven-member ruling board by the 3,000 delegates who gathered in Tallinn at the weekend to give a formal basis to the six-month-old movement.

"Elections here have so far compromised themselves, not just because of the one-party system but because the results have been falsified," she told a news conference.

"We want to put up candidates in every town and settlement in November who really deserve the name of deputy. We also will set up a commission to monitor the elections."

The Popular Front, until now a loose grass-roots organisation, has emerged as a powerful force in recent months, taking literally Mr Mikhail Gorbachev's call for greater democratisation of Soviet society.

Although the Front has spawned similar movements in other Soviet republics, notably in neighbouring Latvia and Lithuania, it appears to have gone further and to have partially seized the initiative from the local Communist party.

However, it has been careful not to mount a direct challenge to the authority of the Communists.

"Just because our candidates may fight Communists on an individual basis in the elections does not mean we are opposed to the party," Mr said Edgar Savisaar, another board member.

The Communist party leader, Mr Vaino Vaelas, a reformer who was appointed in June, agreed. "We do not oppose each other," he said after the congress, whose proceedings were broadcast live across Estonia. "This is what we call socialist pluralism."

Ms Lauristin said the movement's immediate aims included changes in the Estonian constitution to give a legal basis to the Popular Front and allow it to contest elections.

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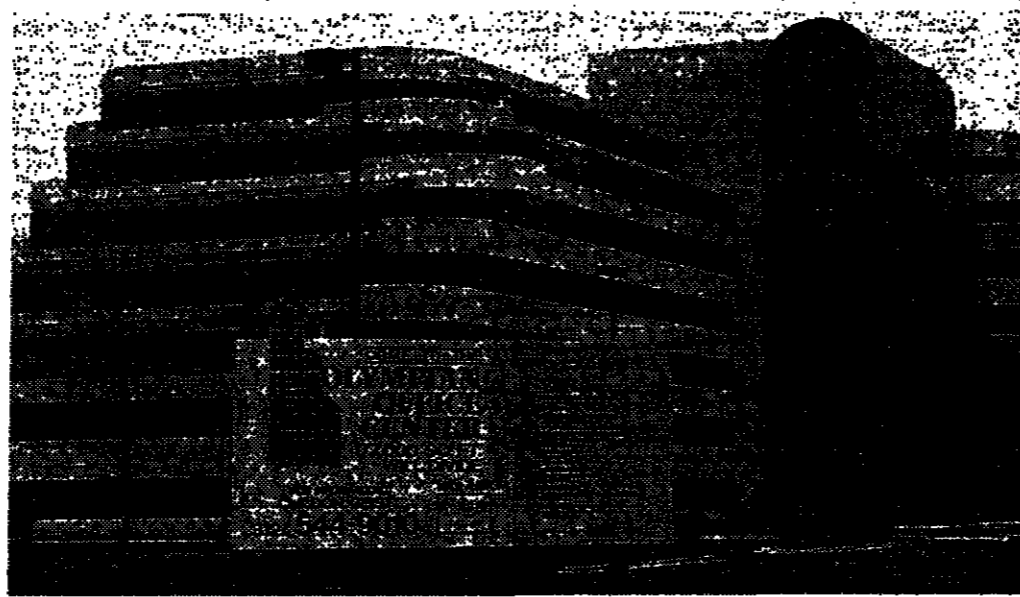
Candidates' TV debate in doubt

By Lionel Barber  
 THE SECOND and final presidential debate between Vice President George Bush and Governor Michael Dukakis was cast into doubt yesterday when the League of American Voters unexpectedly withdrew its sponsorship of the event.  
 Democrats said that they were optimistic that a substitute sponsor for the debate, set for Los Angeles on October 13 or 14, could be found.  
 However, the Republican campaign, which has never been confident about Mr Bush's debating skills, may choose to reopen negotiations on the second encounter with Mr Dukakis.  
 The League gave no immediate explanation for its withdrawal, but its senior officials had earlier complained that the two political parties were trying to sidestep the League to manipulate the debates for political advantage.  
 The first presidential debate on September 25 - marked as a draw - was sponsored by the Democratic and Republican national committees under an umbrella group called the Commission on Presidential Debates.  
 Mr Paul Kirk, chairman of the Democratic national committee, said that he hoped the Commission could step into the vacuum.

Sky high plans for mile-high Denver

Deborah Hargreaves examines a marketing drive to entice a mountain of business

Faced with a declining job base and stagnant mountain economy, Denver's city fathers have launched a grandiose plan to put the mile-high city back on its feet again.  
 As part of an aggressive marketing drive for the city, Mr Federico Pena, Denver's mayor, and city business representatives arrived in Chicago recently to invite local executives to be entertained by their opposite numbers in Denver.  
 The "buddy" initiative is part of a scheme to entice Chicago businessmen to fill some of Denver's plentiful empty office space.  
 Mr Pena is quick to stress that he is not trying to poach business from the windy city, but to encourage Chicago corporations to expand to Denver.  
 Back in the 1970s, Denver was a Rocky Mountain idyll that lured many world-weary Eastern businessmen. But its economy, with its focus on the oil and gas industry and local farming, has faltered leaving a vacancy rate for its overbuilt office blocks higher than that of even Dallas and Houston.  
 Denver has lost 29,000 jobs in the past two years and for the first time in two decades, more people are moving out than moving in.  
 "We really didn't have to do much marketing before and



Too much space and not enough people up in the mountains

now we realise we've been left behind," says Mr Pena, who is selling the positive aspects of the Rocky Mountain city such as its 20 private golf courses and 300 days of sunshine.  
 The city is trying to attract the communications industry - currently its biggest corporation is US West, a telephone company - insurance and financial institutions firms as

well as professional trade associations.  
 At the same time, Denver has embarked upon an ambitious development programme with plans for a huge international airport - the first in the US to be built from scratch since Dallas-Fort Worth in 1974 - and a major downtown convention centre.  
 The city has recently

annexed 45 square miles of suburban land to build the controversial new airport at an estimated cost for the first stage of \$1.6bn. The proposed start-up date is in 1993.  
 "The airport will be a tremendous magnet especially for international companies," enthuses Mr Pena, who sees it pushing Denver into second place in the nation's busiest

airport stakes.  
 The new development will replace Denver's Stapleton - currently fifth busiest in the US - which will be closed.  
 However, the funding for the project - part of which is to be raised by selling airport revenue bonds - is widely viewed as shaky and opponents believe it would be much more cost-effective to expand Stapleton.  
 The \$200m convention centre to be built next to Denver's major downtown retail development should help the city attract its share of business meetings, the city fathers reason.  
 Mr Pena has already enticed the Christian Bookseller's Association to bring 20,000 attendees to one of the centre's first conventions in 1990.  
 But in the highly competitive convention centre market, Denver will have to fight hard for its share.  
 The city is spending close to \$3bn to develop its infrastructure and an additional \$600,000 on its "buddies" venture. It further plans to lure business with a hefty round of tax incentives and training grants.  
 "We're saying this is the time to get in on the ground floor," says Mr Pena, optimistically, "because in five to seven years when the economy rebounds, it will be more expensive."

Jubilant crowds welcome Shuttle return to Earth

By Roderick Oram in New York

THE SPACE shuttle Discovery glided steeply out of the bright blue California sky yesterday morning local time, touching down precisely on schedule in the Mojave Desert to end the first manned US space mission since the 1986 Challenger tragedy.  
 Discovery rolled to a stop at Edwards Air Force base just as the military band, playing the national anthem, hit the phrase "the rockets red glare." The crowd, estimated at more than 200,000, roared with delight and relief at the safe return of the space craft.  
 "Roger Discovery, welcome back," spacecraft communicator John Creighton told the crew from Mission Control. "A great ending to the new beginning."  
 The near-perfect flight was an enormous relief to the nation and the National Aeronautics and Space Administration (Nasa) which has wrestled to correct its fundamental equipment and organisational shortcomings that caused the shuttle Challenger to explode, killing its seven crew, shortly after takeoff.  
 US Vice President George Bush, the Republican candidate in the presidential election, made the most of the opportunity to associate himself with the shuttle's success. He was on hand to greet the crew.  
 Space policy analysts warn, however, that one flight alone does not make a successful resumption of the US space programme. Nasa must prove its ability to make regular and safe shuttle flights with the next planned for November. It must also better define its goals so it can overcome strong Congressional resistance to, for example, the funding of a space station.  
 "Since its launch from Cape Canaveral last Thursday morning, Discovery had covered 1.7m miles in its four-day journey. Reflecting the painstaking attention to detail in its \$2.4bn refit since Challenger exploded, the shuttle performed almost flawlessly. It suffered a few minor problems, some fixed in flight, but all fully covered by backup systems. For the five-man crew, all space veterans, the mission had been largely a test flight to check out the shuttle's long list of modifications."

Canadian Tories receive fresh Gallup poll boost

By David Owen in Toronto

CANADA'S Progressive Conservative party received a fresh fillip yesterday when a Gallup poll taken after Saturday's election call gave the party the support of 43 per cent of decided voters.  
 This represents an improvement of 6 per cent since the last such poll and would be sufficient to win the party a comfortable majority in November 21.  
 The Tory gains were almost entirely at the expense of the left-of-centre New Democratic Party (NDP), whose support fell from 27 to 22 per cent. Support for the second-placed Lib-

erals remained steady.  
 Significantly, the poll also indicated that Mr Brian Mulroney, the Prime Minister, has narrowly overhauled the NDP's Mr Ed Broadbent as the most popular of the three mainstream party leaders.  
 Mr Mulroney received the vote of 34 per cent of respondents, against 33 per cent for Mr Broadbent. Mr John Turner, the beleaguered Liberal party leader, continued to lag at just 12 per cent.  
 No fewer than 69 per cent of those sampled pinpointed the still unratified US-Canada free trade agreement as the main issue of the election campaign.

Fresh delay on fuel economy rules in US

By Anatole Katelny in New York

THE Reagan Administration yesterday announced a further postponement of the federal fuel economy standards which were first mandated by the US Congress after the energy crisis of 1973-74. The Transportation Department did, however, decide that fuel consumption would have to be marginally lower in 1989 than in 1988 models.  
 The moves, which were widely expected, will allow US car manufacturers and importers to go on selling less fuel-efficient cars than was intended under the Corporate Average Fuel Economy (CAFE) legislation imposed in 1976.  
 The legislation mandated a steady reduction in the average fuel consumption of each manufacturer's or importer's car fleet from the 15 miles per gallon which prevailed in 1975 to 27.5 mpg in the 1988 model year. Since mid-1985, however, the Transportation Department has rolled back the 27.5 mpg target to 26 mpg, responding to lobbying by GM and Ford, both of which would have faced heavy fines under the stricter standard.  
 For the 1989 model year, which begins this month, the Transportation Department has decided to raise the CAFE standard to 26.5 mpg, still well below the target set in 1975, but tighter than the current standard. Under CAFE, companies which fail to meet these targets pay substantial penalties, which are roughly proportional to their degree of under-performance. The raising of the standard from 26 to 26.5 mpg in the 1989 model year will therefore lead to higher penalties being paid by some European luxury importers which have consistently failed to meet the CAFE standards.

Reinsurers face \$750m bill for Gilbert claims

REINSURERS will pay about \$750m to settle claims in Jamaica for damage caused by hurricanes Gilbert three weeks ago, Canada James reports from Kingston.  
 Mr Dennis Lalor, managing director of ICWI, one of the island's leading insurers, said the reinsurers would make the payments over the next 12 months. "Local insurance companies will be required to meet only \$200m (US\$350m) of the payout from Gilbert," he said.  
 Mr Lalor said local insurers would have to end resistance to suggestions from reinsurers that local premiums be increased. He said premium income for general insurance in Jamaica was US\$60m and that it would take about a decade to cover the payout by reinsurers.

Monthly inflation rate soars in Peru

PERU'S inflation rate in September soared to a record of 114.1 per cent, Veronica Baruffi reports from Lima.  
 According to the National Statistics Institute, accumulated inflation reached 834.4 per cent for the first nine months of 1988 and 818 per cent for the last 12 months. The average monthly inflation rate this year is 24.5 per cent.

Nicaragua likely to unvell price rises

A NEW wave of price rises is expected in Nicaragua this week after a 44 per cent devaluation of the currency, the cordoba, at the weekend, Tim Coone reports from Managua.  
 The adjustment takes the official exchange rate from 100 cordobas to the US dollar to 320 and will be reflected in the prices of most products including petrol and diesel.

US indicators point to slackening in growth

By Anthony Harris in Washington

THE pace of US economic expansion is slowing down, three economic indicators released yesterday suggest.  
 A levelling-off of new orders for non-durable goods, a small fall in construction activity, and the third successive monthly fall in the Purchasing Managers' Index, the most closely watched survey of industrial trends, all seem to show some flattening of the rate of growth.  
 However, the new orders report showed that strong expansion persists in durable goods - led by motor vehicles, aircraft, machines tools and other production equipment - reflecting the continuing investment boom. The Purchasing Managers' survey also reported continuing growth in export orders, though at a slower pace than earlier.  
 There was little response in financial markets where fears of overheating persist.  
 The recovery in new orders from the sharp fall reported in July was entirely in durable goods, and the figures for the first eight months of 1988 show a similar, though less lop-sided pattern.

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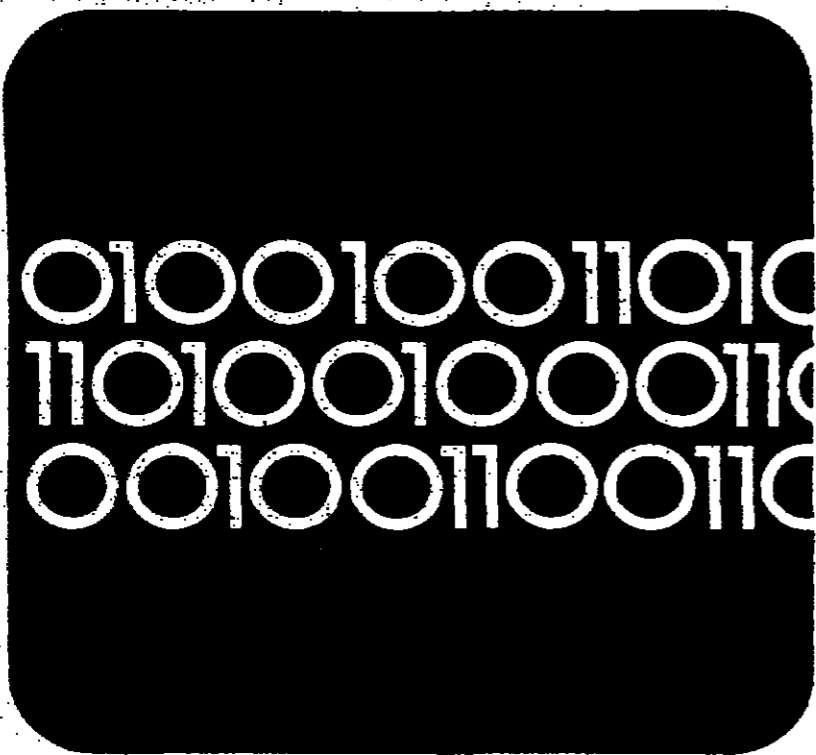
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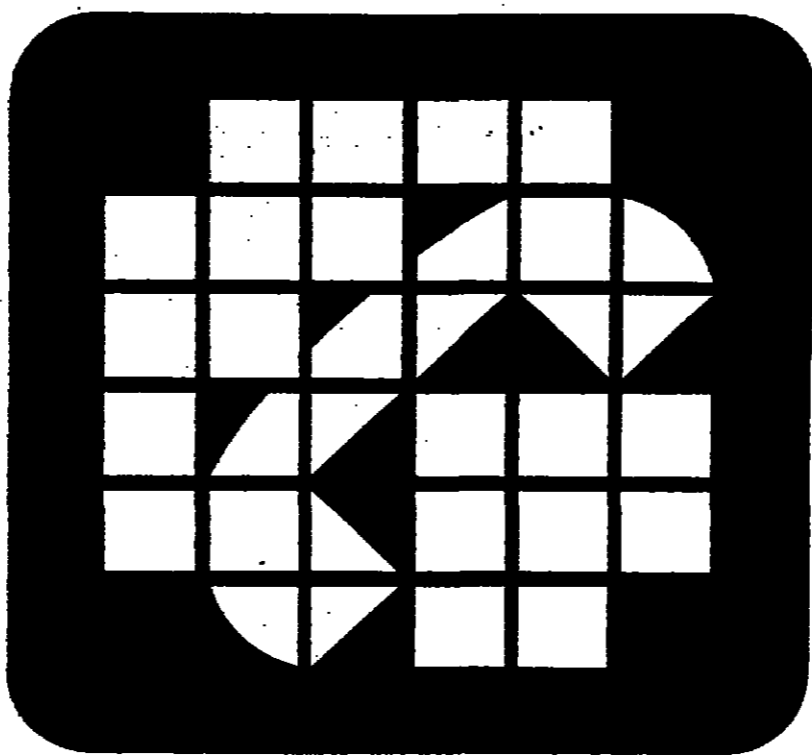
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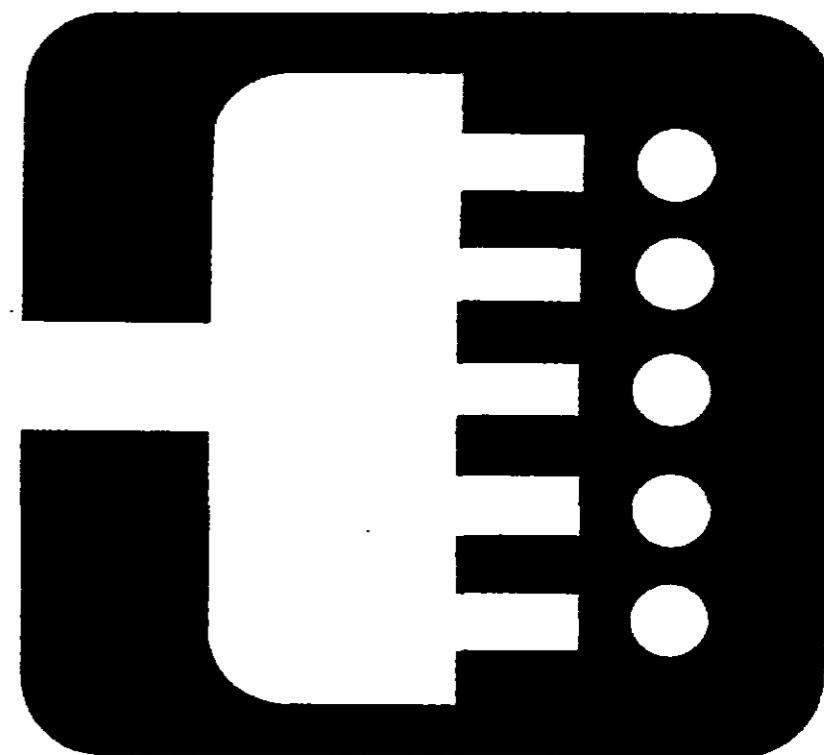
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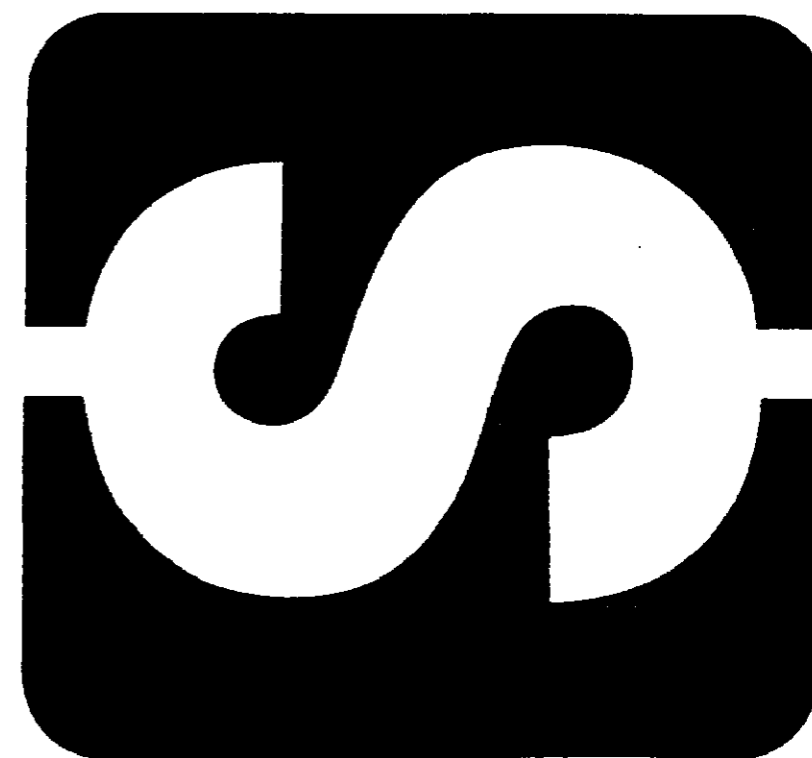
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OVERSEAS NEWS

Libya and Chad to restore links after war

By Victor Mallet

LIBYA AND Chad announced yesterday that they had restored diplomatic relations, just over a year after signing a ceasefire which brought a long desert war between them to an end in September 1987.

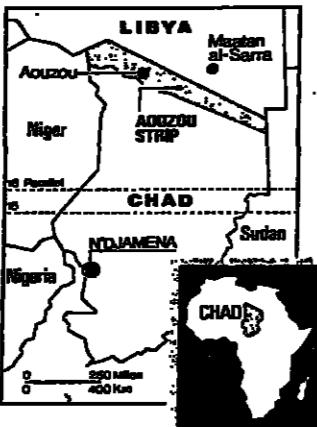
A territorial dispute over the area known as the Aouzou strip along their common border remains unresolved, but both governments pledged in a joint communique to settle the issue peacefully. Chad and Libya are to exchange full diplomatic missions by the end of this month, according to the statement.

France, which together with the US provided Chadian President Hissene Habre with military support in the war against Libya, said it was delighted with the decision to renew formal diplomatic ties. There are still some 1,200 French troops in Chad.

Since independence from France in 1960, Chad has been plagued by fighting between rival armies. President Habre ousted his Libyan-backed predecessor, Mr Goukouni Oueddei, from the capital Ndjamena in 1982 and finally succeeded in driving the Libyans out of the north last year.

Libya, however, subsequently regained most of the disputed Aouzou strip and now occupies the town of Aouzou and a nearby military base. Although the mountainous strip - covering an area of some 45,000 square miles - is rumoured to be rich in uranium, no proof exists of any mineral wealth. Libya first annexed Aouzou in 1973.

The agreement between Libya and Chad, as well as giving Chad the opportunity to rebuild its flimsy economy and



LIBYA AND Chad announced yesterday that they had restored diplomatic relations...

its cotton exports, may help to bring a measure of peace to western Sudan. Chadian rebels, backed by Libya, have used Sudan's Darfur province as a rear base for forays into Chad.

In their communique Libya and Chad said that they would abide scrupulously by the ceasefire they signed at the instigation of the Organisation of African Unity on September 11, 1987. They also said they would settle the dispute over the sovereignty of the Aouzou strip peacefully, respecting the United Nations and OAU charters, and negotiating through a special OAU committee.

Western countries nevertheless remain sceptical of the intentions of Col Muammar Gaddafi, the Libyan leader, and of his many attempts to form friendships, alliances and unions with his neighbours. In 1984 France and Libya signed an agreement on mutual troop withdrawal from Chad, but Mr Gaddafi flouted the accord and France was forced to send its troops back.

Hopes rise of end to Beirut hostage-taking

By Jim Muir in Nicosia

THE REPORTED release of one of the hostages in Beirut last night leaves 25 foreigners, including nine Americans, still captive in Lebanon but hopes that the era of hostage taking may eventually be drawing to a close.

A Lebanese radio station said that Mr Mithleshwar Singh of India, a 61-year-old professor resident in the US, had been freed after more than 20 months in captivity.

The release of a hostage was foreshadowed by statements from the US and Syrian governments. Mr Singh and three American colleagues were abducted in January last year from the West Beirut campus where they all worked.

Their kidnappers, who later issued statements in the name of the "Islamic Jihad for the Liberation of Palestine", posed as Lebanese gendarmes to snatch the four professors from the Beirut University College (BUC).

Some sources believe the group to be one of the Iranian-backed factions - under the Hizbollah umbrella - which are thought to be behind almost all the abductions. But a number of reports and accusations also said that Syrian-backed groups might have been involved.

Certainly from the time Syrian troops entered the Hizbollah-controlled southern suburbs of Beirut in May, it was



Beirut University College hostages: Mithleshwar Singh, Robert Follitt, Allan Steen and Jesse Turner

strongly rumoured that the BUC hostages would be the first of the Americans to be freed.

After a long silence, the Islamic Jihad for the Liberation of Palestine issued a series of four statements over the past three weeks, announcing an "initiative aimed at resolving the issue of the hostages."

It demanded statements from Washington favourable to Palestinian rights. Although US officials replied that they would not bargain with terrorists, the group announced last Friday that it would free one of its hostages soon as a "good-will gesture".

The date of statements from the kidnappers coincided with Lebanon's presidential



Beirut University College hostages: Mithleshwar Singh, Robert Follitt, Allan Steen and Jesse Turner

election crisis, which saw US diplomats trying to mediate a solution between Damascus and the Lebanese hard-line Christians.

Some Beirut sources believe that the Syrians may have prompted hints of a hostage release in order to strengthen their hand with the Americans. They claim that the Syrians were given a say in the release of the BUC hostages as part of the agreement for the deployment of their troops in the suburbs, a move negotiated with Iranian help.

US officials in Washington said they had been given prior notice of the release of a hostage by a Middle East state, which was believed to be Syria. The reported release of Mr



Beirut University College hostages: Mithleshwar Singh, Robert Follitt, Allan Steen and Jesse Turner

Singh clearly raises hopes that freedom may not be far off for the other BUC professors.

But the release of the other US hostages, still with their hard-line, pro-Iranian kidnappers, is thought to be more directly dependent on the development of US-Iranian relations. Among them is the longest-standing Western hostage, Mr Terry Anderson, an Associated Press correspondent, held since March 1985.

The announcement last week that Britain and Iran are to resume full diplomatic relations has clearly boosted hopes for the release of British hostages, although the British Foreign Office said last night it had no new information about them. Anglican envoy Mr Terry



Beirut University College hostages: Mithleshwar Singh, Robert Follitt, Allan Steen and Jesse Turner

Waite, journalist Mr John McCarthy, and Belfast-born teacher Mr Brian Keenan are all believed to be held by the Iranian-backed radicals. Mr McCarthy and Mr Keenan were both kidnapped in April 1986 and Mr Waite was captured in January 1987.

Both France and West Germany have secured the release of all their nationals held hostage in Lebanon - in France's case 11 of them, in Germany's three. The releases, in drabs and drabs, coincided with improvements in Tehran's relations with these countries, although there were also reports in many cases that ransoms had been paid. The reports were denied.

Angolan rebels offer truce to Cubans

DR JONAS SAVIMBI, the Angolan rebel leader, yesterday offered a truce to Cuban forces supporting the government in the country's civil war, Reuter reports.

Kwacha, the press agency of Dr Savimbi's Unita organisation, quoted him as saying the Cubans had no further justification for fighting in Angola now that South African troops

had left the country.

Kwacha said that Dr Savimbi, speaking on rebel radio, had offered to halt attacks on Cuban forces in Angola if they refrained from attacking his guerrillas. He also offered to release Cuban prisoners.

Unita is backed by South Africa and the US in its fight to overthrow the government in Angola which is supported

by an estimated 50,000 Cuban troops. South African forces were withdrawn from Angola in August under an agreement worked out by Angola, South Africa and Cuba at US-sponsored talks.

Withdrawal of the Cubans, which South Africa considers a condition for granting independence to neighbouring Namibia, is still being negotiated.

Report urges that a reluctant S Korea should join OECD

By Robin Pautey, Asia Editor

SOUTH KOREA should be invited to join the Organisation for Economic Co-operation and Development immediately, says a recent task force report to the Trilateral Commission, the privately-funded international think-tank.

However, the Koreans themselves are not so sure. While the world's sporting spotlight has been on the country during the Olympic Games the key people responsible for maintaining the country's remarkable economic progress have been quietly travelling the world emphasising that further reforms will be needed before it is ready to enter the ranks of industrially advanced nations.

Dr Sakong Il, the South Korean Finance Minister, said in London last week that his country was at an "awkward stage of development" and would have to face up to new challenges during a transitional phase before becoming fully industrialised. An important challenge, as part of the nation's efforts to contain the large balance of payments surplus at a moderate level, would be to continue with import liberalisation and tariff reductions. "The challenge is not to dampen growth by slowing exports but rather to make growth more balanced through stimulating imports."

Dr Sakong also promised that tax reform will be introduced before the end of this year, focused on relieving the relative tax burden on low and middle income groups, particularly wage and salary earners. "Heavier levies on income earned from property ownership will also be introduced while tax exemptions for big business will be reduced."

In New York, Mr Kim Kim, Governor of the Bank of Korea, made some of the same points but emphasised: "It must be admitted that progress towards liberalisation may have appeared rather slow, reflecting the contemporary immaturity of the economic environment."

In contrast to the success of its shalimar policy, Korea has had been unable to sustain the full momentum of economic and financial liberalisation that was set in motion in the early 1980s.

"Domestically there has been much resistance to liberalisation. Certain strategic industries or large exporting companies might be afraid of attempting to stand on their own feet and doing without government feather-bedding because they have long grown accustomed to favours both in tax and financial treatment."

"Externally, Korea has been carrying out liberalisation in the face of rising protectionism, particularly in the technically advanced countries. Increasing barriers to Korean exports does not make it any easier for the Government to persuade people of the virtues of liberalisation at home."

However, Mr Kim said, if

The Seoul Olympics made a provisional profit of \$349m, Mr Park, 68, Olympic Organising Committee president, said, Reuter reports from Seoul.

Organisers had said they would be happy to break even. The 1984 Los Angeles Games, the most commercialised in Olympic history, made a \$22.7m profit.

Mr Park said the provisional surplus comprised \$69.5m in operating profit and \$278.5m in donations from South Koreans at home and abroad. Revenue from the Games, which ended on Sunday, totalled \$1.184bn against running costs of \$116.5m.

Korea was really serious about transforming its economy into a truly liberal economy, policy reform would have to go much further than that already attempted. Sooner or later the need for further liberalisation in agricultural products would need to be faced and restrictions on foreign investment should be reduced to an absolute minimum while more effort should also be put into assisting Korean investment abroad.

"Also, to encourage a free flow of trade and investment between Korea and the rest of the world, Korea needs to do away with its remaining foreign exchange controls sooner rather than later," he said. A crucial task in the financial sector was to deregulate interest rates, essential if monetary policy was to be truly effective, and to open up the capital market. This included an expanded and more sophisticated stock market to absorb the potential shocks caused by large in and out flows of huge amounts of foreign capital.

The report to the Trilateral Commission says this transitional economic phase is a propitious moment for Korea to join the OECD. South Korea is rapidly becoming one of the world's most efficient producers of steel, automobiles and electronic products and is catching up with the leading industrialised nations, says the report.

Japan is unable to offer advice to South Korea for historical reasons and, despite its continuing influence, US relations with South Korea have also become tense at those times when America's bilateral pressures on the trade and investment fronts have been perceived as unfair or too tough.

In such circumstances Korea would benefit from and might be receptive to peer reviews in multilateral forums such as the OECD, says the report. "The representatives of South Korea might bring back home a more international oriented sense of policy direction from international organisations and gradually integrate their national economy into the international economy."

However, Mr Kim said, if

Palestinians strike over closure of schools

By Andrew Gowers in Jerusalem

PALESTINIANS in the West Bank and Gaza Strip staged another of their intermittent general strikes yesterday in protest at a decision by the Israeli authorities to keep schools and universities in the territories closed until at least the middle of next month. Eleven Palestinians were reported to have been shot and injured in clashes with Israeli troops.

Schools had been closed to reopen this week after the summer holidays, but the new authorities, facing the fresh wave of demonstrations against Israeli rule, decided that they should shut until November 15 at the earliest. The decision is being illustrated in the territories by the 10-month Palestinian uprising and by successful efforts to quash it.

By November, several universities in the West Bank and Gaza, seen as hotbeds of Palestinian nationalism, will have been closed for almost a year, the longest continuous closure since the Israeli occupation began in 1967.

Primary and high schools have been closed periodically during that time, with equally serious effects on children's education. Their timetables have been so disrupted that the Jordanian authorities - which retain responsibility for school curricula in the West Bank - agreed earlier this year that mid-year exam results should count for the full year's work.

The official explanation for the closures is that schools and universities have in the past been focal points for protest against the occupation. But the authorities are also taking increasingly tough action against people who have tried to compensate by staging classes in their homes or in local community centres. On a number of occasions troops have broken up such classes, leaving the impression among some Palestinians that denial of education is being used as another tool in the effort to break the resistance.

Heater adds from Hebron: Mr Mustafa Ntshah, deposed mayor of Hebron and a leading FLO supporter in the occupied West Bank, said yesterday he believed the FLO was on the verge of organising a general strike with the aim of helping the Israeli left to win elections on November 1.

On a flying visit to Hyderabad, where 152 people were gunned down at random last Friday, he said the government knew who was responsible and would eliminate them with an iron hand, the official news agency APP reported.

The President said the massacre, which sparked ethnic rioting in Karachi, was aimed at creating instability and destroying the unity of Pakistan. He said there had been lapses by the administration and promised to tighten security.

Pakistan president vows to end violence

President Ghulam Ishaq Khan vowed yesterday to crush gunmen responsible for the killing of at least 262 people in Pakistan's worst violence in recent years, Reuter reports from Hyderabad.

On a flying visit to Hyderabad, where 152 people were gunned down at random last Friday, he said the government knew who was responsible and would eliminate them with an iron hand, the official news agency APP reported.

The President said the massacre, which sparked ethnic rioting in Karachi, was aimed at creating instability and destroying the unity of Pakistan. He said there had been lapses by the administration and promised to tighten security.

Khomeini's mission

Ayatollah Ruhollah Khomeini said yesterday Iran would rely on neither East nor West to help it to recover from the eight-year war with Iraq, Reuter reports from Nicosia.

Iranians must protect their Islamic revolution from "the criminal Soviet Union and world-devouring America" and their agents, the Iranian news agency IRNA, monitored in Nicosia, quoted him as saying.

Iran must never, under any circumstances, retreat from its mission to spread the ideals of Islamic revolution throughout the world, he said. "I am keeping a watchful eye on the internal and external policies of the country and as long as I am alive I will not let the course of our real policy change," the 68-year-old leader said.

Nepalese flood study

Bangladesh and Nepal have agreed to set up a joint study into ways to control floods which devastate the region every year. Mr Humayun Rashid Choudhury, Foreign Minister, said yesterday, Reuter reports from Dhaka.

NZ fears EC protection

NEW ZEALAND and its Pacific neighbours are concerned that the European Community's planned single market should not distort trade and lead to increased protectionism, Mr Russell Marshall, NZ Foreign Minister, said in London yesterday, Reuter reports.

"The experience of the last 25-30 years with the Common Agricultural Policy will be sufficient reminder of the costs of an approach which carries the seeds of trade disputes," he told the New Zealand-UK Chamber of Commerce.

The dispute with Brussels over access for NZ butter exports was a "test case".

Emirates advertisement featuring a large image of an airplane and text: "AIRLINE OF THE YEAR. (MIDDLE EAST) Executive Travel Magazine, October 1988. The sky's the limit now. EVEN TIME FLIES ON Emirates"

Vertical text on the right edge of the page, including "andhi disc" and "es i".



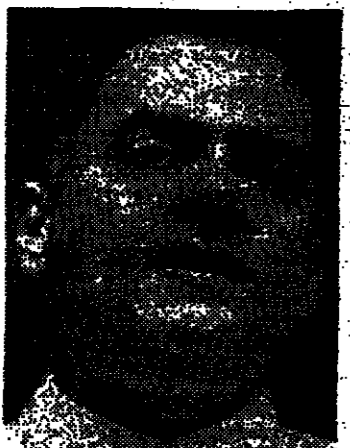
OVERSEAS NEWS

# Gandhi expected to discuss border issues in China

By K.K. Sharma in New Delhi

MR RAJIV GANDHI, India's Prime Minister, is to visit Peking in December for talks with Chinese leaders on bilateral issues, the most important of which is expected to be the Sino-Indian border dispute over which the two countries fought a bloody war in 1962.

was held between officials last year. Mr Gandhi sent a private message indicating he would now like to accept the offer. An official Indian delegation, led by Mr E.P.S. Menon, India's Foreign Secretary, left for China yesterday to settle the details. Mr Gandhi will take the level of negotiations on the border issue and other aspects of Sino-Indian relations to the political level — something China has sought without success for many years. So far, eight rounds of official level talks have been held on the boundary and other bilateral issues since formal contacts between the two countries were resumed in 1981.



Gandhi: bilateral talks

late Mr Jawaharlal Nehru, went in 1954. Soon afterwards relations were soured by the dispute over where the Sino-Indian border should be drawn through the Himalayas.

Officials of both countries have failed to agree even on the basis of the settlement of the contentious issue. After the border war of 1962, India claimed that China had gained illegal possession of more than 14,000 square miles of Indian territory in northern Kashmir. China also claims the north-eastern Indian state of Arunachal Pradesh, formerly known as the North-East Frontier Agency, and registered a strong protest when India granted statehood to it a couple of years ago.

The Chinese have long sought to improve relations and a standing invitation to the Prime Minister has been in existence since it was first offered to Mrs Indira Gandhi more than a decade ago. When the last round of bilateral talks

Over the years, China has said that the two countries should set aside the border issue and concentrate on improving other aspects of bilateral relations. India has always resisted, arguing that unless the central issue is settled, improvement of relations is not possible.

Concrete proposals for a settlement of the issue have never been discussed but Peking indicated some years ago that it would accept a "package deal" under which China would be allowed to keep territory it held in northern Kashmir in return for giving up claims to Arunachal Pradesh.

However, the Chinese stance has changed in the last couple of years and they now argue that settlement of the Arunachal issue is of greater importance. This has surprised the Indians, particularly as Chinese troops withdrew unilaterally from what was then known as Naga after the 1962 border war.

Mr Gandhi's visit is unlikely to lead to an early settlement of a dispute that has lasted more than four decades punctuated with a brief period of Hindi-Chinbhai (Indians and Chinese are brothers) between the Mr Nehru and Chou en-Lai, the then Chinese prime minister, in the mid-1950s.

Mr Gandhi's initiative is being closely watched by his political opponents in India and he is under pressure not to make territorial concessions.



Musa: on the attack

# Musa rejoins opposition to Malaysian PM

By Wong Sulong in Kuala Lumpur

DATUK Musa Hitam, the former Malaysian deputy prime minister, has announced he is to rejoin the Malay opposition led by Tengku Razaleigh, reviving the powerful partnership that nearly toppled Dr Mahathir Mohamad, the Prime Minister, at party polls last year.

His decision comes amid increasing signs that a number of opposition parties are forging a grand alliance to challenge Dr Mahathir's coalition government in the next general election.

With Datuk Musa joining Tengku Razaleigh, the number of Malay MPs from the now defunct United Malays National Organisation (UMNO), who have declared themselves as independents,

total 16. Another three or four are likely to join later.

Tengku Razaleigh hopes to form a loose co-operation pact with the Chinese-based Democratic Action Party, and the Party Islam, which would give the opposition group more than 40 seats in the 177 member parliament.

While Dr Mahathir is under no immediate threat, and he need not call a general election for another three years, all is not well within his coalition government of 13 parties.

Dr Ling Liong Sik, Transport Minister and leader of the Malaysian Chinese Association, yesterday left the country for an unknown destination on six weeks' unpaid leave saying he needed time to reflect on the MCA's role in the govern-

ment. The MCA is the second biggest party in the government but has not been able to play the role expected of it by the 5m Chinese minority who have seen the steady erosion of their political and economic status in recent years.

A recent MCA survey showed that it could lose more than half of its 17 parliamentary seats in a general election. At the same time, several powerful Malay chief ministers are said to be withholding full support from the Prime Minister.

Datuk Musa, 55, resigned as Dr Mahathir's deputy in February 1986, citing "irreconcilable differences" with the Prime Minister. He teamed up with Tengku Razaleigh, a former trade and industry minister, in

April last year to challenge Dr Mahathir in the UMNO polls.

After Tengku Razaleigh narrowly lost his bid for the UMNO presidency, Datuk Musa drifted back to the Mahathir camp. After the demise of UMNO and the massive security crackdown last October in which 120 politicians and social activists were detained without trial, he felt that Dr Mahathir was in an unassailable position.

Recent events, however, forced Datuk Musa to reassess his position. The judicial crisis, resulting in the sacking of the country's top judge and the suspension of five supreme court judges, provided him with the right issue not to join Dr Mahathir's new UMNO party last May, and he stayed

on the sidelines.

In announcing his return to active politics, Datuk Musa said he had failed to get Dr Mahathir to accept all the dissidents back into new UMNO. In addition the recent Johore Baru by-election showed that Dr Mahathir is vulnerable. The Prime Minister's candidate was severely defeated by Mr Shahrir Samad, a former minister and a Musa-turned-Razaleigh supporter.

Dr Mahathir is taking the new challenge in his stride. His supporters are playing down the by-election defeat. The Prime Minister's biggest asset is the fast improving Malaysian economy, and he hopes opposition will fizzle out by the time he calls a general election.

# Manila tries to close the debt gap

Richard Gourlay reports as negotiations open in New York

WHEN Philippine finance chiefs meet with commercial creditors in New York today, they will do so in a markedly different atmosphere to that prevailing when they last asked for new money.

Their request in 1983 followed a balance of payments crisis and the declaration of a debt moratorium. Today they are asking for about \$1.5bn to help bridge an expected financing gap over the next two years, and for debt relief on \$14.6bn of unofficial loans. The Philippine economy is growing by nearly 7 per cent, compared with negative growth of 5 per cent in 1984, and the country can now meet payments on its \$93bn of debt, albeit painfully.

The meeting will take place amid growing international scepticism about the success of the plan launched three years ago by Mr James Baker, the US Treasury Secretary, which relies on new money and policy changes to allow countries to grow out of their debt. The plans which emerged from last week's meeting of bankers at the International Monetary Fund and World Bank in West Berlin were embryonic, but Japan has nominally taken up the cause of the debt-ridden nations.

A financing gap was looming for the Philippines even before creditors signed a \$13.2bn rescheduling package last

December. But since then, the country's gross international reserves have fallen more than expected, to \$1.6bn from \$2bn last December. This accelerated fall is largely caused by a recovery-induced worsening of the trade balance and a chronic inability to put to work committed but unused aid.

Mr Jose Fernandez, central bank governor, leads the team, supported by Mr Vicente Jayme, the Finance Secretary. They are expected to ask the 12 member creditor committee for:

- \$1.5bn-\$2bn of new money.
- The rescheduling of about \$20bn of commercial debt not covered last year and falling due in 1990.
- A lower interest spread on the \$14.6bn commercial debt outstanding as of April this year. The rate on \$11.3bn of medium term debt was lowered in the last agreement to London interbank offered rate plus 1/2 per cent.

The team is also expected to explore the bankers' appetite for Mr Jayme's "creative" schemes, similar to the Mexico bonds-for-loans deal earlier this year — although the Philippines' shortage of reserves poses problems for a similar plan or similar debt relief measures.

A rapid conclusion to the talks is unlikely. In the new international mood, some

bankers say, the Philippines may wish to see if a new US administration will take up the cudgels for indebted countries. Furthermore, precedents which might be followed by Latin American creditors are not likely to be set.

The bankers' opening shot before the talks was to question whether the Philippines actually needs new money, a view only partly supported by independent economists. They argue that the Government has a pool of over \$1bn of unused aid, set aside for projects which do not exist. They do not want to supplement Philippine reserves only to provide cash with which the Government can buy back its own debt at a discount.

They believe the Government could do more to encourage more foreign investment, for example by modifying the rule limiting non-Filipinos to 40 per cent of a company's equity.

They also say the country should conclude a new agreement with the IMF, following the drawdown in August of the last tranche of a standby facility. Philippine officials say the IMF has already provided the framework for an extended fund facility worth up to \$1.3bn over three years. Talks between the fund and Philippine officials will resume later this month but, like some commercial bankers, the IMF

wants to bridge a financing gap and not support a currency it believes is overvalued.

The 470 or so creditor banks do not enter the new money talks with one position. Smaller banks resent having to lend more when the new loan is immediately worth 47 per cent less, according to the secondary market discount for Philippine debt.

Larger creditors, however, are watching the progress of a proposal put forward by nationalist Senator Alberto Romulo, who advocates limiting all debt payments to 10 per cent of foreign exchange earnings — or less than a quarter of what is needed to service debt. One substantial creditor said that, if Mr Fernandez and Mr Jayme do not bring home a good deal, pressure could build to place Mr Romulo on the negotiating team.

President Aquino has repeatedly said that the country will honour its debts. But some bankers recognise that they could lose out if the Philippines is not met halfway. Nationalists already trumpet that "bad" behaviour has allowed Bolivia to buy back nearly half its bank debt at less than 15 cents on the dollar, while the Philippines, which meets most bank and IMF demands for policy changes, continues to pay a fifth of the budget towards foreign commercial debt service.

# Aquino lobbies to postpone local poll

PHILIPPINE President Corazon Aquino met two senators yesterday and lobbied for the postponement of village elections in November in anticipation of possible communist rebel violence, AP reports from Manila.

The meeting came three days after a senior palace official said that Mrs Aquino failed to convince Senate leaders to drop their objection to delaying elections for barangay [village] posts from November 14 to next May.

On Friday, Mr Catalino Macaraig, presidential Executive Secretary, said that the administration had given up trying to change the senators' minds.

But after a meeting with Mrs

Aquino, Sen Edgardo Angara and Sen Mamintal Tamano said that they were in "complete agreement" after hearing the president's explanation.

Mrs Aquino has asked Congress to postpone the elections to tackle communist control of some 20 per cent of the country more than 40,000 barangays and municipal districts.

Mr Ramon Mitra, Speaker of the House of Representatives who accompanied the two officials, said that senators affiliated with the new pro-Aquino Struggle of the Democratic Filipino party would discuss Mrs Aquino's proposal. Several political commentators claim the postponement was designed to give time for the new party to ensure victory.

# Taiwan chemical protest

ABOUT 50 villagers yesterday began a seven-day hunger strike at the Taiwan Economic Affairs Ministry to protest against a government plan to build a third chemical plant in their area, AP reports from Taipei.

They claimed their village, Houjinn near the southern tip of Taiwan, has been polluted by two naphtha plants built more than 20 years ago and they want the Government to solve the pollution problem before allowing the state-run

Chinese Petroleum Corporation to build a third plant.

The Environmental Protection Administration approved last month a plan to construct the third plant, and the Economic Affairs Ministry is expected to act on the recommendation later this year.

The protesters camped outside the ministry and protest leader Mr Liu Yung-ling said a group of environmentalists and college students would join the hunger strike later this week.



“I WAS RUNNING LATE BUT IF I BOUGHT IT ON THE PLANE SHE'D THROW IT AT ME.”

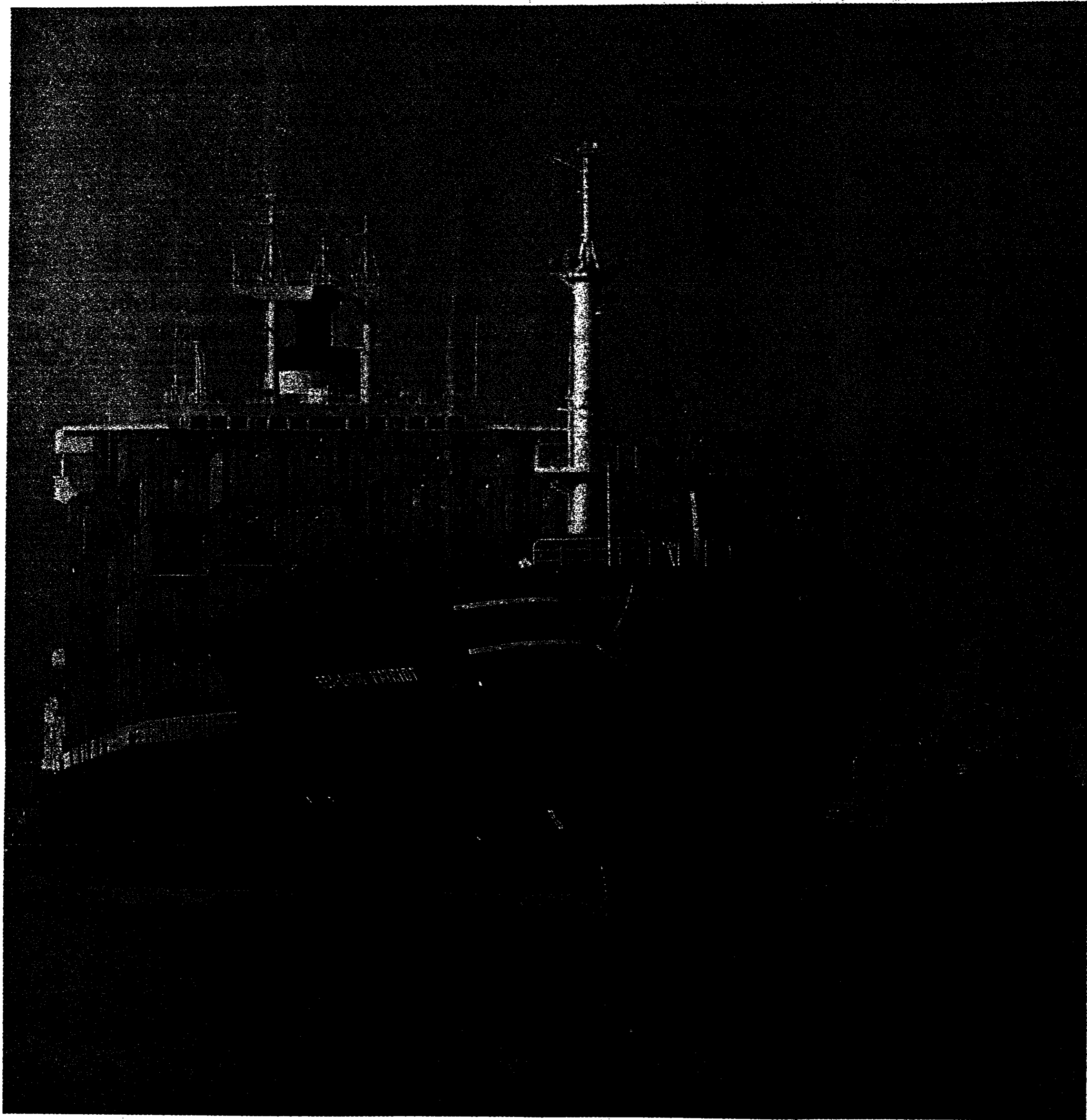
Susannah can smell a duty free perfume a mile off. She says it makes her feel like an afterthought.

So this time I made sure my offering was shop bought and gift wrapped. But for some reason, she seemed unimpressed.

‘I nearly missed the plane getting you that’ I protested loudly. ‘If checking out of the Marriott hadn’t been so fast, I would have.’

Susannah gave me a hug. ‘I’m not interested in perfume, silly. I’m just really happy you found the time to think of me.’





# Another One Of Our Trains Arrives At The Station.

If you think we're just a railroad,  
take another look.

We're a lot more. We're Sea-  
Land, one of the largest container  
ship lines on earth, serving 76

ports in 64 countries.

We're also trucks and barges.  
And we're developing new tech-  
nology to make it all work together.

We're CSX, the first true global

transporter. If you've never heard  
of one before, it's because there's  
never been one before. This is a  
company on the move.

**CSX**  
The Company  
That Puts Things  
In Motion.



WORLD TRADE NEWS

# US in move to end Uruguay Round impasse

By Christine Lamb in Islamabad

THE European Community was caught off guard at a conference of trade ministers in Islamabad yesterday when the US declared openly that it was prepared to discuss short-term measures on agriculture reform as a means of unblocking the current impasse in the Uruguay Round of multilateral trade liberalisation talks.

Until now, the US has focused on long-term elimination of farm subsidies and resisted plans for short-term reform. This has been resisted by the EC on the grounds that the US proposals are too radical.

Ministers said the EC delegation was "wounded and visibly shocked" by the apparent shift in US policy, which they claimed would increase pressure on Europe to make counter-concessions on long-term farm reform at the ministerial meeting of the General Agreement on Tariffs and Trade in Montreal in December.

Mr Clayton Yeutter, US Trade Representative, told the meeting the US was prepared to regard proposals put forward by the 14-member Cairns group of "non-aligned" farming nations as the basis for future discussion.

This would mean freezing subsidies, a percentage reduction on aggregate levels of support, and movement towards improved access, although there were elements in the Cairns proposals which the US could not accept.

Mr Michael Duffy, Australian Trade Minister, who led the discussions, said: "At last there seems general consensus

that specific measures on agriculture must be included in Montreal or the whole Gatt process risks being stalled. The US should be commended for this positive step."

Mr Arthur Dunkel, Director-General of Gatt, added: "In every negotiation there comes a time when people must step out of their positions. The US has taken a step which has forced others to react."

Mr Willy de Clercq, EC Trade Commissioner, said: "It is unrealistic to think that all support on agriculture could be abolished. Subsidies should be reduced, not abolished. We did not accept this in Islamabad and we will not in Montreal."

Citing efforts to cut Europe's food mountains through price controls and fixing of a ceiling on spending, he commented: "We've said we need urgent short-term measures and we're the only ones who have taken such measures. The rest of the world should follow."

Mr Yeutter was disappointed with this response. "The EC are still thinking small on the issue. The world needs something more than modest reform."

As the meeting drew to a close, Mr Yeutter returned to the offensive with a proposal that as a gesture of goodwill, developed countries should all agree to open up completely their markets to products from the poorest nations.

"There should be total elimination of all barriers, quotas and tariffs for the least developed countries," he said.

# McDonnell wins Swiss aircraft contract

By William Dufforce in Geneva

MCDONNELL DOUGLAS, the US manufacturer, has won a SF3bn (£1.12bn) contract to equip the Swiss air force with 34 of its F/A-18 Hornet combat aircraft.

Mr Arnold Koller, Defence Minister, announced yesterday that the federal government had given its preference to the F/A 18 over General Dynamics' cheaper F-16 Falcon.

The competition for the Swiss order was reduced to these two aircraft in March, when the Swiss air force discarded France's Dassault Mirage 2000 and the Saab JAS39 Gripen of Sweden from its short list.

Although the F/A-18 was 15 per cent more expensive than the F-16, it could be integrated into the Swiss air defence system with only minor adaptations, Mr Koller said. The F-16 would have needed substantial changes.

Competitive testing of the two fighters in Switzerland over five weeks in April and May had shown that the F/A-18 possessed the better armaments system, Mr Koller said. The McDonnell Douglas fighter is equipped with Sparrow AIM-7M air-to-air missiles.

The order for the combat aircraft was announced the day after the Swiss government reported it had secured landing rights for Swissair, the national airline, at an additional US airport, Switzerland had linked the landing rights with the purchase of aircraft for its air force.

The SF3bn fighter contract provides for 100 per cent offset purchases from Swiss companies by the US manufacturing group.

# Poles may relax investment rules

Hopes that rules for foreign investment in Poland will be further liberalised have been raised by the last-minute withdrawal for re-drafting of projected legislation, Christopher Bobinski reports from Warsaw.

A new draft law seeks to reduce a foreign company's income tax from 50 to 40 per cent.

# Egypt looks to Europe's power

Tony Walker on schemes to diversify the nation's electricity supply

MR Mohammed Maher Abaza, Egypt's Electricity Minister, is not a man to think small. His latest dream is to connect Egypt with the power grids of Europe through west Africa and Turkey.

He has already commissioned a study by Electricité de France into the feasibility of linking Egypt and Jordan with each other's power systems to share respective surpluses. The scheme would involve running a submarine cable across the Gulf of Aqaba.

An allied project under consideration is to join the Egyptian and Saudi Arabian power grids. The Saudis have agreed to a feasibility study but they caution that further development of remote northern Saudi Arabia is not a priority at this stage.

Mr Abaza, undaunted by the sceptics, has also been talking about linking Egypt with Algeria and Morocco through Sudan, the Central African Republic and Zaire. The idea being eventually to allow Egypt and African states in between to tap into European power supplies through Spain and Gibraltar. An alternative is for Egypt to be connected to Europe through Jordan, Syria and Turkey.

The theorising about possible alternative power sources is partly attributable to alarm in the Egyptian Government recently when it became clear that persistent drought in Egypt's African hinterland was threatening hydropower supplies from the country's Aswan High Dam - source of 22 per cent of its generating capacity.

The alarm prompted Egypt to embark on an emergency programme to increase generating capacity in the expectation of a shortfall. It established a special fund of \$200m from its limited hard currency resources to bring on line as quickly as possible additional power supplies.

The Nile water scare may prove to have been a benefit to Egypt if the fears of an electricity shortage persuade policymakers to allocate the necessary resources to help the country overcome a chronic deficiency in power generating capacity. Mr Emad el Sharkawi, chairman of Egypt's Electricity Authority, said that even though demand was slowing - the rate of increase in demand is expected to drop this year to about 7.5 per cent compared with 10.5 per cent last year - capacity fell short of requirements.

He estimated that present peak demand was about 6,000 megawatts against installed capacity of 6,250 MW, but production was well short of this figure because of the drop in the waters of the Aswan High Dam and maintenance requirements. While Mr Sharkawi noted that the worst was over - the Aswan High Dam at September 1 reached 159.5 metres above sea level compared with a low of 151.6 in July - he said Egypt could not afford to slacken efforts to boost its power generating capacity.

It would be surprising if there was not some frustration in the Ministry of Electricity at the Government's reluctance to agree to the demands of international lending institutions to increase energy prices to world parity over seven years as a means of attracting additional funding.

The World Bank and the United States Agency for International Development (USAID) are pressing Egypt to raise prices by 30-40 per cent immediately. At present, the average cost of heavily-subsidised electricity to consumers is three piastres per kilowatt hour (about one cent) compared with production, marketing and distribution costs of 13 piastres per kWh.

The World Bank is delaying disbursement of some \$250m in structural assistance loans. USAID is withholding about \$330m in funds for power projects to be distributed over three years. Both institutions say they will not release the money until Egypt agrees to institute significant price increases.

In the meantime, Egypt is pressing ahead with an ambitious construction and refurbishment programme that is planned to add 4,000-5,000 MW to generating capacity by the mid to late 1990s.

Mr Sharkawi forecast an average annual increase in energy demand in the last quarter of this century of 11 per cent and indicated this would continue to exert tremendous pressures on Egypt's electricity resources.



Mr Abaza: ambitious plans

capacity of 6,250 MW, but production was well short of this figure because of the drop in the waters of the Aswan High Dam and maintenance requirements. While Mr Sharkawi noted that the worst was over - the Aswan High Dam at September 1 reached 159.5 metres above sea level compared with a low of 151.6 in July - he said Egypt could not afford to slacken efforts to boost its power generating capacity.

It would be surprising if there was not some frustration in the Ministry of Electricity at the Government's reluctance to agree to the demands of international lending institutions to increase energy prices to world parity over seven years as a means of attracting additional funding.

# UK boosts share of exports to Kenya

By Julian Ozanne in Nairobi

A BREAKTHROUGH in supplies of telecommunications equipment is spearheading a British advance in the market share of Kenya's imports.

According to the latest figures released by the High Commission in Nairobi, UK exports to Kenya for the period ending June topped £101m - an increase of more than 20 per cent over the same period last year.

Between 1985 and 1987, the value of UK goods imported into Kenya increased from £160m to £199m - a rise in the share of the market from 13.7 to 17 per cent.

More than half the total exports are in telecommunications equipment and machinery.

Last month, GEC Plessey Telecommunications won a \$18m contract to supply 16 System X digital telephone exchanges to Kenya Posts and Telecommunications Corporation.

High Commission officials predict British exports to Kenya could top £240m this year.

# Price of newsprint set to rise round the world

By Maggie Urry

THE price of newsprint seems set to rise further around the world until 1990 when increases in production capacity come through.

Last month, Abitibi-Price, the largest newsprint maker in Canada, announced it would put prices up by 6.9 per cent from January 1. Other North American producers followed suit.

Although resistance from customers is likely to mean a delay in the price rise becoming effective, there is little doubt it will go through by spring.

In Europe, newsprint makers are still considering whether to put prices up as well, though it is likely there will be increases next year, perhaps in early spring. Buyers usually get three months' notice of a rise, and the Newspaper Publishers Association in the UK has not been informed that prices will

be going up. Mr Heikki Rautanen, newsprint sales director at Finnapp, the selling group for the Finnish paper industry, says he expects prices in Europe will go up moderately, but that the decision had not been made yet.

Mr Martin Sverker-Löf, president of Svenska Cellulosa (SCA), the major Swedish newsprint maker, believes it will be possible to pass cost increases on to buyers with a price rise next year.

The last price increase in the UK was put through from January 1 this year, with some time-lag, when prices rose by £25 to £425 a tonne for standard paper. In Europe, price increases, implemented around the same time, were more modest.

Consumption has been rising in the UK, largely because many newspapers have increased the numbers of pages in each issue. In the first half of 1988, consumption in the UK has risen by about 7 per cent, well above the average growth rate of about 2.5 per cent a year.

Demand had been strong in North America, with the Olympic Games and the Presidential elections helping. Newsprint makers still find a ready market for the paper at home. This makes for strong profits - Jefferson Smurfit recently showed an 80 per cent rise in profits in its US newsprint business.

But there have recently been signs of a weakening trend in North America, largely because of a downturn in advertising. With the US dollar weak, there is an increasing incentive to push exports of newsprint to Europe, the traditional destination for excess North American paper when domestic conditions are less good, or to the Far East and South America.

Statistics from the American Paper Institute show a 2.5 per cent rise in newsprint exports in August over the same month a year ago.

North American producers have a significant cost advantage against many European makers. In the past, the arrival of newsprint from North America has disrupted the market in Europe.

While the dollar was firm, the Scandinavians, who export much of their newsprint production to the more densely populated areas of Europe, were able to regain their market position. If exports from North America rise again, Scandinavian producers could be under pressure.

Three new newsprint mills are proposed in France, each with Nordic involvement. SCA is working with Cellulose du Pin to build a newsprint machine in Tartas, Bordeaux. Mr Martin-Löf says the French mill will be "very competitive compared to Canadian and Scandinavian cost structures."

United Paper Mills, of Finland, which owns the Shotton Paper mill in North Wales, plans to start up a machine near Strasbourg.

If consumption continues strong, there should not be too much difficulty when the new machines start up. But the rise in prices next year could be the last for a while.

# Moscow seeks to open trade bank in India

By K.K. Sharma in New Delhi

THE SOVIET UNION has asked the Indian Government to let it open three branches of its foreign trade bank in New Delhi, Bombay and Calcutta to facilitate trade between the two countries.

A Soviet delegation said the Indian Government's response had been favourable.

The bank would initially finance trade deals in roubles but expects to provide hard currency loans and finance purchases of components needed from Western countries.

India and the Soviet Union aim to increase trade 250 per cent in the next five years.



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UK NEWS

THE LABOUR PARTY IN BLACKPOOL
Leaders strongly backed on public ownership issue

By Peter Rickdell Political Editor in Blackpool

THE LABOUR leadership yesterday won overwhelming approval from its party conference in Blackpool for a flexible approach to public ownership...



Neil Kinnock in reflective mood

However, the mood of the conference has been mixed. Supporters of the hard-left, defeated in Sunday's leadership election, have repeatedly attacked Mr Kinnock...

On the key policy document, The Productive and Competitive Economy, the conference rejected calls for renationalisation of all industries...

workers. He said he had not joined the Labour Party for a yuppeland approach to run capitalism better than the Tories.

Most trade unions, however, backed the view of Mr John Edmonds, general secretary of the GMB general union...

This new approach was yesterday strongly attacked by Mr Arthur Scargill, the president of the National Union of Mine-

Kinnock keeps grip on party policymakers

By Michael Cassell

MR NEIL KINNOCK, the Labour leader, last night retained a firm grip on his ruling National Executive Committee, despite a marginal shift in favour of the party's left.

There was also considerable relief within the Kinnock camp at the re-election, by a narrow margin, of Mr Bryan Gould, the trade and industry spokesman...

The election of Mr Tom Burison, northern regional secretary of the GMB general union, will provide Mr Kinnock with a new and influential union ally.

The main casualty within the constituency division of the NEC was Mr Michael Mescher, the party's employment spokesman...

Ms Anne Davis, and Ms Renee Short also lost their seats. They are replaced by Mrs Margaret Beckett, the left-wing MP for Derby South...

Demand for credit hits record, but retail sales steady

By Ralph Atkins, Economics Staff

BRITISH consumers' demand for credit jumped to record levels in August but there was no increase in the volume of retail sales, according to official figures yesterday.

The Department of Trade and Industry said the amount outstanding on consumer credit agreements increased by \$388m to \$25.9bn after adjustment for normal seasonal variations.

The figures suggest that the rise in base interest rates from 7.5 to 12 per cent since the end of May has so far had little impact on consumers' appetites for borrowing.

Separate figures for retail sales show a levelling-off during August - with volumes unchanged compared with the previous month after seasonal adjustment.

The level of sales in the three months June to August was 2 per cent higher than the previous three months and 6.25 per cent higher than the corresponding three months a year before.

Provisional figures released last month for August showed a 0.5 per cent rise. The strong growth of retail sales and the buoyancy of credit business continues to unsettle financial markets.

Yesterday's figures hardly affected share prices. The FT-SE 100 share index closed 23.9 down at 1,922.6 - largely

because of share price falls in New York and oil price movements.

Mr Kevin Gardiner, economist at Warburg Securities, said: "To get people convinced of a slowdown in the economy, I think you would have to see a fairly steep fall in retail sales."

The Treasury said the figures referred to August, before the most recent rises in the cost of borrowing would have affected consumers' spending behaviour.

It said the bulk of personal borrowing is accounted for by mortgages, for which there are signs of a slowdown in recent months.

The credit figures cover bank credit cards and agreements with retailers, building societies, finance houses and other credit providers. They do not include mortgages.

The figures suggest no let up in the recent rapid rate of expansion, although the DTI said that it would be wrong to draw conclusions on the underlying growth rate from one month's figures.

In the three months to August, the amount of credit outstanding increased by \$1.3bn, compared with \$1.1bn in the previous three months.

New credit advanced to consumers, before taking account of repayments, hit a record \$4.2bn in August. That compared with \$3.3bn in July.

Lloyds extends bank hours

By David Lascelles, Banking Editor

LLOYDS BANK is to lead the way to longer full service opening hours among Britain's banks.

In what it claimed was the first major extension of banking hours in 19 years, Lloyds announced yesterday that all its branches will stay open one hour longer - from 9.30am to 4.30pm, starting on October 17.

The move, which appeared

to catch the other banks by surprise, also drew a sharp response from the Banking, Insurance and Finance Union (Bifu) which said it had not been consulted about the changes and was seeking urgent talks about them.

Lloyds' move applies to all its 2,200 branches, and covers the full range of normal banking services. Only the daily cut-off time for account entries

of 3.30pm (3pm in the City of London) remains unchanged.

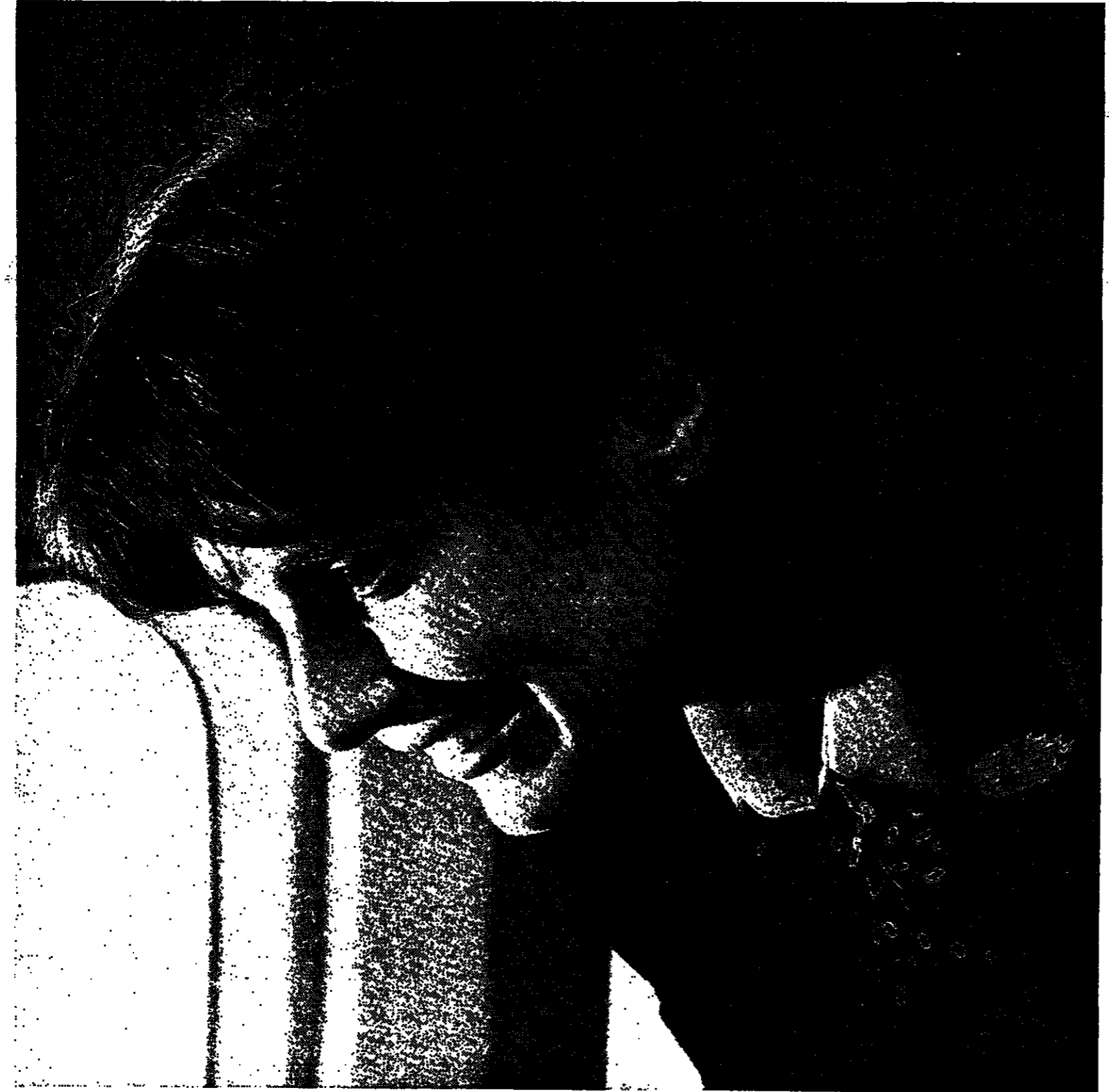
Although competitive pressures have been forcing the clearing banks to re-evaluate their opening hours, the timing of Lloyds' move found the other Big Four retail banks off guard yesterday. Some of them are, however, expected to follow Lloyds soon, although they may not extend hours at all their branches.

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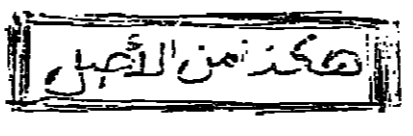
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### Soviets seek joint body on ecology with UK

**By David Thomas, Education Correspondent, in Moscow**  
THE SOVIET Union wants to set up a joint Soviet-UK research institute on ecological problems in a move designed substantially to increase Anglo-Soviet scientific co-operation.  
The surprise initiative came at a private meeting between Mr Konstantin Frolov, vice-president of the Soviet Academy of Sciences, and Mr Kenneth Baker, UK Education Secretary, who is in the Soviet Union on a week-long tour.  
The Soviet proposal underlines the stress being placed on ecological matters by the Soviet Government after the Chernobyl disaster.  
Mr Frolov took the initiative after the meeting by proposing a new ecological institute. "This could be stipulated as an agreement on a governmental level," he told Mr Baker.  
Mr Frolov said that a full joint institute could allow British businessmen to become involved in the funding and exploitation of research.  
Mr Frolov told Mr Baker that the greenhouse effect on the atmosphere, water pollution and nuclear safety were possible areas for joint collaboration. He suggested the two sides could work on the mathematical modelling of pollution in London and Moscow.  
Mr Baker welcomed the Soviet initiative, but reacted cautiously to the idea of a joint institute. He suggested the first priority should be to improve relationships between individual scientists working on ecological problems, possibly by setting up specific programmes of joint research.  
There are several exchange arrangements between British and Soviet scientists at present, but Mr Frolov's proposal would represent a significant boost to these.

### Industrial nations face blame for climatic changes

## Countries urged to reduce burning of coal for power

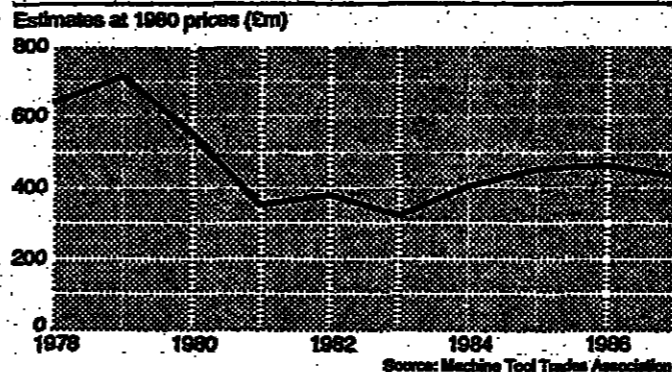
**By Maurice Samuelson**  
INDUSTRIALISED countries were yesterday urged to cut coal consumption in order to minimise overheating of the earth's atmosphere.  
A report by the Royal Institute of International Affairs suggested that instead they should switch to other forms of electricity production, including natural gas and nuclear power. The report was published under the institute's joint energy programme with the Policy Studies Institute.  
It claimed that climatic changes were already "inevitable" because of the "greenhouse effect" of widespread emissions of carbon dioxide gases into the atmosphere. The warmer atmosphere was likely to raise sea levels and threaten low-lying regions in both industrialised and developing countries, requiring new or stronger coast defences, and causing economic problems for poorer countries.  
Because of the greater vulnerability of less developed countries their populations would associate natural disasters with the "greenhouse effect" and increasingly blame it on pollution by industrialised countries.  
As a result, Governments in the industrialised countries could no longer afford a policy of doing nothing on the grounds that scientific knowledge about the "greenhouse effect" was still accumulating.  
This would be a particular problem for governments such as that of the UK, whose traditional reaction was to seek absolute scientific "proof" before taking action.  
Last June, the Toronto Conference on the Changing Atmosphere proposed an interim measure of a 20 per cent cut in carbon dioxide emissions of the industrialised countries by the year 2005 and a levy on their fossil fuel consumption.  
However, since there was currently no technical method of reducing CO<sub>2</sub> emissions from existing plants, they would have to be controlled by reducing the use of fossil fuels.  
This could be achieved by cutting energy demand by conservation and greater efficiency of energy use. Emissions could also be reduced by substituting natural gas for coal and oil as well as increased use of renewable energy sources and nuclear power.  
*The Greenhouse Effect: Issues for Policy Makers, by David Samuelson, Joint Energy Programme, IIA, 10, St James's Square, London SW1Y 4LS, £10 (S only to educational institutions).*

### Britain trails neighbours in machine tools demand

Nick Garnett looks at a manufacturing barometer

**BRITISH** manufacturing industry registered the most severe decline in the consumption of machine tools among the main European countries during the early 1980s and recovery in the past few years has been by far the most feeble.  
As a consumer of machine tools, a small but important barometer of industrial health and size, the UK has slipped behind Italy and France. West Germany kept its dominant position as the main European user of such equipment.  
This is the main conclusion in a new set of comparative statistics prepared by the UK's Machine Tool Trades Association.

#### UK Consumption of Machine Tools



measured in their own currencies, more than doubled; in West Germany it almost doubled.  
Spain recorded the fastest growth, reflecting the country's increasing industrialisation and the strength of its motor industry in particular.  
Purchases of machine tools in Spain ran at something like 15 to 20 per cent of the UK's in the late 1970s but now exceed UK consumption by well over 50 per cent.  
West Germany last year absorbed £2.57bn of machine tools, up from £2.2bn in 1986. This compares with £966m in the UK last year measured at current prices.  
Although the jump for West Germany consumption was exaggerated by currency movements, it confirmed West Germany as by far Europe's biggest spender on this equipment.  
This helps put into perspective the more pessimistic views about the state of West German industry.  
France last year absorbed £766m worth of machine tools, significantly above 1986 levels. Italy, though, recorded an enormous leap from £666m to more than £1bn.  
The Italian figure was heavily distorted because of a one-off change in Italian tax incentives which artificially boosted sales in 1987. Sales this year will almost certainly fall.  
Currency movements might also account for part of that dramatic increase.  
Production of machine tools in Italy rose last year, but to nowhere near the extent recorded by the country's apparent consumption.  
Nevertheless, these comparative figures underline the UK's relatively weak position. Machine tool sales are sensitive to the relaxation of capital consumption allowances and to stock market pressures on company balance sheets.  
The UK machine tool manufacturing industry points to these factors as important reasons for the poor pick up in consumption since the low point of 1983.  
One healthy trend has emerged, however, in the purchase of machine tools in British industry.  
More sophisticated computer-controlled equipment has become more important on UK factory floors.  
Only 18 per cent of machines purchased in Britain in 1978 had NC (numerical control). By 1981, this had risen to 42 per cent of sales.  
It has remained roughly at that level since then though falling marginally to 35 per cent last year.  
UK machine tool manufacturers have caught up with this trend.

### More funds sought for science

**BRITISH** scientists need at least a further £25m a year to support fully their programme in core science, according to the Science and Engineering Research Council.  
The council wants to collaborate more closely with industry and involve it in its choice and appraisal of science projects.  
Professor Brian Fender of Keele University, chairman of the council's science board, says: "Far too many good projects go unfunded; and others, even better, are under-funded."  
Core science is the bedrock of scientific research supported by the council, underpinning more applied research in advanced materials, electronics

and biotechnology, for example.  
Prof Fender, reporting on a new strategy for core science, says Britain is not spending enough on up-to-date equipment and in areas of science where Britain leads the world.  
He says the difficulties are not because his board has failed to be selective about projects or been unwilling to adopt new management methods.  
The science board wants to strengthen its links with industry in several ways, including greater industrial membership of its committees and the holding of some of its meetings at industrial research centres.  
It also plans to consult industry in setting research priorities and to involve industrialists in the review and evaluation of its research.  
It has set up an industrial liaison unit at its Daresbury Laboratory in Cheshire, to encourage greater industrial use of its synchrotron radiation source in materials research and chemical synthesis.  
A similar unit is planned for its Rutherford Appleton Laboratory near Oxford.  
A Strategy for the Support of Core Science, SERC, Foker's House, North Star Avenue, Swindon SN2 1ET. Free.

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### Sime Darby Berhad NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the Tenth Annual General Meeting of Sime Darby Berhad will be held at the Ballroom Anteroom, Kuala Lumpur Hilton, Jalan Sultan Ismail, 50718 Kuala Lumpur, Malaysia on Saturday, 29th October 1988 at 11.30 a.m. for the following purposes:-

- To receive and adopt the Directors' Report and the Accounts for the year ended 30th June 1988 and the Auditors' Report thereon (Resolution 1)
- To declare a final dividend for the year ended 30th June 1988 (Resolution 2)
- To elect the following Directors:-  
Anand Panyarachun (Resolution 3)  
Dr Chan Chin Cheung (Resolution 4)  
Tan Sri Nasrudin bin Mohamed (Resolution 5)
- To re-appoint Pricewaterhouse as auditors of the Company as a Special Resolution pursuant to Section 129(6) of the Companies Act, 1965:-  
"That pursuant to Section 129(6) of the Companies Act, 1965 YAB Tun Ismail bin Mohamed Ali be re-appointed Director of the Company to hold office until the conclusion of the next Annual General Meeting" (Resolution 6)
- To re-appoint Price Waterhouse as auditors of the Company and to authorise the Directors to fix their remuneration (Resolution 7)

**SPECIAL BUSINESS**  
To consider and, if thought fit, pass the following Resolution as an Ordinary Resolution:-  
"That, in accordance with Section 132E of the Companies Act, 1965, authority be and is hereby given to the Directors of the Company or any person connected with such Directors to enter into arrangements or transactions with the Company or its related corporations whereby such Directors or connected persons may acquire from or dispose to the Company or its related corporations motor vehicles, heavy equipment, houses or any other products of the Company or its related corporations provided that such acquisition or disposal are on commercial terms." (Resolution 8)

Kuala Lumpur  
4th October 1988

By Order of the Board  
Mohamed Haji Said  
Secretary

Note  
Any member of the Company entitled to attend and vote at this meeting is also entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.

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UK NEWS

**In Brief**  
**Suppliers of vaccine set for major sales boost**

**SUPPLIERS** of vaccines hope to gain a 55m-a-year boost from today as a result of new health regulations, writes Peter Marsh.

The rule change is expected to encourage more parents to immunise their children against common and sometimes dangerous illnesses. From today, mumps and rubella (German measles) become notifiable diseases - which should enable the Health Department to monitor them more. At the same time the department will encourage the use of triple-shot vaccines.

Smith Kline & French Laboratories, the US pharmaceutical company, has already launched its Belgian-made triple-shot vaccine in the UK. It has sold the Health Department 1m doses, worth roughly £4m.

Other companies, including Merck of the US, Merieux of France and Britain's Wellcome and Evans Medical, are expected to make their own versions of the vaccines available within the next few months.

**BR extends line sale**  
British Rail has given potential purchasers of the historic Settle-Carlisle railway in north-west England an extra month to prepare bids. If successful the 71-mile line privatisation will be the first on the British mainland. Lazard Brothers, the merchant bank handling the sale, said the extension would give would-be buyers (The Government announced the sale in May).

**Japan's record gift**  
DAIWA Securities, Japan's second largest securities house, has set aside £10m for the establishment of an educational trust to further understanding between Japan and the UK. Activities could include sponsorship of courses, conferences, lectures, plays, films and the award of scholarships.

**Secretaries move up**  
The Fellowship of Skilled Secretaries was launched yesterday with the aim of establishing professional status for the secretary. It aims to provide its members with information, advice and training designed to help them improve their career prospects.

**New ombudsman**  
Dr Julian Farrand, currently a Law Commissioner, is to be the next Insurance Ombudsman in succession to Mr James Haswell, who retires from the post at the end of next January. The Bureau provides an independent service for disputes between member insurance companies and the public.

**Satchi expands**  
Satchi & Satchi set out to capture a major share of the £7bn European business communications market with the establishment in the UK of Satchi & Satchi Business Communications. It plans to extend operations to Milan and Amsterdam by the end of the year. The network already includes Stockholm, Paris, Geneva and Frankfurt.

**Alcohol campaign**  
Brewers are to spend £15m promoting low-alcohol and alcohol-free beers as part of a campaign to curb drink-driving and under-age drinking. Sales of low-alcohol and alcohol-free beers top 500,000 bottles and cans a day and are expected to double in a year.

**East End fillip**  
A £500,000 package of public and private sector support for small businesses in London's East End has been announced. The money has come from Morgan Grenfell, a merchant bank, to mark its 150th anniversary, and from the government's Spitalfields Task Force and the London City Action Team.

**Less factory space**  
Less factory and warehouse space in England and Wales is available than at any time since 1980. The total of premises available for purchase or lease is half that on the market in 1983, when industry felt the full effects of recession. The figures, from a survey undertaken once every four months by King and Co, chartered surveyors, set out the relatively optimistic portents of UK industrial activity from the Confederation of British Industry.

**STOREBRAND UNIT TRUST MORTGAGE INTEREST RATE**  
With effect from the 1st October 1988, the following interest rate will apply for existing and new unit trust mortgages: 12.95%

**Ford UK top of European profit growth league**

**FORD UK** is the company with the fastest profit growth in Europe, according to a list of Europe's top 100 companies published in Director magazine yesterday.

The Ford profit increase of 190 per cent pushed it 14 places up the rankings on last year - the first time the magazine carried out the exercise - making it Europe's 51st largest company.

The UK has six companies in the top 10 in the profit growth league. These include British Petroleum, the Electricity Council, Allied Lyons, Hanson and the Dee Corporation (now Gateway), the food group.

Hanson, the UK conglomerate, is the highest climber in the Director European 100 chart, which lists companies on the size of their turnover, based mainly on 1987 returns. It jumped from 69th place in the list to 36th, on the strength of its acquisitions of Imperial Group, SCM and Kaiser Cement.

West Germany remains the strongest member of the country index, with 31 companies on the list, followed by Britain with 24 and France with 21. The other nine European Community countries account for the remaining 24.

The Shell group occupies the top position, with a turnover of nearly £90bn. British Petroleum is second, on a turnover just short of £86bn, and Daimler-Benz of West Germany is third, turning over nearly £23bn.

Compagnie Générale d'Electricité, of France, tops the sales growth rankings (see table), with Hanson and British Aerospace in second and third place. Six British companies are in the sales growth top 10.

The chemicals and pharmaceutical sales table was led by BASF, the West German chemicals group, and included only one British company, ICI, the chemicals company, in the top 10. Carrefour, the French hypermarkets group, led the sales list for retail companies.

The highest entrant to the top 10 was Siemens, the West German electronics group, in fifth place, although its profits of £884m were dwarfed by British Telecom in 24th place on turnover, but with the third largest profits at £2,067m.

The list showed that the leading oil companies continued to suffer in terms of turnover, as a result of price competition at the petrol pumps and the relatively low price of oil in US dollars.

**TOP 10 EUROPEAN COMPANIES BY SALES GROWTH**

Company	Sales growth (%)	Year
Générale d'Electricité (France)	57.55	1987
Hanson (UK)	54.96	1987
Siemens (Germany)	29.20	1987
Preussag (W Germany)	28.86	1987
Allied Lyons (UK)	28.29	1987-88
Electrolux (Sweden)	27.01	1987
J Sainsbury (UK)	24.23	1987-88
Shell (Norway)	23.00	1987
Dee Corporation (UK)	22.71	1987
Ford Motor Co. (UK)	19.14	1987

Source: Director magazine

**Volvo adds 100 jobs at Scottish plant**

**By John Griffiths**  
VOLVO'S UK truck-making subsidiary has added 100 jobs at its assembly plant at Irvine, near Glasgow, to lift its annual output rate to 4,500 vehicles from 2,900.

Productivity has increased from nine trucks per man-year to 16 as a result of £1.5m investment to expand the plant, which is already working at its new capacity level, according to Mr Bernd Brandtzaeg, managing director of Volvo Trucks (GB).

Speaking at a drive-off ceremony for the first of a recently unveiled heavy truck range being built at the Scottish plant, Mr Brandtzaeg said the plant was on target to produce its 20,000th truck at the turn of the year. Volvo came to Irvine in 1974.

The Irvine workforce stands at 370 after the capacity increase, which is being achieved on a single shift.

Volvo is also competing for a military truck contract which it estimates could add up to another 120 jobs if its tender were successful.

This is for a four-tonne payload truck for the UK armed forces, entailing the supply of up to 6,000 units in the first three years. However, Volvo accepts that its entry, the Highlander, is facing stiff competition from rivals such as AWD, formerly Bedford.

Irvine is primarily an assembly plant. UK content of the vehicles averages 40 per cent if the plant's overheads are included and between 25 and 30 per cent measured by components only.

**Mitsubishi and NEI in deal on gas turbines**

**By Nick Garnett**  
NORTHERN Engineering Industries, the power station equipment maker and general engineering group has agreed a trading deal with Mitsubishi to market the Japanese company's gas turbines.

This arrangement is one of several NEI has entered into this year with separate companies within the Mitsubishi group in both power engineering and railway equipment.

The Newcastle-based company makes only steam turbines and not the gas turbines suitable for smaller combined cycle power stations, which look to have a bright future.

NEI will import the shell of the Mitsubishi gas turbine and add its own controls, and its own generators, in any contract it secures for these smaller stations.

The increasing web of links between NEI and Mitsubishi, which is trying to get a manufacturing foothold in Europe, has prompted some industry analysts to suggest that NEI is becoming a licensee producer of Japanese products, to the detriment of its own technology.

Mr Terry Harrison, NEI's chairman and chief executive strongly denied this yesterday. He said recent joint deals with Mitsubishi, and with Combustion Engineering of the US, designed to strengthen NEI's technological base and marketing opportunities.

NEI has signed two deals with Mitsubishi Electric (Matsuo). One involves NEI manufacturing under licence Mitsubishi mid-range switchgear in the 150KV to 245 KV range.

The other involves the setting up of a 50-50 joint venture company, NEI Mitsubishi Electric Traction. This will manufacture in the UK some types of Mitsubishi traction equipment, including electric motors for light railways and auxiliary power supplies for railway coaches.

The British company recently won a turbid order for Hong Kong in a consortium led by Mitsubishi Heavy Industries.

NEI this year sold 35 per cent of its Derby-based International Combustion boiler-making business to Combustion Engineering for £13m.

Mr Harrison said yesterday that the deal with Combustion Engineering, for which NEI has been a long time licensee manufacturer, gave NEI extra project capability and strengthened its technological link with the US company.

The deals with Mitsubishi helped take NEI into new product and market areas. This included traction equipment which NEI had tried for some time to get into. NEI already makes electric motors but only for industrial applications.

The marketing of Mitsubishi gas turbines would allow NEI to compete for contracts for small power stations, Mr Harrison said.

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TECHNOLOGY

# ICL oils the wheels with help from a vehicle of progress

Clive Cookson explains how the UK's largest computer manufacturing company has brought about a dramatic improvement in productivity



An AGV passes the Apollo line at ICL's Ashton plant

Computer factories are rarely showcases of computerised manufacturing. They are less suitable for ambitious factory automation projects than, say, car assembly plants or large paper mills, because computerised lines work best for the production of large amounts of cheap products. Computers are the opposite - expensive, frequently modified and manufactured in relatively small volumes.

In automating the flow of materials around a factory can produce spectacular improvements in efficiency. Since 1985 the company has spent £2.5m introducing flexible manufacturing systems (FMS) to its Ashton-under-Lyne factory in Greater Manchester, which produces mainframe and minicomputers worth £200m a year.

Unmanned electric trolleys, known as automated guided vehicles (AGVs), carry boxes of parts, sub-assemblies and completed units between the stores, assembly benches, inspection and testing stations. Everything is marked with an individual bar code which is scanned automatically as it moves around to enable the

factory computers to keep track of all the materials. In the early 1980s, the Ashton plant was scorned throughout the industry for its low productivity and poor staff morale. It is now a showcase both of computerised manufacturing and of modern management techniques. Since 1985, output per employee has doubled and other measurements of efficiency, such as stock turnover, have improved dramatically.

Because materials now represent 85 per cent of Ashton's manufacturing costs, the factory has been organised on the "just in time" principle, so that materials arrive at each cell when they are needed and inventories are kept at the lowest possible level. Ashton has a computer controlled "cascade" of flexible manufacturing cells. The flow is determined by the speed at which orders from customers remove finished computers from the final test/despatch cell. This pulls in materials from earlier cells.

## Sweet sound of flexible manufacturing

ASHTON'S first flexible manufacturing system (FMS), known as Mercury, was installed in 1985 to build and test some of ICL's Series 39 mainframe computers. It is centred on a robotic crane, which runs between two rows of racks 4m high, 3m wide and 70m long. Computers are assembled on one side of the line and tested on the other. The crane feeds components to the assembly stations and transfers completed cabinets to the test cells.

Two larger AGVs (measuring 2m x 0.8m x 0.8m and able to carry loads up to 800kg) carry raw materials and sub-assemblies to the Mercury line and take away fully tested computers. They glide round the factory at one metre per second, playing 1940s big band dance music to warn people to keep out of their way. The small AGVs travel at only half a metre per second emitting a feeble electronic warning sound. The noise is so unobtrusive that a journalist visiting Ashton recently failed to notice an AGV heading for him until it collided with his leg. Fortunately the vehicle's safety system ensured that he was only scratched and not injured.

The second FMS, Apollo, is a sub-assembly area producing electronic units for inclusion in System 23 minicomputers and Series 39 mainframes. The component and raw materials store has been re-equipped with automated handling equipment, including conveyors and an elevator. This is used to fill 0.5 cu m boxes with components.

Five automated guided vehicles (AGVs), built in Sweden by Munnick Automation Technology, move the boxes and completed sub-assemblies around the factory. Three small AGVs (1.4m long, 0.8m wide and 0.8m high) work within the Apollo area. They transfer the component-filled boxes first to a carousel-type holding store and then, when an operator indicates on her (they are all women) workstation computer terminal that she needs new raw materials, to the closest of an assembly station. They also carry completed sub-assemblies to the inspection area and return empty boxes to the component store.

now proudly displayed at the entrance to the manufacturing area, together with a photograph of the workforce taken at the signing ceremony. All sections have boards measuring their contributions to the Quality Improvement Process. Employees are urged to fill in an Error Cause Removal Form if they spot potential problems; 161 forms have been completed in the past six months and in 91 cases effective action has been taken. At the same time the management has tried to remove the traditional "them and us" feelings by abolishing the distinction between hourly paid workers and salaried staff. Everyone is now "staff" and the managers have given up their reserved parking spaces and executive toilets.



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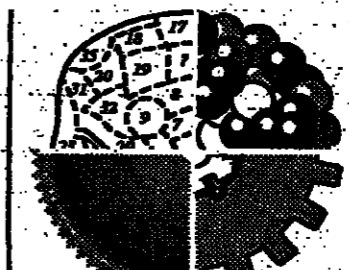


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### A concrete improvement

A METHOD used in Sweden for laying concrete floors, for laying concrete floors, is removed after laying, is to be promoted elsewhere in Europe, particularly in the south where conventional methods predominate. It is claimed the floors are cheaper to lay and last three or four times as long. Tremb, of Skärholmen, says his technique increases the strength of the concrete by 50 per cent and that it can be walked on immediately. In addition, after one week the load bearing strength is said to be the same as that of a conventional floor after four weeks. Heavy factory equipment, for example, can be installed at an earlier stage. A wetter mix than usual can be laid, making the operation easier. Then a big rectangular suction mat is positioned on the surface and connected to a vacuum pump. Suction is applied for about 1.5 minutes for each centimetre of concrete thickness and 20 to 25 per cent of the water is removed. Another advantage, explains Tremb, is that the treatment produces a lower and more even water content, which tends to equalise the compressive strength throughout the thickness. Normally, concrete sets with uneven compressive strength through its depth, with the weakest layers near the surface. The company expects a production capacity of between 300 and 400 sq m of finished flooring per eight-hour shift, with a five-man work team and all the necessary equipment.



WORTH WATCHING  
Edited by Geoffrey Charlton

polycarbonate. These double glazing units are made by a co-extrusion process, in which the two sheets are simultaneously extruded and joined. Heating costs are reduced to 50 per cent of conventional glazing, says Bayer. The sheeting also weighs less compared with glass and is shatter-resistant. In addition, a proprietary anti-condensation coating from another West German company, Rotom, on the inside surface, is said to allow in more light.

### Speeding up the data rate

PHILIPS, at Eindhoven in The Netherlands, is about to start production of a new telecommunications fibre which, the company says, can double the amount of information that can be transmitted compared with existing single mode fibre. When digitised information is sent down a fibre as a series of short light pulses, an optical property of the glass, called dispersion, stretches each pulse. This limits the number that can be sent per second and so restricts the data flow. The new Philips fibre is called "dispersion flattened single mode" (DFSM) and produces much less dispersion over a wider segment of the visible spectrum. Previously, low dispersion was obtainable only at or near one specific wavelength (colour). The new fibre can accommodate two of the commonly used laser wavelengths at the same time. The company believes the fibre will also allow cheaper laser light sources to be used, because the wavelength of the light they produce do not have to be

so well defined. In production, thousands of separate layers are deposited on the inside of a silica "pre-form" tube in an accurately controlled way. A powerful microwave generator, acting as a mobile oven, passes back and forth along the length of the tube, which contains compounds of silicon and other elements. These form a plasma (very hot gas cloud) inside the tube, from which the air has been removed. With each passage of the generator, a new layer of glass is added. In this way, the properties of the glass across the tube wall thickness can be accurately controlled, giving the required dispersion characteristics. Later, the tube is heated, collapsed into a rod and pulled out into a fibre.

### Gilding the crockery

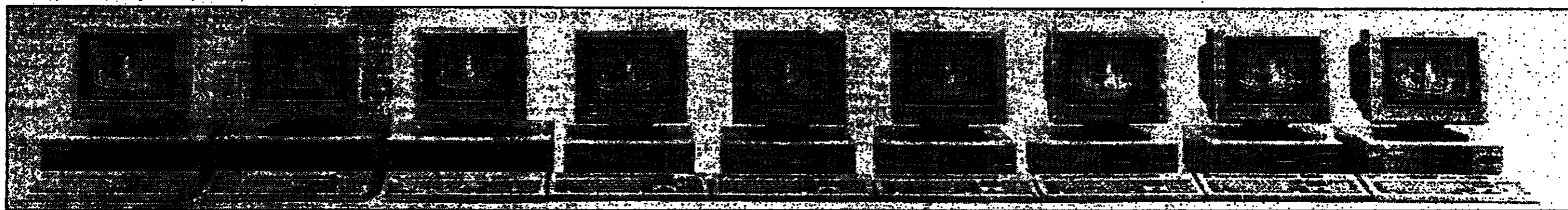
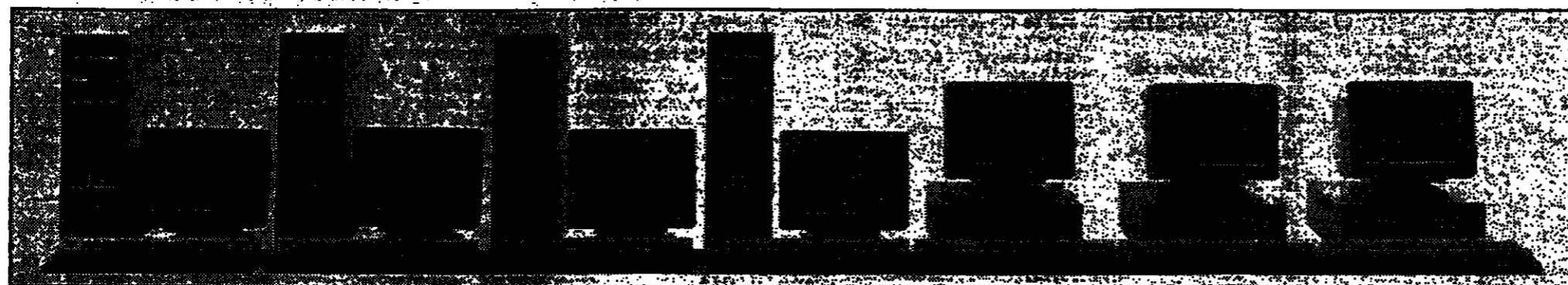
FOR PORCELAIN decoration, the West German process and materials company, Degussa, has developed a bright gold preparation which can be fired at higher temperatures above the melting point of gold (1063 deg C). The new preparation is fired for about an hour at 1160 to 1180 deg C and the resulting bond between the gold and porcelain glaze beneath it is as strong as with Degussa's normal glazed colours.

Callix GG 81710, the process means that hard crockery, used everyday, can be decorated with gold that will not deteriorate more quickly than the colours. For porcelain manufacturers, the new process has the advantage that gold and coloured inks can be combined successfully in a single firing. Degussa says it has investigated and confirmed the qualities of the new process with a comprehensive series of tests under controlled conditions in the rapid firing kilns of the Riedhammer and Coudray porcelain companies.

CONTACTS: Tremb: Sweden, 8 0718; Bayer: UK office, 025 33000; Philips: The Netherlands, 47 7318; Degussa: West Germany, 69 216 280.

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MANAGEMENT: Small Business

A brickbat for the banks

By Charles Batchelor

Further criticism of the way the big banks treat their small business customers emerges in a recently published report entitled Clearing Banks: Do they earn their keep? The report, included in What to Buy for Business magazine follows a critical review of banking services to small businesses published last month by the Forum of Private Business. The new report analyses the level of service provided by the four large UK clearing banks and the Royal Bank of Scotland in terms of efficiency, helpful attitude, understanding of the client's business and the reasonableness of bank charges. Small business people polled by the magazine gave Royal Bank of Scotland the best rating in virtually every category, usually by an impressive margin, the report says. The bank was considered to be highly efficient and small businesses were significantly happier with its charges. Next best was National Westminster which received consistently strong ratings in all categories while Lloyds, Barclays and Midland all emerged with rather mediocre results, the report adds.

Kate Malone spent seven years at Bristol Polytechnic and London's Royal College of Art training to be a ceramics designer. In all that time, she says, only a few hours were spent learning the business skills she now needs to develop the studio she runs under a railway arch in south London. Apart from designing and making the ceramics pieces which sell for between £500 and £1,000 each she spends more than half her time writing letters, chasing commissions and delivering large, fragile items of pottery to galleries around London.



Anne Purkiss

Kate Malone: less than half her time can be spent creatively

The art of business

Crafts students develop particularly commercial skills - but are taught little about selling them, reports Charles Batchelor

She is also attempting to sell her designs on a royalty basis to manufacturers of chinaware but finds many of the large companies content to reproduce long-established designs and unwilling to experiment with something new. Malone's experience is typical of many of the thousands of students who leave Britain's colleges of arts, design and crafts each year. They go into a highly competitive market with minimal business skills and frequently struggle to establish themselves.

"Design-based businesses have good potential for success," says John Crowe, a consultant in design management. "Designers tend to be highly motivated and to have a good idea of a product. They won't employ many people but they can have quite an impact on industries such as textiles."

In fact, while the conventional view of the artist as a one-person business is still common, many do go on to employ others. Megan Douglas, a fashion designer with a rapidly expanding business in south London, employs three people full-time drafting and cutting patterns and making up samples. She has a further five people making her designs.

Chris Blade, who has started a business making, among other things, granite-topped glass-topped tables selling for up to £2,500, says: "I can't see myself being a one-person business for long. Maybe in a year or two I will employ a couple of people to help with the hard graft."

Despite the problems they face in starting up, artists and designers do have some advantages over other small businesses. Their training will have given them a skill they can sell while they may have already exhibited and sold some of their creations as students, says Helen Vaughan, who teaches business skills to artists and designers.

The visual impact of their work means there is a good chance they will be featured in the glossy magazines and newspapers. This exposes their work to a wider audience than many more humdrum small businesses could hope to reach. But set alongside these bonuses is a considerable number of obstacles. Many artists and designers echo Kate Malone's complaint about the lack of business training in college. While their creative training make them ideally equipped to set up on their own, business skills are taught sporadically, if at all, and the students themselves see little purpose in acquiring them.

"Many courses focus on the theoretical and technical aspects of arts and crafts and assume that the skills and techniques of business will be assimilated painlessly and naturally," says John Crowe. "It is more probable they will be acquired slowly, painfully and expensively as a result of unpleasant experience."

There has been some improvement in recent years, says Crowe, though the number of available courses in the UK could still be quadrupled if enough qualified trainers could be found.

The general lack of business training has prompted a number of organisations to launch specialised courses. The London Enterprise Agency runs a 14-week Design Enterprise Programme to teach small business management to arts and design graduates. The Wales Craft Council earlier this year launched a Craft Initiative to provide business advice and information while the Welsh Development Agency is building a small number of workshops for design-based businesses.

Raw materials costs are also high for the young design business and it is increasingly difficult to buy small quantities, says John Crowe. Textile designers are unable to buy small amounts of dyes but have to pay £200 for five-kilo drums.

Students are not made aware of the costs of the materials they are using because they are usually available free and in unlimited quantities. When one student costed the materials used for her degree show she realised they were worth £3,000, recalls Helen Vaughan.

"Art and design students do have a propensity to do things in a complicated way because they get interested in the process," says Crowe. "They must simplify things."

It is this approach which leads bankers to dismiss arts and design students as being uncommercial. "They see success in terms of artistic achievement and the outlets they get into, such as Liberty and Harrods, rather than in terms of their profit at the end of the year," says Vaughan. They also tend to offer the market what they think it wants rather than adapt their products to the market. Robin Stewart started out in the early

1970s designing hand-printed wall-paper. Unfortunately he began in the middle of a recession when interior designers were cutting back on the frills. Demand stagnated and he put the business into voluntary liquidation. Attached though he was to the wallpaper venture, Stewart had to modify his ideas to the realities of the market place. He started again, designing mirrors and other small furniture items, and now sells nearly £2m worth a year to several large retailing chains. He employs a workforce of 12 at his east London factory.

One of the biggest problems facing the artist and designer is how to divide his or her time between creating new products and going out and selling them. Megan Douglas estimates she spends 70 per cent of her time organising sales, arranging finance, planning ahead and doing the bookwork.

The problem with a craft manufacturer is that people want to buy direct," says John Crowe. "Gift shops and galleries want to see the person who has made it, not an agent. It can be time-consuming selling two pots."

In the early days of any business the owner is keen to earn as much cash as possible to pay off his initial investment and cover overheads. In the design field this often leads to people selling their ideas outright to a manufacturer. If they can afford to wait for their money they would be better advised to negotiate a royalty agreement. "Rather than accept £100 for a design you could set a lower fee and make thousands of pounds on a royalty agreement," says Helen Vaughan.

the report's authors maintain that the special schemes that have already been launched have not been effective. It calls for ethnic minority businessmen to be more closely integrated into the business community; they should join general business lobby groups rather than set up parallel organisations of their own. They should be given better access to civil servants and politicians, it says. The association also urges local authorities to make greater efforts to encourage small firms to tender for public sector contracts. "Available from AIB, Troubadour House, 105 Weston Street, London SE1 9QB. Tel: 01-403 4666 24.95.

Call for national advice network

The Association of Independent Businesses has called for the creation of a nationwide network of business advice bureaux to bring together the existing, competing sources of small business advice. The proposal, modelled on citizens' advice bureaux, is outlined in Tackling Inner Cities, a report on the problems facing inner city businesses published last month. The association, which has 5,000 members, wants the business advice bureaux to be based on high streets and to remain open in the evenings so that local businessmen have easy access to advice and information. The report also calls for measures to ensure that affordable insurance cover is available in high crime areas;

Prize students

An original and commercially viable business idea could win a student or group of students (including sixth-formers) a first prize of £2,000 in the fourth annual Innovation for Business Award. Previous finalists have invented an entryphone system, a reverse gear for a motorcar and a method of breeding rag worms for anglers. A total of £4,500 in prize money is on offer. Contact Adrian Black, Tate & Lyle, Sugar Quay, Lower Thames Street, London EC3. Tel 01 426 6625.

Euro needs

A one-day conference focusing on the needs and problems of small and medium sized firms trading in Europe will be held at the Humberstone Business School, Hull on Thursday, October 13. The conference, in Business, in Europe, costs £25 and will include evening workshops on subjects such as customs planning and export documentation. Contact Dr Jill Preston, Humberstone Business School, Cottingham Road, Hull HU6 7RT. Tel 0482 41451.

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ARTS

An irresistible embarras de richesses

William Packer visits the Pushkin Museum, Moscow, and the Hermitage in Leningrad

Any journalist is likely to find himself sent to all sorts of interesting places...

fills two small rooms with modest yet first-rate examples. Three Rembrandt portraits in a row, the two old women especially, are surely...

Further. The Moroccan triptych of Matisse (1912) comes first, with one of the great studio interiors (1911) beyond, and so on and so on.

The Hermitage in Leningrad sits at the opposite extreme, copious where the Pushkin is select, exhaustive and exhausting in the areas of its greatest strengths.

and dominated by three large pseudo-Denisovian canvasses of brown and grey nude figures. The second room, full of Cubism and its immediate antecedents, is no less astonishing.



'Girl with tulips' by Matisse, 1910, at the Hermitage

'George Sand' European première in Madrid

Clement Crisp reviews Vicente Nebrada's new work for the National Ballet of Caracas

The wheel has come full circle - or perhaps has not revolved at all. The nineteenth century taste for big ballets is still dominant with the public...

flaring affairs of de Musset and Chopin, is one dimensional. There is no trace of the distinguished writer, of the woman who loved nature, and who was revered as 'la bonne dame de Nohant'.

may in part be due to the fact that second guest artist Koen Ozia - appears as the composer. His is an interpretation of the nervous clarity and technical edge, but its brilliance - and the flat-shaking local peasantry who disapprove of their celebrated visitors - breaks the momentum of Sand's own story.

Ronald Holloway reports on the first Golden Fleece TV-Film Festival on the Black Sea

Aboard the good ship Gruzuya

At the very moment when a Channel Four production, Mick Jackson's three-part serial A Very British Coup was being officially awarded the Grand Prix in the Feature Films section at the First International Golden Fleece TV-Film Festival last month, the evening sky over a picturesque resort near the Georgian port of Sukhumi was lit by a bolt of lightning.

way for mutual collaboration between East and West. For, beginning on January 1 next year, all film and television studios in the Soviet Union are due to go on an economic self-financing and self-sufficiency system. Whether or not Gruzia and Gruziafilm, Georgia's separate but interrelated production studios, can survive under these circumstances is crucial to the welfare of the proud republic.

Hagi Shein's Dance in a Wheelchair (Tallintelefilm Estonia) treated the plight of the disabled in a straightforward and compassionate manner, until now a high impossible documentary project to undertake in Soviet television. And Sergei Potapov's Cry for Help (Leningrad Television) makes no bones about the exploitation of country youths struggling for survival as illegal aliens.

Fidelio

FESTIVAL HALL

The concert performance of Fidelio by the London Philharmonic Orchestra on Saturday was a pendant to that of Leonore given by the same forces six evenings earlier.

dialogue had been cut down to the barest minimum (or beyond), the conductor's obvious sincere determination to give us a bare-bones, no-frills account of the opera began to seem terribly ill-judged, if not actually crass.

ARTS GUIDE

Opera and Ballet London Royal Opera, Covent Garden: the long-awaited new staging of Wagner's Ring by Tury Lyubimov, conducted by Bernard Haitink...

Vienna State Opera. In repertory: Le Nozze di Figaro conducted by Franz Welser-Moog with Margaret Price, Sylvia McNair, Bernd Weigl, Heinz Zednik. L'Elisir d'Amore conducted by Claudio Abbado, with Agnes Balza, Patricia Pace, Ruggero Raimondi, Georg Fick, Lucia Di Lammermoor conducted by Rino Sacconi, with Luciana Serra, Paolo Corti, Richard Burke. Simon Boccanegra conducted by Claudio Abbado with Gabriele Lachner, Anita Ghazizadeh, Boris Goubov, now conducted by Mark Ernestus, with Ludmila Schenck, Roberto Zaccaro and Noriko Sasaki. Maria Stuarda by Dimitri, conducted by Ion Marin with Agnes Balza, Maria Zampieri, Ana Garcia (S1444, ext 2880). Wolfsgang. In repertory: Des Land des Lichelles, Hoffmanns Erzählungen, Mignon by Thomas (new production), conducted by Ernst Maessendorfer, Telfand by Eugen d'Aleart, conducted by Edward Lohner, Die Meistersinger conducted by Rudolf Bittl, Madame Pompadour by Leo Fall, conducted by Rudolf Bittl (S1444 ext 2882).

Paris Opéra. L'Orfeo conducted by Alain Lombard/Alain Guingot returns to the Palais Garnier after 18 years absence, with Nell Shroff/Taro Ichihara, Alain Fontana/Margherita and Alida Ferrarini/Christine Baraux. It alternates with Julius Caesar, conducted by Jean-Claude Malgouère, a specialist baroque music. Nicholas Hynes presents a production of La Traviata in one of David Pountney's unorthodox, fascinating incursions into 19th century opera, revived by Helen Field's very English but touching bewilderment in her production from Mark Elder. Similarly unorthodox ENO accounts of repertory operas come from the revivals of Carmen and Tosca, though the latter is at least strongly sung by Janice Cairns, Edmund Becham, and Malcolm Donnelly.

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# FINANCIAL TIMES

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Tuesday October 4 1988

## From here to infinity

AT LEAST the Pharoahs knew what the pyramids were for. But can the same really be said of the great army of scientists and administrators at the National Aeronautics and Space Administration (NASA) in relation to the space shuttle programme? The successful launch and return of Discovery was a magnificent technological achievement and a notable feat of bravery on the part of the astronaut. Yesterday's successful outcome also underpins the future of NASA, which has been in question since Challenger blew apart in the disastrous accident of 1986. Yet the wider purpose of it all remains curiously elusive.

There are, of course, scientific rewards to be had from the shuttle programme. The Discovery astronauts have conducted a handful of experiments, but few expect spectacular results. Nor is the shuttle regarded as ideal for planetary probes. Whether this is the best possible outlet for scarce scientific resources is questionable - especially when there are nagging doubts about the scale of risk involved in manned space flight in relation to rewards that would, in many cases, be obtainable from unmanned exploration.

### Strategic arguments

Much the same goes for the strategic arguments. The Pentagon undoubtedly attaches considerable importance to a programme that will put a number of satellites for navigation and intelligence gathering into space. Yet much of this could perfectly well have been done by disposable rockets. The extent of technological overkill in the US space programme becomes apparent when comparisons are made with the Soviet Union. The Russians launch more rockets of much simpler design and capability. And they are reported to be able to launch surveillance satellites more quickly in response to specific events arising from regional conflict.

As for the economic benefits, the arguments will be familiar to those who have followed the saga of Concorde. Now that NASA has forfeited its com-

### Public opinion

Surely not. For it is transparently clear that the whole American space programme from Apollo to the orbital manned space station mooted for the 1990s has been geared as much, or more, to keeping US public opinion on NASA's side as to genuine scientific merit. Heroics by the astronauts are the key to continued funding, yet the heroics are not necessary for the achievement of most of the scientific goals to which the American space programme is committed.

It seems unlikely that these objections to NASA's current activities would carry much weight with the 200,000 or so people who assembled in California's Mojave desert to celebrate Discovery's return to earth. How much influence they may have on the two presidential candidates is largely a matter for conjecture. In fairness, though, it should be said that there is something uplifting for the great mass of people in the way humanity confronts the challenge of space exploration. NASA's efforts are infinitely more worthy than Imperial Rome's bread and games.

The trouble is that no one has yet devised a budgetary mechanism that allows for individual choice in the matter. If the Pharoahs had a clearer idea of where they were going, it seems doubtful whether their budgetary arrangements were any better.

## Why commodity pacts fail

THE successful conclusion at the weekend of talks between coffee producers and consumers is a reminder that international commodity agreements can still have a little life even though many would prefer to think them moribund.

However, the International Coffee Organisation has done little more than buy time for its members, with its complicated export quotas intended to bring prices back into the agreed range of 120 to 140 cents per lb. The present International Coffee Agreement which sets export limits for all its members is due to expire next September. Since the two largest consumer members, the EC and the US, have said they will not accept a continuation of the present agreement, fundamental questions will need to be asked about the structure of the pact and indeed whether it is necessary at all.

The justification for commodity agreements when they achieved international respectability in the 1960s and early 1970s was to promote stability in prices which would be to the advantage of consumers as much as producers. Buffer stocks, it was hoped, could be depleted in times of shortage and built up during a glut. Both sides would contribute to the cost of the stock and both would alternately benefit.

### Tangle of politics

However, as a House of Lords select committee argued a decade ago, the theoretical difficulties are formidable, even without allowing for the tangles of politics and commercial rivalry. First, the system can only be sustained if the price range chosen is close to the equilibrium at which supply and demand would naturally balance in the medium term. Time and again commodity agreements have come apart from this anchoring principle.

Secondly, without effective control over production, buffer stocks have to be very large relative to the market if they are to stabilise prices for more than a short period. The International Rubber Agreement has encountered the opposite difficulty of exhausting its buffer stock in a commendable effort to keep prices below the permitted ceiling. On the other

hand, the spectacular collapse of the International Tin Council three years ago showed the fate of a genuine long-standing commodity agreement which had degenerated into a *de facto* producer's cartel piling up unnecessary stocks.

The difficulties of the rubber agreement also raise the question of whether the natural price level has escaped, so to speak, from the hand set for it, largely as a result of increased demand.

**Less controversial**  
The problem of finding a "correct" price for coffee is perhaps less controversial than for more economically vital substances, because coffee drinkers in the West may not mind paying a little more for their beverage if the extra goes to farmers in poorer countries. The fact that the coffee agreement is not associated with a buffer stock also means that producers have to carry all the cost of lost production needed to shore up the price.

In the coffee market, like that for cocoa and even oil, price determination is greatly complicated by changing demand patterns for different grades. Coffee-consuming countries claimed something of a victory this weekend for increasing the supply of higher grade arabica beans which had become some 40 to 50 per cent more expensive than the less favoured robustas. However, this widening differential was the product of distortions created by the agreed quotas.

It is not clear whether much purpose is served by industrial nations continuing to take part in such agreements. The argument that joining a true commodity pact is a help to less well-off countries should not be dismissed out of hand. But this is not an efficient form of aid, because excessive prices cannot be sustained indefinitely and because the benefits are not always directed to the most needy.

Nevertheless, most commodity agreements have collapsed under the weight of their own contradictions, rather than because of withdrawal of support from the West. That is as it should be, for political rather than for economic reasons. There is no way that such agreements are not very effective, but neither are they doing much harm.

## Guy de Jonquière reports on how US multinationals are preparing for 1992

Who will be the real winners in the race to exploit the European Community's single market? In Washington and Tokyo, suspicions are growing that the EC will rig the rules to suit the home players. But in Europe, equally strong fears are voiced that the biggest prizes will be snatched away by powerful American and Japanese competitors.

If muscle and knowledge of the terrain are important, the odds in favour of US multinational industrial companies look impressive. Many first crossed the Atlantic decades ago and have built up a spread of operations and depth of experience in European markets equalled by few of their local or Japanese rivals (see below).

Until only a year or so ago, many US multinationals were openly sceptical about the EC's single market programme. They were either that it was unlikely to get anywhere, or that if it did, it would have only a very limited, technical, effect on their business.

Since then, a striking change in attitudes has occurred. Today, managers of many US industrial subsidiaries say European markets are being shaken by a chain reaction of upheavals. They also say they must rapidly reappraise their own corporate strategies - in some cases, radically.

"What is happening out there is much more important than 1992 the date or the legislative programme," says Mr Andrew Napier, head of government affairs at Ford of Europe. "The degree of business uncertainty is increasing dramatically in Europe. If we continued business as usual and waited for 1992 to help us, we would be overrun."

"All of a sudden our customers and competitors are starting to believe in the single market," says Mr John Riggs, general manager of Kodak's European region. "If people act as though 1992 is here, then as far as we're concerned, it's here."

Some companies are doing some basic rethinking. At Ford, for instance, a 1992 task force is reviewing the company's operations in detail and is to submit fully-costed proposals for changes to management late this year. Others are accelerating measures already planned. 3M, the diversified consumer and industrial products manufacturer, has recently advanced by up to three years some elements of a five-year European reorganisation programme.

Though the shift in the business climate affects different companies in different ways, the majority say it is most apparent in their dealings with customers. The growth of cross-border acquisitions and mergers is producing fewer, bigger corporate customers in many sectors - and increasing their bargaining power. Many US manufacturers also expect their national distributors to join up across borders to demand lesser prices.

Conversely, it is expected to change too, though there is still much uncertainty about how quickly this will happen, and whether it will lead to more homogeneity of taste across Europe or more sharply defined market segmentation and specialisation by consumer group and region.

Transcending all else is the Japanese challenge. Many US industrial companies firmly believe that, however the EC seeks to protect itself, the Japanese presence is set to increase in Europe in the medium-term and will be the biggest source of competitive pressure in a single market.

Many US subsidiaries are already warily reassessing their pricing policies. At present, prices charged for identical products can vary widely between European countries - typically by 20 per cent in Kodak's case. Where local market conditions allow exceptionally fat margins, they invite competition from cheaper "parallel imports" shipped in from elsewhere.

**Scientific cooking**  
Professor Nicholas Kurti, the Oxford physicist who sees the kitchen as a laboratory for adventurous experiments, has a unique book on cookery coming out this month. With his wife Gina, Kurti has edited an anthology of food and drink written entirely by Fellows of the Royal Society.

The professor is generally known to his thousands of or so Fellows and foreign members, inviting them to contribute a personal experience or experiment with food. They responded in large numbers and the findings took a year to write up.

The anthology, to be published by Adam Hilger, the scientific publisher, is called "But the craking is superb". It comes from the diplomatic comment of a famous chef invited to Kurti's own dinner table, when he tried what the physicist admits was a less-than-successful experiment in tenderising pork.

It contains an account of experiments involving eggs in the Clarendon Laboratory, Oxford's physics department, the results of which may give pause to those who think they have mastered the subject.

### ICI goes pink

Denys Henderson, the chairman of ICI, gave a lecture to the Society of the Chemical Industry in Berlin yesterday about how his company works and put special emphasis on selecting the right people. Apparently recruitment to the industry is now a serious problem because of what he called the "princely salaries" being offered to university graduates by the financial sector.

He also explained that expenditure planning in the company is conducted much as in the public sector. There is an annual process known internally as "hell fortnight"



### US manufacturing in Europe\*

	Total manufacturing affiliates	Majority owned (50% plus)
Europe	\$235.2 bn	\$191.4 bn
EC	\$228.1 bn	\$184.6 bn
Europe	\$185.5 bn	\$148.4 bn
EC	\$177.8 bn	\$140.5 bn
Europe	1.93 m	1.44 m
EC	1.86 m	1.40 m
Imports from US to: Europe	\$10.6 bn	\$10.0 bn
EC	\$10.4 bn	\$9.8 bn
Exports to US from: Europe	\$6.9 bn	\$6.2 bn
EC	\$6.6 bn	\$5.9 bn

## Waking up to the challenge

Pre-emptive realignment of prices across Europe would seem sensible. But some companies are worried that over-hasty action could cost them market share. Their analyses of geographic price variations are also revealing many unknowns about costs and markets. One US food company recently identified 40 different possible reasons why one of its products sold for more in West Germany than in Britain, but is still trying to decide which one is putting it at a competitive disadvantage.

Persistence of differential pricing in

A Common Market long free of internal tariffs and quotas underlines two broader points. One is that, in many industries, national markets have remained compartmentalised more because few companies have contested them vigorously from outside than because of actual frontier barriers. The other is that, even though US manufacturing companies have expanded more aggressively across Europe than their local competitors, most are still far from being completely pan-European.

Many have integrated their develop-

ment, manufacturing and distribution operations by standardising products and rationalising facilities into large units enjoying economies of scale. This process has increasingly been spurred by worldwide corporate strategies imposed by the companies' US headquarters in response to global competitive pressures.

However, their sales, marketing and service operations are often still divided into individual country units, which operate largely independently of each other and are heavily influenced by the national characteristics

## Euro American or American Euro?

Fifteen years from now it is quite possible that the world's third greatest industrial power, just after the US and Russia, will not be Europe, but American industry in Europe.

Much has changed in the 21 years since Jean-Jacques Servan-Schreiber made his famous prediction in *The American Challenge*. But US multinational companies remain a potent force in European economies.

Assets of US manufacturers in Europe totalled \$185.5bn in 1986. Their sales there of \$235.2bn were almost four times the value of direct US exports to the whole of Europe, of which about one sixth were accounted for by the Western companies' own internal shipments.

Many US companies have been in Europe so long that they have sunk deep roots in local economies. The European subsidiaries employ almost 2m people, and many do development work and procure most of their mate-

rials and components locally. "We make in Europe more than 90 per cent of what we sell here. Nobody else in our industry can make that statement," says Mr Michael Armstrong of IBM. He likes to quote Mr Jacques Delors, President of the EC Commission, as saying that "for us, IBM is a European company."

Yet, though they are often household names valued for their economic contributions, US companies are not considered part of the family. The British Government's refusal to let Ford buy the BL car group in 1986 was a sharp reminder of this.

US managers worry that such ambivalence could harden into overt antipathy after 1992. They are increasingly anxious to be seen by European policy makers to be on the "right" side, both to safeguard their access to the single market and to ensure that they themselves are not hurt by discriminatory EC measures against Japanese firms.

Much as they deny publicly the idea of a "Fortress Europe", US companies have increasingly lined up behind EC industry on trade issues. For example, demanding stiff dumping penalties on Far Eastern imports and mandatory local content rules on Japanese "screwdriver" plants in Europe.

Many of them believe it will be politically advisable to stress their European credentials still more in future. "Our efforts will have to become more visible. We'll have to do more research here and embark on more partnerships and share more technology with European companies," says Mr Hesse of Honeywell.

Mr Martin Kallen, chairman of the European arm of Monsanto, the chemicals company, is even blunter. "My viewpoint is that if you make some you are 100 per cent self-sufficient within Europe, then how do you get hurt?"

of local managers and staff. As Mr Michael Odelga, director of international trade relations at Bank-Korax, the office equipment maker, explains, this fragmentation will pose problems in the future.

"Today we cater for national major accounts, but tomorrow they will increasingly be European major accounts," he says. "That will mean a lot of internal change. Our contract terms, discount structures and service changes, even how we define a major account, vary right across Europe. We need to think hard about how we will Europeanise accounts and how we measure the performance of our employees."

In many cases, corporate structures may need to be modified. However, Mr Eric Falkenberg, head of the Brussels office of McKinsey, management consultants, argues that this is the easiest part. It will be far harder, he says, for companies to effect "organisational change" - to get their managers and staff in different European countries to co-operate productively.

"That is what worries our clients most," he adds. "You don't change the differences between management styles in France and Germany overnight. The problem of putting together management cultures across borders is enormous." Furthermore, as more customers cross frontiers, jurisdictional problems may arise.

"If a customer in Hamburg opens an office in Brussels, we face the interesting and some times challenging situation of getting our people in Hamburg asking our people in Brussels to meet a set of requirements set in Hamburg," says Mr Michael Armstrong, president of IBM Europe. IBM has created special teams to mediate between its national subsidiaries which are increasingly busy.

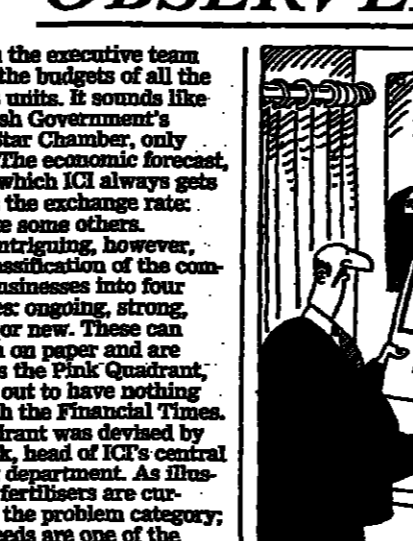
Some existing management jobs may also be threatened. "We feel we need national sales forces everywhere, but will we need a national sales manager in every country?" asks Mr Riggs of Kodak. However, as Mr Ron Bankol, head of 3M's UK operations points out, such changes often meet strong resistance. "One of the biggest problems in doing things on a more European scale is that people fear losing direct control over product lines for which they've long been responsible."

Meeting these multiple challenges will pose a stiff test of companies' flexibility and cohesion. Many managers would agree with Mr Walter di Preter, head of EC affairs at Honeywell, the US controls manufacturer, that everything hinges on management culture and the attitude of individuals. "If you don't get that right, everything else is dreams," he says.

With 1992 in mind, Honeywell Europe has launched an intensive programme to re-train several hundred managers. The emphasis will be less on formal business skills than on what Mr Jean-Pierre Rosso, its president, calls "soft issues" such as culture, values, ethics, openness to new ideas and attitudes. "That's what people don't all think the same way," he also says. "In future foreign language ability and experience in several European countries will be prerequisites for promotion to top management positions."

Perceptions of the problem, and of appropriate solutions, vary between companies. Some, like IBM, 3M and Monsanto, say their managers are already accustomed to co-operating across frontiers and are confident of their ability to adapt in future. None the less, in almost every case, the rapidly changing business climate has prompted renewed self-examination by companies long accustomed to looking on Europe as their own backyard. In the process, many are discovering that the toughest obstacles to treating Europe as one market lie not at national frontiers, but within their own organisations.

## OBSERVER



in which the executive team reviews the budgets of all the business units. It sounds like the annual dinner of the Royal Society last week, Margaret Thatcher is now said to be turning her attention to the arts. The word is that she was very pleased to receive the Society's invitation because it gave her something to read in the summer. She wrote most of it herself, but did not expect it to be such a success: hence the lack of advance publicity. The arts are pencilled in for next summer.

**Arts next**  
After making a hit with her speech on matters green to the annual dinner of the Royal Society last week, Margaret Thatcher is now said to be turning her attention to the arts. The word is that she was very pleased to receive the Society's invitation because it gave her something to read in the summer. She wrote most of it herself, but did not expect it to be such a success: hence the lack of advance publicity. The arts are pencilled in for next summer.

**Lewis moves on**  
Stephen Lewis's departure from UBS Phillips and Drew brings to an end an era in the gilt-edged securities market. The mantle of the market's top analyst passed from Gordon Pepper, formerly of Greenwell's, to Lewis some time ago and there is no obvious candidate to assume it now. Lewis joined Phillips and

### Photogenic

The National Portrait Gallery is currently holding an exhibition called by Women by Women. It is a small show consisting entirely of photographs of women taken by women photographers and there are only 13 altogether. Yet if you want a little glimpse of history, it is worth seeing. The photographs include Mrs Leslie Stephen, who was the mother of Virginia Woolf, the Pankhursts, Frances Louise Stevenson, who was the secretary then wife of Lloyd George, a stunning Vivien Leigh, and from more modern times Margaret Drabble, the novelist, and Anita Roddick of the Body Shop. They are also available as the National Portrait Gallery's photographic calendar for 1989.

**Not cricket**  
School test: "What is the annual publication that deals entirely with cricket?" Several pupils wrote: "Wickster's Almanac."

**Baker's tip**  
Kenneth Baker, the British Education Secretary, has taken his message about information technology to Moscow this

**1992?**  
*No hay problemas Mijnheer!*

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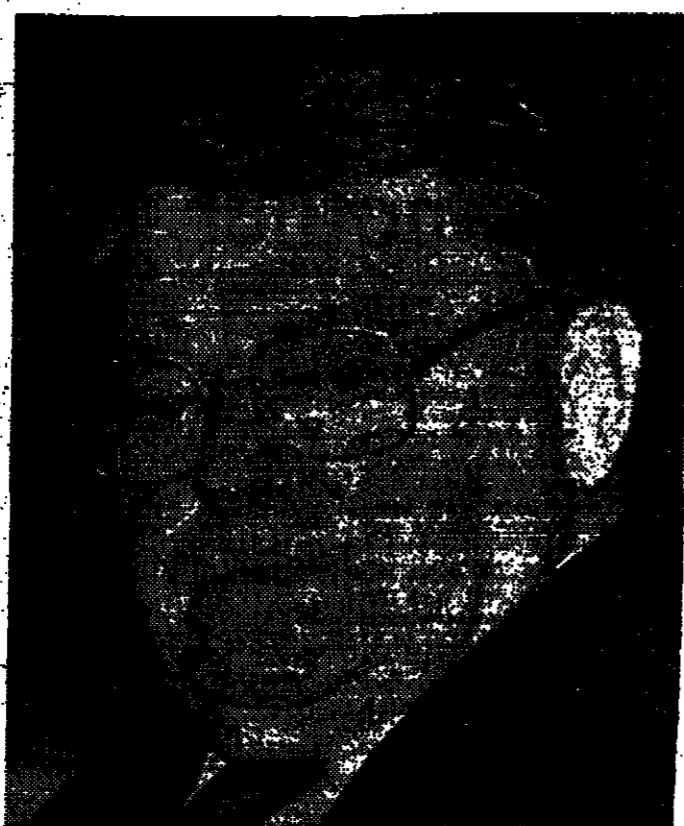
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David Marsh looks back on the life of Franz Josef Strauss

# Bavaria's tempestuous lion

**M**r Franz Josef Strauss, the Bavarian Prime Minister, who died yesterday aged 73, was post-war Germany's most colourful and most contentious politician and one of its most able. Though the Chancellorship eluded him, Mr Strauss, a top minister in conservative governments in the 1950s and 1960s, played a key role in rebuilding West Germany's international voice and stature.



Franz Josef Strauss pictured last month.

While strongly emphasising West Germany's security dependence on the US, Strauss was a firm believer in Anglo-political and technological links with the rest of western Europe. He remained to the end chairman of the supervisory board of the four-nation European Airbus consortium, the development of which was business, politics and hobby combined for Strauss, who played his executive yet himself.

Strauss embodied the authentic voice of German conservatism. But the last few years were clouded by political miscalculations and ill-considered bitterness at being denied a return to a strong decision-making role in Bonn.

As Chairman (a post he occupied since 1983) of the Christian Social Union (CSU), the Bavarian conservative partner of the Christian Democratic Union (CDU), Strauss was a vital but sometimes unpredictable component of Chancellor Helmut Kohl's six-year-old centre-right coalition.

Over the past two years especially, Strauss's contempt for his long-standing rival Kohl took destructive form. Effects were the "Lions of Bavaria" to take a stand over relatively minor issues spurred coalition infighting which badly damaged the policy cohesion of the Kohl government.

Bull-necked, tempestuous, a brilliant orator who could inspire love and hate in equal measure, Strauss was a man of extremes. Despite never attaining the highest office, he ranks with Konrad Adenauer and

Willy Brandt as one of the trio who have left the strongest personal mark on the Federal Republic's political history.

His fine intellect and analytical powers went hand in hand with lack of self-control, indecisiveness and weakness of judgement which contributed to a tide of political setbacks over a long career. But in a country where politics — both in reaction to the excesses of Nazism and because of the complexity of the federal system — often appears bland, Strauss brought in a touch of professional showmanship.

Born on September 6 1915, the son of a Munich butcher, Strauss became South German junior cycling champion and graduated from university in Munich as the most brilliant classical scholar of his generation. Later he would pepper his parliamentary speeches with Latin. He served in an anti-aircraft unit during the Second World War, fought on the Russian front and was briefly an American prisoner of war.

On leaving the army, he turned to politics. He helped establish the CSU and entered the Bundestag as a founder

member after the first general elections in 1949. He was a deputy until 1978, when he became state premier of Bavaria.

Called in as minister without portfolio in Adenauer's second government in 1953, Strauss took over as Minister for Atomic Affairs in 1955 and became Defence Minister the next year, putting into operation the delicate task of German rearmament after the country was given back sovereignty in 1955.

A scandal broke in 1962 which dogged the rest of Strauss's political career. After the news magazine Der Spiegel published an article on Nato allegedly betraying state secrets, police raided the magazine's offices and arrested its publisher. Strauss was held responsible for heavy-handed action against the publication and, after being accused of deceiving parliament, resigned.

government job.

With the conservatives banished into 13 years of opposition in 1969, Strauss led a rear-guard fight against Chancellor Brandt's Ostpolitik of normalising relations with the East bloc and heaped regular doses of vitriol on the SPD's economic and social policies.

After Kohl failed to win the Chancellorship in 1978, Strauss ran against Schmidt in 1980. Put on the defensive by allegations of his extremism, Strauss was decisively defeated. He paved the way reluctantly for Kohl to take over as undisputed conservative leader when Schmidt's coalition tumbled in October 1982.

Strauss also had an unhappy campaign at the last general election in January 1987. In a bid to take the job of veteran Foreign Minister Hans-Dietrich Genscher, Strauss advocated a "battering" of foreign policy including easing of restrictions on weapons sales abroad. This last was an attempt to strengthen Genscher and his Free Democratic Party.

Ironically for a man often portrayed as a hardline cold warrior, Strauss had a hand in spurring West Germany's recent improved relations with the Soviet bloc. Despite his rhetoric he could be a pragmatist too. He became friendly terms with Erich Honecker, the East German leader, and helped negotiate a key DM 1bn credit for East Berlin in 1983.

On a trip to see Mikhail Gorbachev at the end of last year — his first visit to the Kremlin — Strauss emphasised the need for improved trade and technology ties with Moscow.

Strauss's death comes at a symbolic moment. Many of the political ideas which he espoused — nuclear energy, the defence industry, market-oriented economics — have fallen from favour in the Federal Republic. New goals — above all rapprochement with the Soviet bloc — are coming to the fore.

In his home state of Bavaria, the CSU, without a clear-cut successor, faces a shaky future and could even be absorbed by the CDU over the next few years. Strauss, with his peculiarly Bavarian mixture of brains, cussedness and emotion, was an intrinsic part of the growing up process of the Federal Republic. That age, and the politicians who went with it, now seem to be gone.

**D**oes a medium-sized power on the western edge of the European continent, like Britain, have any real options in its foreign policy today? Mrs Thatcher's recent controversial speech on Europe suggests it has. But a *Chatham House* paper on the subject, to be published shortly, comes to the conclusion that such options are at best limited.

Superpowers can, to some extent, impose their policies on international events. "Second rank powers, even successful ones, need to look for opportunities at the margin, to seek to pursue their national interests in ways which do not cut too sharply across the preferences of their partners or the trend of economic and political developments," the authors argue.

The history of British foreign policy since the Second World War shows that most British government leaders had a confused perception of the country's foreign policy objectives. General de Gaulle's famous dictum that, if faced with the choice between anchoring itself to the European continent or the open sea, Britain would always choose the latter option, was true for only a short period following the war, from which Britain emerged as one of the "Big Three" victorious allies.

It very soon became clear that British governments did not think they should be faced with such a stark choice. Britain, according to Sir Winston Churchill's doctrine, would exercise its desired world role from a focal position within three concentric circles representing transatlantic rela-



tions, the Commonwealth and Western Europe. Unlike General de Gaulle, they believed that all these objectives were compatible and, indeed, desirable to prevent the European Community from becoming a restrictive trading bloc in opposition to the US.

After all the post-war crises and setbacks suffered by Britain, it is remarkable that the fundamental principles of British foreign policy have survived virtually intact. If the importance attached to the Commonwealth connection has declined, the other two traditional post-war priorities —

## FOREIGN AFFAIRS

# Facing the new balance in the West

Robert Mauthner examines the changing foreign policy options confronting Britain

Western European and transatlantic co-operation — remain as central to British foreign policy as they ever were.

Indeed, Britain can justly claim that its insistence on the vital nature of the relationship with the US is now much more generally accepted within the European Community, including France, than it was in the early 1960s, when London was trying to force the Community's door. The need to contain Soviet expansionism by keeping up the West's military guard and, more recently, the successful conclusion of a medium-range nuclear arms control agreement between the two superpowers, have confirmed the US's key role in Western Europe's defence and East-West détente. The Atlantic Alliance is in as good a shape as it ever was, though that could change quickly if Washington's priorities are modified.

Another principle, which Mrs Thatcher likes to underline, is that a country's international influence is largely dependent on its economic performance. Britain, once universally derided as "the sick man of Europe", is probably held in higher esteem today than at any time since the 1950s. However much they might criticise Mrs Thatcher, what provokes the respect and admiration of other nations, above all, is the effectiveness of her policies, which have led to the revival of the British economy.

A healthy economy is an important foreign policy tool. Not only does it allow a country to devote sufficient resources to the pursuit of its international political and economic objectives, it is the precondition for a viable defence policy. Britain today spends proportionately more of its Gross National Product on defence than any other Nato country apart from the US, a situation which would be very

difficult to sustain in a less favourable economic climate. Conversely, the long years of economic decline following the Second World War eventually obliged Britain to modify its foreign policy priorities, regardless of strategic considerations.

Firmly anchored in the EC, an influential member of Nato, a favoured partner of the US thanks to the close personal relationship between President Reagan and Mrs Thatcher, which also gives the Prime Minister a special role in the West's dealings with the Soviet Union, Britain is seen by many people to have got its foreign policy priorities just about right. But has it?

The problem is one of the future rather than the present. Britain's foreign policy stance could become woefully inadequate as the result of a rapidly changing international economic and political environment. The relationship between the US and its European allies, including Britain, could change quite radically over the coming decade or two as the Americans come to terms with the progressive loss of their dominant position in the global economy.

From being the world's largest creditor, the US has already become the largest international debtor nation, while Japan has taken its place as the world's leading financial power. The growing interdependence of the American, Japanese and other East Asian economies clearly has profound political implications and cannot but have the effect of switching Washington's attention away from Europe. That process is likely to be compounded by other economic factors.

The severe adjustment measures required sooner or later to deal with the large US budget deficits and the high level

of indebtedness, must necessarily reduce the availability of funds to finance the US's military presence in Europe and increase the already persistent demands by Congress for a greater European contribution to the continent's defence.

Nor are the realities of the last decade of this century likely to allow Mrs Thatcher to exercise British and European influence on the US through the kind of cosy personal relationship she has built up with President Reagan, even if his successor feels the inclination to do so. If, as Mr Takeshita, the Japanese Prime Minister, has foreshadowed, the western world's problems should be settled through a triangular relationship between the US, Japan and the EC, then it is obvious that West Germany, as Europe's leading economic power, will play the leading role on the EC side.

However, it is in the field of security that a progressive reorientation of the US's geo-political priorities has the greatest implication and that Britain, with its nuclear deterrent and 55,000 troops in West Germany, potentially has one of the most important roles to play. The US's lower profile in Europe could achieve something to which the West Europeans have long paid only lip-service — the greater integration of their defence efforts.

For Britain, the really vital option of the next decade is whether to grasp that nettle or whether to leave West Germany, the country most concerned by the defence of central Europe to East-West détente, to pool its defence



effort with France or make its own arrangements with the Soviet Union. Learning to walk without a solid US crutch is likely to prove a painful and laborious business. But even the most intractable minds might be keener on an integrated organisation of European defence when the only alternative is being picked up from the sidewalk by a Soviet wheelchair.

*Options for British Foreign Policy in the 1990s*, by Christopher Tugendhat and William Wallace, Royal Institute of International Affairs/Routledge, £8.95.

## LETTERS

### Dearer money will not encourage investment

From Mr L.J. Tolley

Sir, The problems of massive balance of payments deficits are now well and truly with us. They are symptoms of the serious long-term disease of a still declining manufacturing industry.

Higher interest rates may slow down demand a little but they will again cause those who felt that the time had come to re-create some of the manufacturing capacity we had previously allowed to disappear, to hold back.

Dearer money, and exchange rates (particularly the D-Mark and yen) maintained at a level higher than the economy justifies will do nothing to encour-

age the really large investment in manufacturing industry which is necessary if we are to reverse the trade balance situation.

One has only to check the announcements of companies which at one time formed the large manufacturing groups to see that they are still not investing in UK manufacturing, but prefer the easier and more remunerative policies of overseas investment and distribution of imports at home.

We are recording some apparent increases in output, productivity and investment but those of us engaged in real manufacturing are suspicious of these figures.

We know that much of "manufactured" output now comes from the incision of imported processed materials and components. In manufacturing it was always possible to show increased productivity and increased returns on capital by buying from others that which might normally be made in-house. Such importing has now reached a point in the UK where by increasing "manufacturing" output we may well contribute to a trade balance deficit instead of a surplus.

There is a tremendous job to be done in restoring a balanced manufacturing industry in the UK. Without it and its consequential wealth creation, over-

seas earnings and imports substitution, we shall sacrifice all the good work in our economy over the last few years by failing to pay our way in the world.

This will not start to happen until those responsible for our economy and our trade and industry recognise the need, and stop taking actions which allow financial manipulation and a usury society to take preference over the basic requirements for the re-creation of a thriving and prosperous manufacturing industry.

L.J. Tolley, *Excelsior Industrial Holdings, Whitelands Road, Ashton-under-Lyne, Lancs*

### A simple UK tax incentive in favour of savings

From Mr Howard Flight

Sir, Who would ever have expected the UK to plunge dramatically into current account deficit at a time of interest in an already significant government budgetary surplus?

The focus in the media has, to date, been on the reality of economic overheating, whether or not the hike in interest rates so far will be sufficient to check this, whether or not higher interest rates by themselves are an appropriate policy lever to reduce consumption and the depressing spectre of a return to the "stop go" cycle.

Few have considered the fundamental difference between the UK economic imbalance of 1988 and imbalances in the past.

A consideration of the basic economic equation — matching inputs and outputs — focusing on the current account position, tells all. The current account deficit or surplus should be equal to the government budgetary deficit or surplus less the extent to which investment exceeds

savings. Prima facie, with a budget surplus (unlike the US), the UK should be running a current account surplus unless substantial changes are occurring in the respective levels of investment and savings.

The data is notoriously unreliable, but it is clear that such changes are indeed occurring. Investment is up some 13 per cent, year on year, while the data on savings, unreliable though it is, shows savings having declined to a 30 year low.

A high level of investment is self-evidently a very positive achievement for the UK economy. The swing from "dis-saving" to effective saving by the public sector — moving from a government deficit to a government surplus — has, however, been insufficient to offset the rise in investment and the decline in savings in the UK private sector.

Most of the public debate has focused on UK consumption rising too quickly and what measures will be effective in

reducing it. While the rise in consumption is admittedly "the other side of the coin" of the fall in savings, there has been virtually no focus on measures which might independently stimulate a higher level of UK savings in both the short and the longer term.

A major ingredient of Japan's economic success has been its continuing high personal savings rate (ranging at approximately 25 per cent of incomes); by contrast, the deeply entrenched American economic imbalance reflects a government budgetary deficit continuing at a level beyond that naturally financed by a very low US savings rate.

Aside from cultural reasons, one of the factors driving Japan's high savings rate has been the fact that the returns on savings have been free of taxation.

Could I, therefore, suggest that a simple UK tax incentive in favour of savings might be an effective and less crude and painful route to correcting

Britain's temporary imbalance than relying wholly on interest rates?

By way of example, the interest income on a savings contract which is fixed for a term of, say, two or three years, could be exempted from income tax. Up to now, the British have responded notoriously well to the incentives of income tax relief — eg the Business Expansion Scheme.

Higher interest rates, by themselves, are clearly an extremely blunt weapon to stimulate higher savings while damaging investment and, in particular, new business ventures.

A sharp positive turnaround in the level of UK savings achieved without the random knock-on effects of a prolonged period of high interest rates should correct the UK current account deficit and avoid damaging the industrial recovery now going on in Britain.

Howard Flight, *Guinness Flight, PO Box 442, 32 St Mary At Hill, London EC3*

### Pushing up interest rates 'a rather blunt weapon'

From Mr G.R. Bull

Sir, So-called money-lending "sharps" have been the subject of much criticism and legislation over the years. Quite rightly so, as they lure the innocent, naive and unsuspecting to take on loans on terms such that they cannot hope to

meet the repayments. So people fall deeper and deeper into debt.

Earlier this year, the Chancellor's economic policies appeared to herald a new era — big tax giveaways and tumbling interest rates.

As a result, many people

were lured into very heavy mortgage and credit card commitments; the house market and retail sectors were fuelled by government policy. Now we see a huge increase in interest rates and many families will suffer.

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## Voters poised to decide Pinochet's fate

On the eve of Chile's plebiscite FT correspondents examine the opposing camps

### Right and left unite to vote No

By Mary Helen Spooner

SATURDAY's opposition rally for a 'No' vote against General Pinochet in this week's presidential plebiscite contained scenes which would have been nearly unimaginable to Chilean political observers a decade ago.

There was Hortensia Bussi de Allende, the 70-year-old widow of the late Socialist President Salvador Allende, being deferentially greeted by leaders of the Christian Democrats and rightist National Party, whose organisations waged bitter political warfare against her husband's government from 1970 to 1973.

There was Federico Willoughby, the military junta's former press secretary and a one-time confidant of Gen Pinochet, being kissed by a Communist psychiatrist, Dr Fanny Polarella.

Up on the stage, during an intermission between performances by Chilean rock bands and folk singers, the daughters of the late President Allende and Eduardo Frei, a Christian Democrat whose administration preceded the ill-fated socialist government, raised their joined hands in the air in a kind of victory salute to the crowd.

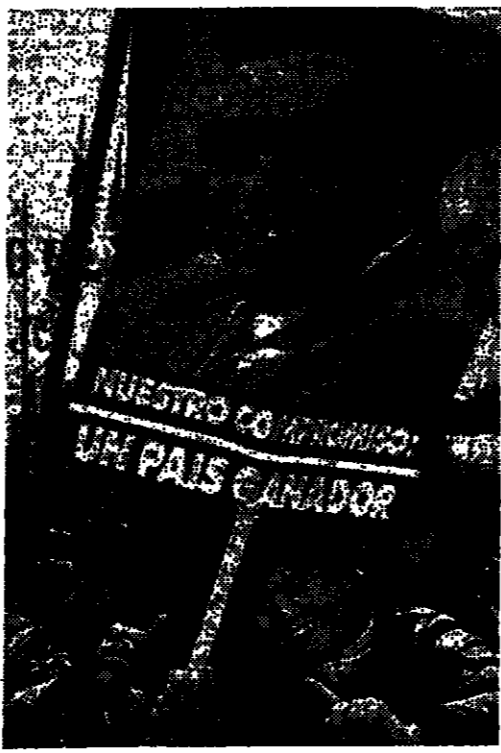
The chummy atmosphere at the 'No' campaign rally may not provide the seeds for new political coalitions in a future legislature, but it illustrated the considerable variety in political attitudes among Chileans planning to cast their votes against the Pinochet regime.

Gen Pinochet's nomination as the plebiscite's lone candidate on August 30 appears to have reduced the number of undecided voters in favour of the opposition.

The new 'No' voters include several former regime officials, who earlier this year formed a



Supporters of President Pinochet show their enthusiasm in Santiago on Sunday (above) while (right) young members of the opposition wave a defiance poster of the President on the eve of the plebiscite. Both 'Yes' and 'No' campaigns have drawn support from a wide political spectrum



group called Independents for Democracy which urged the junta to name a consensus candidate as a step towards national reconciliation.

Following Gen Pinochet's announced candidacy, the group said it would back a 'No' vote. The sight of one-time regime collaborators urging a 'No' vote infuriated many officials. In an improvised speech before retired military officers, Gen Pinochet said he wished former press secretary Federico Willoughby had died, and attacked other former officials in less strident language.

Even government supporters conceded that the 'No' vote will probably win in Santiago, though they expect to find much more pro-Pinochet sentiment in Chile's provincial cities and rural areas.

Opposition leaders are most concerned about the fear factor in voting behaviour, noting that many Chileans are still unconvinced that the balloting

will be secret and hence may be too frightened to vote 'No'.

Earlier this year municipal officials in the town of Santa Juana in southern Chile distributed survey forms to local residents. The forms asked respondents how they planned to vote, and to give their names, addresses, identity card numbers and occupations.

Likely 'No' voters include sympathisers from Chile's left, the Christian Democrats and other centrist parties - who have long opposed the regime - along with a surprising number of right-wing and conservative Chileans.

Ideological questions aside, many Chileans simply feel that after 15 years of military government the country needs a change.

One Santiago businessman and former compared his decision to vote 'No' to wanting one's physician to remove a cast from a broken leg once the limb has healed.

### Yes vote promises 'security'

By Barbara Durr

GENERAL Augusto Pinochet may not be widely loved but many Chileans will still vote for him tomorrow. The 'Yes' Campaign for Gen Pinochet has painted the choice as one for security and economic progress rather than chaos.

As the General's campaign manager, Mr Sergio Fernandez, who is also Interior Minister, put it: "What 'Si' offers is a sure and secure path against the uncertainty of the 'No'". Gen Pinochet himself was not featured in much of the campaign advertising on television during the last month of the campaign. Instead, the thrust was fear of communism.

During the past year, civic committees and groups of labour leaders, professionals, women and students have been formed, giving Mr Fernandez a sizeable organised base.

"As a whole, the business community is for 'Si', Mr Fernandez said, but few business organisations have formally endorsed the option. An exception has been the National Organisation of Transport Owners, which has endorsed the 'Yes' vote.

The most active parties for the 'Yes' campaign have been National Renovation (RN) and the Union of Democratic Independents (UDI). However, partisan differences have made it impossible for them to work together. While UDI is directly pro-Pinochet, RN would have favoured a different candidate, giving Mr Fernandez his own leader, Mr Sergio Jarpa.

Mr Jarpa has made it clear that he has favoured open presidential elections rather than a single candidate plebiscite.

with frequent replays of demonstrations by the opposition, queues for food, during the Allende years and a fire bombing by the radical left.

According to public opinion polls, a majority of those who said they would vote for eight more years of Gen Pinochet are women, and most are aged over 40. The pro-Pinochet voters are split economically between those of very low income and those at the high end of the social ladder. The opposition voters are more educated and younger.

The organisation of the 'Yes' campaign is 'anti generalia', according to Mr Jorge Fontaine, a prominent business man and the national chief of Independents for the Si. On one side there are the conservative political parties and on the other a nationwide network of independent organisations.

An earlier effort to shape a single national organisation failed because of divisions among the various pro-Pinochet forces. The independents wanted to maintain their autonomy and not be dominated by the political parties, Mr Fontaine said.

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## Gorbachev promotes personal ally to powerful republic post

By Quentin Peel in Moscow

MR Mikhail Gorbachev, the Soviet leader, yesterday forced aside another leading member of his Politburo and promoted a close personal ally to become the Prime Minister of the powerful Russian Federation.

His move, the third part of a radical shake-up of the Soviet leadership, puts his own man, Mr Alexander Vlasov, in the key executive position of the country's most important constituent republic of the Soviet Union. Mr Vlasov was promoted only on Friday to become a candidate member of the ruling Politburo, as Interior Minister.

He replaces Mr Vitaly Voronikov, 62, a full Politburo member who steps up to become President of the Russian Supreme Soviet. In that role he could become executive president of the republic next year - himself responsible for the

appointment of the Prime Minister - but it seems more likely that he has been kicked upstairs.

Although originally a supporter of Mr Yuri Andropov, the Soviet leader who paved the way for Mr Gorbachev and his reforms, Mr Voronikov hedged his bets over the subsequent succession - making effusive speeches about Mr Konstantin Chernenko who defeated Mr Gorbachev to take over for a year before he died.

He has been a lacklustre Prime Minister of the Russian Government, which was recently criticised in the Council of Ministers for failing to produce a balanced economic plan.

The latest reshuffle brings to four the senior members of the Politburo moved to less influential positions, in addition to the two members pushed into

retirement - Mr Andrei Gromyko, the State President, and Mr Mikhail Solomentsev, chairman of the party control committee.

Those unsettled - but by no means removed from the leadership - are headed by Mr Yegor Ligachev, the Kremlin spokesman and one of two now responsible for agriculture instead of ideology and personnel. That does seem to be a clear demotion.

The others are Mr Viktor Chebrikov, forced to give up chairmanship of the KGB, the state security committee, to oversee legal reform from the party centre; and Mr Nikolai Talyzin, former chairman of Gosplan, the state planning committee, then First Deputy Prime Minister in charge of light industry and now merely an ordinary Deputy Prime Minister in charge of relations with Comecon.

## Du Pont sets date for ban on CFCs

By Peter Marsh in London

DU PONT, the US chemicals company which is the world's biggest producer of the industrial gas used to be damaging the ozone layer, said yesterday that it would support a complete ban on production of the materials by the end of the century. Effecting the ban could cost more than \$100bn, the company said.

The gases are chlorofluorocarbons (CFCs), which are widely used in refrigeration and air-conditioning equipment, packaging materials and aerosols.

Scientists believe the gases are responsible for a thinning of the ozone layer, high in the atmosphere, that stops damaging solar radiation reaching the earth where it can cause skin cancer.

Yesterday's statement from the US's biggest chemicals company means Du Pont has moved further than an announcement in March when it promised to stop its own production of CFCs by an unspecified date.

It also links the company to calls for a much stronger response to the ozone problem than that set out under an international treaty concluded last year in Montreal.

Under this treaty, many of the world's major industrial nations have already agreed to halve current CFC production levels by 1998.

Mr Tony Vogelsberg, an environmental manager at Du Pont's CFC division, said in London that the total worldwide cost of complying with a complete ban by the year 2000 would be more than \$100bn.

About \$5bn of this cash would be spent by chemicals companies in setting up new plants to make alternative materials to CFCs.

The rest would cover the costs to be paid out by com-

panies and individuals which have to replace equipment such as air-conditioning systems that currently use CFCs but which will not run on the substitute gas.

Mr Vogelsberg said the cost involved in replacing equipment was probably an underestimate. The US alone contains some \$136bn worth of plant that uses CFCs, according to Du Pont.

Mr Vogelsberg said Du Pont planned over the next decade to spend \$1bn in the US on plants to make new CFC substitutes. It was spending \$30m a year on research and development in this area.

He said the company would support calls for a strengthening of the Montreal treaty which are likely to come in the next year under the auspices of the United Nations. Scientists from around the world are reviewing the ozone question at a UN technical meeting in The Hague later this month.

Mr Mack McFarland, a Du Pont scientist who is an enthusiastic proponent of the CFC issue, said Du Pont had been convinced by scientific evidence that ozone depletion due to CFCs was very serious.

He said it was possible that scientists were underestimating the extent of the problem. This was due to a lack of understanding of how chemical affect gases in the atmosphere.

Du Pont is responsible for about a quarter of the world's production of CFCs. Current world output is about 10 million tons a year, worth roughly \$1.5bn.

Other leading producers include Allied-Signal of the US, Britain's Imperial Chemical Industries, Akzo of Holland and Atochem of France.

Change of focus at Du Pont, Page 23

## A fine time for another BP sale

By Peter Marsh in London

IF the British Government had deliberately set out to punish the Kuwaitis for their rash behaviour over BP, they could scarcely hope for a better moment to demand a sale of as much as \$1.5bn of stock. In the last two days the oil market seems to have lost its nerve, and the easy consensus that there was a safe price floor well into double figures has been destroyed.

The cause of the latest fall below \$12 a barrel was the apparently harmless statement that oil prices could fall to \$5 or below if Saudi Arabia produced to the top of its vast productive capacity. However, coming from the lips of the secretary general of Opec it has knocked nearly \$1 of oil prices in two trading days. Subroto's remarks have removed the chief surviving prop to the oil price, the implicit belief that Opec simply would not let things get out of hand. The balance between supply and demand may not be much worse than it was two weeks ago, but now the market no longer expects discipline to be shortly restored and prices to jump back towards \$15 a barrel.

The parallels with the summer of 1986 are too strong to ignore: production is at least 1.5m barrels a day above consumption, and the gap is rising, while divisions between Opec members are, if anything, stronger than two years ago. While many analysts are predicting that oil prices may once again fall to \$10 or so before the meeting in November, this time the chances of a great leap afterwards do not seem so great. Even if Opec can pull off another surprise on quotas, the market may take some convincing that a new agreement would not end up in the middle of the existing one.

Mr Jarpa has made it clear that he has favoured open presidential elections rather than a single candidate plebiscite.

### RBS/Santander

In most industries fashions come and go, but there can be few industries like banking where the same fashions re-emerge with monotonous regularity. Over the years most banks with any ambitions on the international stage have agonised over whether it was better to go it alone or spread their risks in joint ventures - and their views have tended to change almost as frequently as the fashions.

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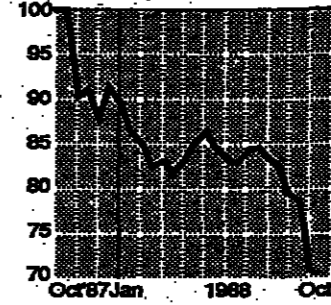
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Change of focus at Du Pont, Page 23

### Textiles

FT-A Index relative to the FT-AAR share index



### rent love affair with banking

Of course, every such alliance is individually crafted to meet the particular sensitivities of the parties involved, and any suggestion that this was some sort of defensive share swap or the precursor of an eventual Spanish takeover have been rudely rejected. Both banks are well run and profitable institutions but lack the critical mass of a Barclays or Deutsche Bank; to exploit all those wonderful 1992 type opportunities, it is hard to fault the logic; but the track record of joint ventures in markets such as Germany or Belgium - which neither company knows well - is not particularly impressive, and the potential conflicts of interest, such as who holds out the subsidiary when it runs into trouble, can easily sour the best-intentioned relationships.

### GKN

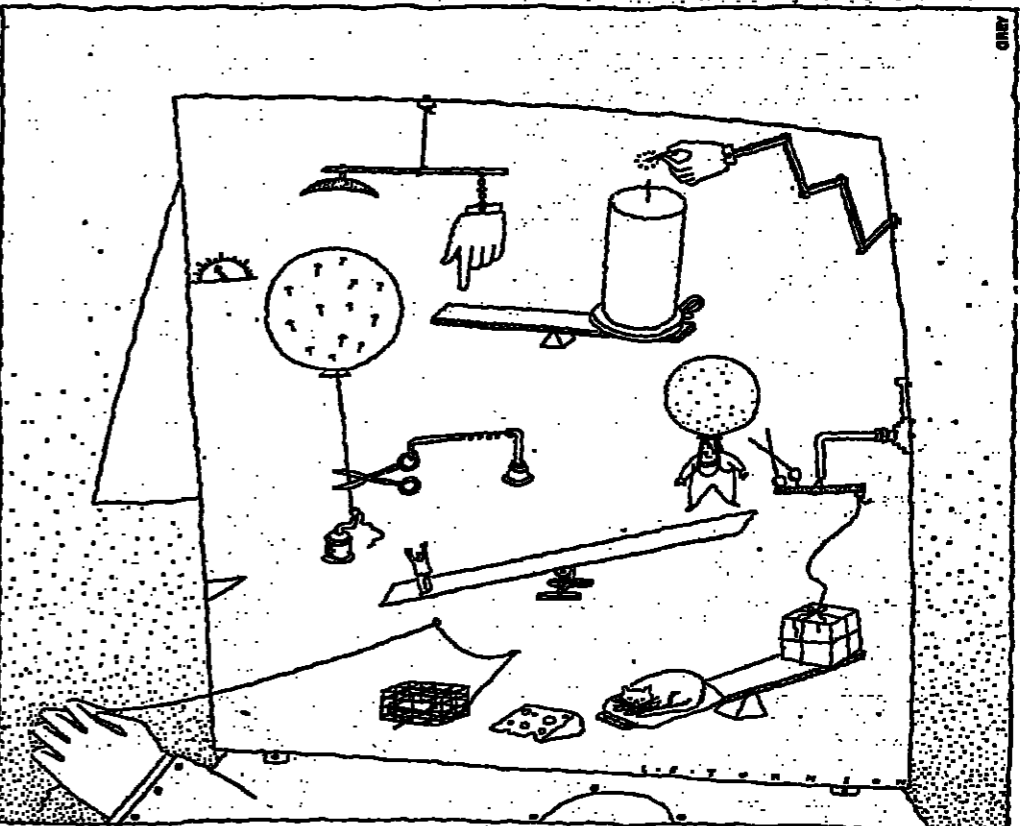
The average GKN shareholder cringe whenever the very name Westland, believes that there are too many helicopter companies in Europe and fails to see the sense in putting together a manufacturer of tanks with one of helicopters. To judge by yesterday's 10p fall in the GKN share price, they reckoned that by taking a stake in Westland, GKN was simply doing the Government a favour at their expense. The response may be understandable, but it seems to be the wrong way of looking at a deal - which combines some long-term promise with few short-term risks. GKN is buying into a business at the bottom of its cycle on 11 times earnings; it is paying no premium to the market price for its stake, and is accepting no earnings dilution. The deal gives it the freedom to make a full bid in a couple of years when the expected pick up in profits has materialised, and when its balance sheet will be better able to take the strain. For now the total investment is only \$28m, making the market's response - to reduce GKN's total market value by \$40m - seem a little hysterical. Meanwhile, the big strategic benefits are a bit more difficult to assess. While it is true that defence contracts are getting larger and more sophisticated, GKN's vision of its critical role supplying the battlefield of the future all seems a bit distant for even the most long-sighted shareholder.

### Tootal

To judge from the share price alone, it is difficult to avoid concluding that the market thinks of Tootal as the best of a bad bunch. Tootal's shares may have lost 18 per cent of their value relative to the market over the past 12 months; but they begin to look positively buoyant when put in the context of a 47 per cent relative decline at Coats Virolla and a 30 per cent tumble at Courtaulds. Since that day a fortnight ago when confidence in the sector as a whole departed along with the market's hopes of slightly less awful interims

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### NORD/LB

### WORLD WEATHER

Table with 4 columns: City, Time, Weather, Temperature. Lists cities like Alcala, Adelaide, Albany, etc., with corresponding weather and temperature data.

### Banks form alliance

Continued from Page 1

Credit on Nord Belfige. There will be co-operation between the investment banking arms of the two groups and in the development of technology, as well as possible joint acquisitions in countries where neither bank currently has access to a branch network.

The two banks will also establish a joint venture in Gibraltar to provide offshore banking services targeted at high net worth individuals. Mr Winter said that the

### Strauss' death blow to Bonn

Continued from Page 1

toria - in January, demonstrated his ability to draw the limelight from the Chancellor. Both countries paid tribute to Mr Strauss' death.

Mr Strauss, South African foreign minister, called him a great statesman and personal friend; Tass, while saying the Bavarian leader never shed his anti-communism, described him as a person capable of dialogue.







INTERNATIONAL COMPANIES AND FINANCE

# Bouygues denies seeking assistance from Maxwell

By Paul Betts in Paris

BOUYGUES, the leading French construction and communications group whose shares have come under heavy pressure during the last few days, said yesterday that it had not asked Mr Robert Maxwell's help to fend off the threat of a hostile bid.

"Mr Maxwell does what he likes but no request for help was made," a Bouygues official said yesterday following Mr Maxwell's disclosure in a newspaper interview at the weekend that he had acquired a stake of nearly 5 per cent in the company.

Mr Maxwell claimed in the interview that he had bought the Bouygues stake as a defensive move to protect his 13 per cent stake in TF-1, the privatised television network in which Bouygues has a 25 per cent stake and management control.

Mr Maxwell added that he was not interested in Bouygues construction operations but wanted to reassure himself

that a hostile party was not building up a stake in the French group as a means to wrest control of TF-1.

Although Bouygues yesterday was keen to emphasise that Mr Maxwell was acting on his own initiative, it also added that relations between Bouygues and the British publisher were "friendly and cordial."

Indeed, relations between Mr Francis Bouygues, the veteran founder and chairman of Bouygues, and Mr Maxwell are known to have been good.

Bouygues announced on Friday that it and its friendly shareholders, including Credit Lyonnais and the Suez financial group, controlled 45 per cent of the voting rights in the company. Credit Lyonnais and Suez also reiterated their commitment yesterday of intervening in the market if Bouygues shares continued to come under siege.

After rising by 40 per cent in two sessions last week, Bouygues shares fell back 15 per

cent on Friday on profit-taking and a subsidence in speculation. But the company's declarations, coupled with Mr Maxwell's statements, failed to calm the atmosphere yesterday on the bourse, where Bouygues shares were again actively traded. After opening lower, they made an early gain of about 4.5 per cent to FF625 before slipping back to FF620 by mid session. Bouygues closed at FF625 last Friday.

For some time there has been speculation over Bouygues, since the group, the world's largest construction company with annual sales of about FF750bn (\$7.85bn), has long been regarded as posing eventually a major succession problem when Mr Francis Bouygues steps down.

Mr Bouygues has built up the company in post-war France virtually single-handed and continues to play a dominating role on the management of both the construction business and of TF-1.

# Rémy takes 56% of champagne house

By Our Financial Staff

REMY MARTIN, the French cognac house, announced yesterday that it had acquired 56 per cent of the voting rights in Piper-Heidsieck, one of France's last family-owned champagne houses, through a friendly transaction worth FF355m (\$388.8m).

The move will turn Rémy into France's fourth-biggest champagne concern. Rémy & Associates, a Rémy Martin subsidiary, has also offered to buy all additional shares of the company at the same price of FF7,500 per share from minority shareholders over the next 15 trading sessions on the Paris Stock Exchange.

This would value all of Piper-Heidsieck's voting stock at roughly FF1.1bn.

Rémy Martin said the purchase was aimed at increasing sales volume and complementing its current champagne labels, which include Charles Heidsieck and the luxury brand Krug.

The purchase would also allow Piper-Heidsieck to retain a French distributor after the purchase of its former partner, Martell, by Seagram of Canada in February.

The sale of the 56 per cent stake in Piper-Heidsieck, made last Friday by the D'Ales family group, covered 217,340 voting shares.

Piper-Heidsieck is France's fifth-largest champagne exporter. Attributable net profits were FF19.1m in 1987, on turnover of FF282.6m.

Its shares were suspended on the Paris bourse and trading is expected to resume today.

Rémy & Associates also said it would buy the champagne company's non-voting shares over the next 15 trading sessions if necessary to prevent them from falling below FF1,420 each. Earlier this year, Rémy lost its battle to take over Benedictine, the liqueur producer, after Benedictine brought in the international drinks company Martini and Rossi as a white knight to ward off the bid.

© Groupe Saint-Louis, the French food group, reported a 27 per cent increase in first-half consolidated net income to FF170m (\$22m) after payments to minority interests, AP-DJ reports from Paris.

# Fairchild cool over friendly offer

By Roderick Oram in New York

FAIRCHILD INDUSTRIES, which discontinued the last of its aircraft manufacturing operations last year to concentrate on aerospace components, has responded coolly to a friendly takeover proposal from an investor group.

The investors led by Carlyle Group, an 18-month-old Washington merchant bank, said in a filing with the Securities & Exchange Commission that it held a 9.9 per cent stake in the

Virginia-based company.

Carlyle has yet to make a firm bid or to indicate its price but said it was exploring the possibility of a friendly takeover.

Fairchild's shares rose only 3% to \$14 1/4 on the news, although the stock has risen from the \$10 level since Carlyle began accumulating shares in late July. At the current price, Fairchild's market capitalisation is just over \$200m.

Fairchild said it was reviewing the situation but noted the historically it has attracted the interest of investors interested in its long-term value rather than in short-term profit taking. Carlyle said it fitted into the first category.

Fairchild said its improved operating performance and financial health demonstrated the success of its restructuring plan.

In the six months ended July

3 it earned pre-tax profits from continuing operations of \$12.8m, against a loss of \$1.7m a year earlier. Sales were \$262.5m, compared with \$210.8m.

The final net profit after extraordinary items, tax benefits and results of discontinued operations was \$15.6m or 72 cents a share, against \$2.1m or \$1.11 a year earlier.

Fairchild's balance sheet is heavy with cash.

# Perkins engines for Penske

By David Owen in Toronto and John Griffiths in London

VARIETY, the Toronto-based farm and industrial equipment manufacturer, is poised to start shipping fully-assembled diesel engines from its Perkins Engines Group in Europe to Penske Corporation of the US for use in Penske's 54,000-vehicle truck leasing unit.

The move is the first fruit of a collaboration between Perkins and Detroit Diesel, the US engine maker which is 80 per cent-owned by Penske. It will give Perkins its first important foothold in the North Ameri-

can diesel engine market.

In March, Perkins and Detroit Diesel revealed plans for a collaboration "aimed at leadership in the world market for diesel engines." The two have a combined capacity of 800,000 engines a year.

Perkins will ship 110hp to 190hp Phaser engines, produced at its 200,000 engine-per-year Peterborough facility in the UK. "We are in the process of installing the first Phaser engine in a GM chassis," Penske said. "There will be a

proving period in the fleet."

About 34,000 trucks and tractors in the Penske fleet are diesel-powered, of which 14,500 fall into the 110hp 180hp medium-sized truck category. Penske says it is too early to say how many are likely to be powered by Perkins engines.

Mr Victor Rice, Variety chairman, believes the move will be the forerunner of more extensive co-operation between the two companies, which boast 4,000 North American distributors, dealers and parts outlets.

# Noranda to lift stake in Falconbridge

By David Owen in Toronto

NORANDA, part of Edward and Peter Bronfman's far-flung Canadian resources empire, plans to increase to 29.4 per cent its stake in Falconbridge, the world's second largest nickel producer.

The purchase will be made by offering Falconbridge shareholders C\$155.8m (US\$128.8m) or C\$22.25 a share for a further 7m shares in the Toronto-based

company.

Noranda's stake in Falconbridge, whose shares ended the week in Toronto at C\$20 1/4, stands at a fraction under 20 per cent.

Falconbridge will shortly cancel a significant chunk of its own common stock, acquired as part of its purchase of McIntyre Mines earlier this year. When it does, Noranda's

proposed holding will increase to 33.6 per cent.

Noranda said it was buying the additional stock "as a substantial equity investment to enhance the company's position in the minerals industry."

The company, which has widespread holdings in mining, forestry and energy, is expected soon to request a seat on the Falconbridge board.

# Du Pont poised to get into drugs

Peter Marsh on a US chemical group's diversification plans

DU PONT, the biggest US chemical company, is in the middle of a diversification programme aimed at introducing new products like drugs and electronic imaging systems into its traditional business of basic chemicals such as fibres and high-volume plastics.

The change of focus at the Wilmington, Delaware, based company is intended to put it in a stronger position for the 1990s. In that decade, the industry expects new, high-value areas of chemicals to provide the lion's share of the sector's growth and profits.

Du Pont is taking a strategically long-term view, and is prepared to pay large sums over the next few years for the research and development and marketing associated with the new activities.

"We can see big opportunities for growth (in the new specialist areas)," says Mr Sam Schwartz, a senior vice-president at Du Pont responsible for corporate planning. "We would like the pace (of the move into these areas) to be as fast as we can make it."

The specialist sectors of Du Pont's business, which include agricultural products, electronic chemicals and engineering polymers, accounted for about a quarter of the company's \$30.5bn sales last year.

Roughly \$1.5bn of annual sales - on which net income in 1987 was \$1.8bn - resulted from the coal, gas and oil activities, which are largely the responsibility of Du Pont's Conoco subsidiary. Standard industrial chemicals, textile fibres and bulk plastics accounted for the rest.

Mr Schwartz says sales in the specialist areas have the potential to expand at between

5 and 15 per cent a year, against an annual growth rate of about 4 per cent for basic chemicals and about 2 per cent for energy-related activities.

Du Pont's moves into the specialist areas of chemicals, which have already involved several acquisitions and joint ventures, are likely to be reinforced by the appointment of Mr Edgar Woolard as its chairman and chief executive.

Mr Woolard, the company's president and chief operating officer, has a reputation within Du Pont of being marketing orientated and of being keen to steer the company in new directions. He will take over next April from Mr Richard Heckert, who is retiring.

Du Pont also wants to change the geographical mix of its activities. About 60 per cent of its turnover is accounted for by US sales, a figure Mr Schwartz says should change to about half by the early 1990s. Such a move, he says, should reduce the effect of currency fluctuations and enable the company to take advantage of growing markets overseas.

where Du Pont has high hopes for its Kevlarramid material - subject of a recently settled patent dispute involving Alcoa.

Perhaps the biggest gamble taken by Du Pont has been the setting up of a department concerned with imaging systems. It is involved with not just sales of conventional plastic films (used in X-ray equipment and printing, for example) but electronic scanning equipment used in the colour graphics and printing industries.

In the latter field, Du Pont is competing with several well-established rivals such as Crossfield of the UK and Selenia of Israel. Sales of the new electronic machines contributed virtually nothing to last year's sales of about \$1.3bn by the imaging systems department. They should, however, provide between \$50m and \$100m of revenue in 1988, according to Mr Mark Swartz, vice-president in charge of imaging systems at Du Pont. In five years, he expects sales of the electronic equipment to be \$400m to \$500m a year, compared with \$1.6bn for traditional plastic films.

How is Du Pont faring in its drive into the new areas? Many chemicals industry observers believe there is nothing wildly risky about many of the fields into which it is moving are related, at least loosely, to its traditional areas.

"Overall I would say Du Pont is managing the newer areas pretty well," says Mr George Krug, an analyst at Eberstadt Fleming, a New York stockbroker. Others say it will be impossible to give a verdict on the company's diversification strategy until well into the 1990s, when the successes and failures have become apparent.



Edgar Woolard: reputation for being market oriented

top-selling medications.

Du Pont is conducting research into areas such as cardiovascular disease, AIDS and pain control. It has between 15 and 20 promising products in the pipeline, according to Mr David Mooberry, a Du Pont vice-president in charge of the medical products department. "By the year 2000 we want to be a multimillion dollar-a-year pharmaceutical company," he says.

Of greater visibility are Du Pont's activities in engineering polymers and high-strength plastics used in industries, such as cars and aerospace, where it is number two in the US behind General Electric.

Du Pont is also making headway in pesticides and other agricultural products, where it recorded \$1.2bn sales in 1987.

Another field of potential growth is in industrial fibres,

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The Association of International Bond Dealers

## AIBD Reporting Requirements

United Kingdom-based members of AIBD will have to report all transactions in international securities to the Association from April 3, 1989. AIBD reporting dealers and inter-dealer brokers will have to report transactions with professional counterparties from January 3, 1989.

On October 1, 1988 new AIBD rules will come into effect that impose reporting requirements on members of the AIBD which carry on investment business in the United Kingdom and who are subject to a requirement to report transactions in international securities under rules made pursuant to, or by any self-regulatory organization recognized under, the Financial Services Act 1986.

Members falling in that category must subscribe to the AIBD Trax system for the purposes of transaction matching and must report to the AIBD every transaction in international securities, whether or not entered into with a member of the AIBD.

AIBD reporting dealers must, from January 3, 1989, report via Trax every transaction in international securities entered into with another reporting dealer or an inter-dealer broker. Inter-dealer brokers must from the same date report all transactions in such securities with reporting dealers.

Details of the rules will be mailed to members early October, 1988.

It is imperative that members affected by the new rules have appropriate resources in place to connect to Trax by the dates applying to them. For further information on Trax members are asked to contact AIBD (Systems and Information) Limited in London on 538 5636.

John Wolters  
Secretary General



INTERNATIONAL COMPANIES AND FINANCE

## Brierley profits fall by 25% in its 'most difficult year yet'

By Dai Hayward in Wellington

**BRIERLEY INVESTMENTS** (BIL), the New Zealand-based flagship of Sir Ron Brierley's corporate empire, ended what he called "the most difficult year in the group's 27-year history" with net profits of NZ\$284.8m (US\$162.2m), down nearly a quarter from the previous NZ\$342.1m.

Although the result, hit by the October crash, represented the first annual setback for 20 years, BIL has been moving to streamline its financial structure and overcome losses on its portfolio holdings.

It sold several key investments during the year, leaving total assets at the June year-end at NZ\$11.3bn, down slightly from NZ\$11.5bn a year earlier. Sir Ron said that during the company's self-analysis during the year "we asked what are we trying to do that we can't achieve with nearly NZ\$12m assets."

Shedding some of these had significantly reduced the group's annual interest bill in absolute terms. The NZ\$450m interest charges was a key overhead cost and reflected the high New Zealand interest rates and the relatively high gearing level, particularly in Industrial Equity (IEL), the separately quoted Australian member of the group. Much of the interest bill related to the group's share portfolio, which has a market value of NZ\$4.7m.

There had been a cautious

attitude to acquisitions during the year but now with the company's liquidity a more vigorous approach will be adopted.

In New Zealand, it is the Government's privatisation policy which BIL believes will provide the best opportunities for expansion.

Sir Ron was critical of a new tax regime introduced this year by the Labour Government. Although he suggested the laws could drive New Zealand companies offshore, Sir Ron indicated that BIL had no plans to reincorporate elsewhere. The group had benefited from deregulation, and he supported government efforts to resolve the country's long-term economic problems.

"Some people think we should just all go out to the airport one night and fly off somewhere else. It's not that simple," Sir Ron said.

He also indicated a cautious approach on a mooted merger of the New Zealand, Australian and Hong Kong arms.

A profit breakdown showed that NZ\$114.3m was generated in New Zealand, up from NZ\$95m. Of the remainder, NZ\$38.1m came from the UK compared with NZ\$42.7m, NZ\$207.7m from Australia (NZ\$45.3m from the US (against a NZ\$3m loss).

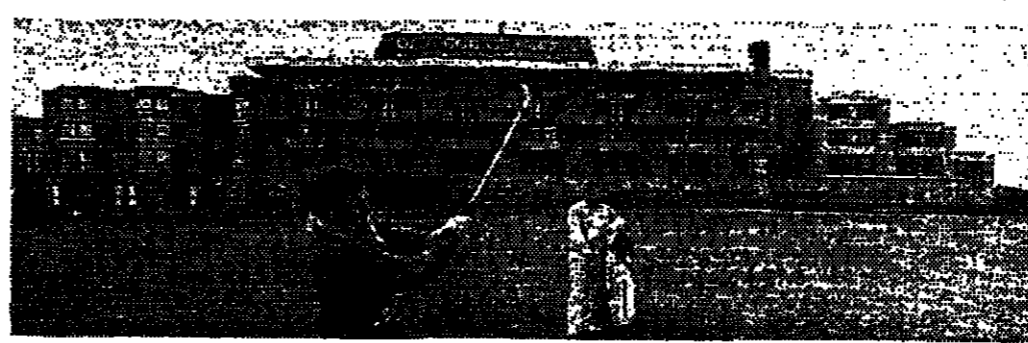
The dividend of 10 cents per share compares with 7.9 cents. BIL plans no equity issues this year.

## Seibu Saison tees off for the world stage

Tony Jackson on the sale of the Inter-Continental hotel chain to a Japanese group

The sale by the UK's Grand Metropolitan of the Inter-Continental hotel chain to Seibu Saison of Tokyo may be interesting from the British viewpoint, but from the Japanese side it is remarkable.

At \$1.35bn (\$2.23bn) the deal ranks among the largest overseas acquisitions mounted by a Japanese company, but more important, Seibu's initiative means the Japanese up-market consumer business is going international.



Old Course country club at St Andrews: bought by Seibu last year in a joint venture

Seibu, a private company with sales equivalent to \$5bn, has a spread of interests which puts even the sprawling GrandMet empire to shame. Its origins are in retailing, but it also - for instance - a leading helicopter operator, a banking and insurance group, and Japan's biggest producer of fertiliser.

Mainly, though, the company is in consumer goods and services, with a formidable up-market emphasis. Seibu has joint ventures in Japan with Yves Saint Laurent, Jaguar, Hermès, Liberty, and Club Méditerranée. It owns Japan's biggest department store, and the world's most expensive hotel, the Seiyō Ginza in Tokyo.

Mr Seiji Tsutsumi, its chairman, is on the board of Sotheby's and is a prize-winning novelist. His brother, Mr Yoshiaki Tsutsumi, was last year

reckoned by Forbes magazine to be the richest man in the world.

Much the biggest single part of the group is still retailing: department stores, superstores and convenience stores. The empire, founded by Mr Tsutsumi's father, Yasujiro, has a typically Japanese origin, that of buying and holding assets from the days before Japan's economic miracle.

Mr Yasujiro Tsutsumi was a prominent politician, a one-time Speaker of the Japanese Parliament, who in the years immediately after the war set about buying land from members of the nobility too impoverished to pay their taxes.

He then built a chain of department stores and a railway to bring people to them, and some Japanese-style hotels. When he died in 1964, Seiji got the stores, and Yoshiaki got the hotels and Seibu

Railway.

The two half-brothers - Yoshiaki is a son by his father's mistress - are portrayed by the popular press as bitter rivals. How far this colours their business operations is doubtful, but certainly the two empires are kept wholly separate.

Students of soap opera might therefore interpret the Inter-Continental deal as Seiji getting even with his kid brother.

At present, he has only half a dozen hotels, whereas Yoshiaki's Prince Hotels chain numbered 56 at the last count, together with associated golf courses and ski slopes.

The snag in the theory is that the Inter-Continental purchase is obviously part of an established policy. For more than a year, Seibu Saison has been moving out from its Japanese base. The process has been tentative, and always

with overseas partners - an approach which would come naturally to a group used to joint ventures in its home market.

Thus, late last year Seibu set up a joint venture with the Rockefeller Group to buy the Old Course country club at St Andrews in Scotland, thus neatly tying in with the Japanese obsession with golf.

In July, it set up a venture with the Rosewood hotel group of the US to develop luxury hotels around the world. In August, it did a deal with a US partner to sell New York condominiums to Japanese investors.

With the Inter-Continental deal, the emphasis again seems to be on caution and co-operation. This is not a straight acquisition, but a leveraged buy-out financed by Japanese

banks, with the purchase price secured against Inter-Continental's assets.

Seibu will be the leading stakeholder, but not the only one. The other partners have yet to be identified, but they include foreign companies and at least one Japanese construction group.

As might be expected from a private Japanese company, Seibu is reluctant to talk about the deal in detail, and the thinking behind its new international policy can only be guessed at. However, Mr Seiji Tsutsumi recently provided a clue in referring to the need for "a new kind of international trading company that can combine Japanese marketing expertise with a knowledge of high-quality products available abroad."

It may therefore be significant that Seibu has also signed a co-operation agreement with Grand Met as part of the Inter-Continental deal. The two groups have several areas in common: restaurants and food manufacture, for instance, as well as hotels.

Besides that, though, Grand Met has one of the biggest and best-respected wines and spirits businesses in the world. Whether in consumer goods or consumer services, Seibu is poised to exercise its marketing muscle on a world stage.

## Pick 'n Pay lifts income by a third

By Jim Jones in Johannesburg

**PICK 'N PAY**, the South African supermarket chain, lifted interim pre-tax profits by more than a third in the six months to August as trading margins responded to increased consumer spending on durables and semi-durables.

Turnover increased to R1.82bn (\$728.4m) from R1.40bn, trading profit before investment income rose to R44.8m from R33m and pre-tax profit was R47.2m against R35m.

Spending on durables began to rise strongly in the latter part of 1987 as consumers took advantage of low interest rates and ready availability of credit. The situation is changing following credit curbs and higher interest rates introduced by the Government to reduce the rate of growth of imports.

Pick 'n Pay's management does not comment on the new credit restrictions, but stores analysts believe retail margins are reducing.

The first half's net earnings increased to 31.4 cents a share from 23.3 cents, and the interim dividend has been lifted to 9 cents from 6.88 cents. The last year's total earnings were 67.1 cents, and the year's dividend was 32.88 cents.

## James Capel to take over Singapore securities firm

By Our Financial Staff

**JAMES CAPEL**, the London stockbroker owned by Hong Kong and Shanghai Banking Corporation, is to expand its Singapore presence by taking over the operations of Kay Hian, a local securities firm.

As a first step, Capel has agreed to take a 30 per cent stake in Kay Hian. The deal, which is subject to approval by the Stock Exchange of Singapore, provides for a later increase in the stake "to over 49 per cent," the two sides said yesterday. No price was disclosed.

Capel's 30-strong Singapore office will be merged with the operations of Kay Hian, which has about 200 staff. This is intended to "create a fully integrated investment house which will take advantage of Kay Hian's strengths in the domestic market and James Capel's strengths in international institutional business and research."

Singapore's large domestic banks have dominated the securities industry in Singapore for the past few years after bailing out broking firms

in the wake of the 1985 collapse of Pan-Electric, previously a market high-flier.

Winfull Laing and Cruickshank, the Hong Kong stockbroker, is to be demerged into two separate units, as part of a restructuring following last November's acquisition by Crédit Lyonnais of London-based Alexanders Laing and Cruickshank, writes Michael Murray in Hong Kong.

The first company, to be known as CL-Alexanders Laing and Cruickshank (HK), will specialise in institutional broking, private client fund management and corporate finance, and will be 85 per cent owned by Crédit Lyonnais.

The second, Winfull (Securities), to be 85 per cent owned by Hong Kong's Woo family, will be primarily a retail brokerage.

Crédit Lyonnais and the Woo family will each hold a minority stake in the other's company.

Alexanders Laing and Cruickshank set up its Hong Kong joint venture with the Woo family's Winfull brokerage in 1986.

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### ENERGY

### EFFICIENCY

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3rd November 1988

For a full editorial synopsis and advertisement details, please contact:

Penny Scott  
on 01-248 8000 ext 3389

or write to her at:

Bracken House  
10 Cannon Street  
London EC4P 4BY

FINANCIAL TIMES

EUROPE'S BUSINESS NEWS PAPER

## Milk Marketing Board

£75,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 30th September, 1988 to 30th December, 1988 has been fixed at 12 1/4 per cent. per annum. Coupon No. 11 will therefore be payable on 30th December, 1988 at £1,499.57 per coupon from Notes of £50,000 nominal and £149.96 per coupon from Notes of £5,000 nominal.

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INTERNATIONAL COMPANIES AND FINANCE

Vindication of CGE chief's discreet policy  
Paul Betts finds a French group's telecommunications deal with IFT bearing fruit

Mr Pierre Suard, chairman of Compagnie Générale d'Électricité, has adopted a step-by-step approach in discreetly transforming the privatised French telecommunications and heavy engineering conglomerate into a multinational group.

"With nearly 50 per cent of our workforce abroad and less than 20 per cent of our business done with French government agencies, CGE today is no longer a purely French company," he said yesterday.

Mr Suard took over at the top of CGE two years ago, just after the French group signed its landmark telecommunications agreement with IFT: the latter merged its telecommunications activities with those of CGE's Alcatel subsidiary to form the world's second-largest telecommunications group after American Telephone & Telegraph.

Mr Suard was appointed by the then right-wing Government of Mr Chirac to manage the merger negotiated by his predecessor, Mr Georges Febercau.

The Alcatel merger now seems to be bearing fruit despite initial doubts and criticisms over the deal. Many critics believed CGE was risking a great deal by taking over the IFT operations and its System 12 digital public telephone switching technology, the costs

and development of which had plagued the New York conglomerate.

However, Mr Suard said that after a careful review of the IFT operations and especially System 12, CGE was confident that the IFT operations would provide Alcatel with the necessary size and strength to improve significantly its competitive position in the fierce international telecommunications market.

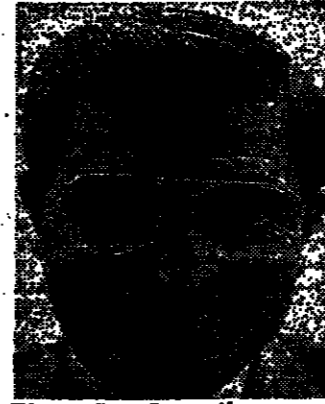
CGE last week reported a 31 per cent increase in its first-half consolidated net profits to FF1.7bn (US\$267m) from FF1.3bn in the first half of last year.

The group is now expected to achieve its target of profits equivalent to 3 per cent of sales in 1988, two years ahead of schedule.

The integration of the Alcatel and former IFT telecommunications operations has involved some rationalisation, including the closure of two laboratories - one in the US and the other in the UK - but no major traumas.

Mr Suard explained that the group's policy was to concentrate production at specific sites to rationalise operations and to design new telecommunications systems on an integrated basis.

CGE has also maintained its two separate lines of digital public switching equipment -



Pierre Suard: cautious approach to diversification

Alcatel's E-10 switch, which is expected to sell 2.1m new lines this year, and System 12, which is expected to supply 2.7m lines.

As well as the profits of 3 per cent of sales projected for the merged Alcatel company this year, up from 2.4 per cent of sales in 1987, Mr Suard also anticipates that the troubled Spanish operations CGE acquired as part of the deal will be in profit again this year after restructuring.

While consolidating its expanded telecommunications business, CGE is also building up Alstom, its heavy engineering subsidiary, through a series of alliances and mergers.

At the time of the Alcatel-IFT merger, CGE had also had talks with Brown Boveri over the possibility of the Swiss group co-operating more closely with Alstom. However, while CGE's plate was full with the IFT merger, Brown Boveri merged with Asea of Sweden to form the ABB engineering group.

The ABB merger clearly put additional pressure on Alstom to find new international partnerships to help increase its competitiveness in key sectors such as power generating equipment and railways.

In the absence of a mega deal with another international engineering group, Alstom has been piecing together during the last months a series of smaller, but significant, alliances with other European engineering concerns.

After taking over the railway operations of the French Jeumont-Schneider group, it has now acquired a majority stake in the railway and energy activities of Belgium's ACEC group.

Last week it acquired a 45 per cent stake in the energy subsidiary of MAN, the West German engineering group.

Mr Suard confirmed that Alstom was envisaging acquiring two Spanish engineering companies if it won a large rail contract to supply

French high-speed trains to Spain.

The Spanish authorities are due to award the contract around October 21. Alstom appears to be the favourite against tough competition from Japan and Germany.

Mr Suard also wants to expand CGE's activities in the service of the media industry, which account for about 10 per cent of the group's FF1.3bn annual sales.

The French group acquired control of Générale Occidentale from Sir James Goldsmith last year and intends to develop GO's publishing business.

However, Mr Suard made it clear he did not intend to invest in the newspaper business and said CGE had not been involved in the recent hectic trading activities in the shares of Bouygues, the French construction and telecommunications group.

Despite political gossip suggesting that Mr Suard is among leading French chief executives threatened by the recent change of government, the CGE chairman appears to be sitting comfortably in his seat and continues to perform his job unflinchingly.

The strong financial performance of the group in the first half has enhanced his position, as has Alstom's recent acquisition activity.

This announcement appears as a matter of record only.



announces that it has acquired  
**Rowenta**

The undersigned acted as financial advisors to the Groupe SEB in this transaction.

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TO THE HOLDERS OF  
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This notice is to inform Holders of the above issue that State Street Bank and Trust Company as Successor Trustee has available an updated information notice.

Holders who desire a copy of this notice are asked to contact State Street at the address provided below.

By: State Street Bank and Trust Company  
Trustee  
Corporate Trust Department  
225 Franklin Street  
Boston, MA 02110

October 4, 1988

BNP boosts earnings by 5%

By Our Financial Staff

BANQUE Nationale de Paris (BNP), France's biggest in terms of assets, said yesterday that its earnings for the first half of 1988 were up 5 per cent from a year earlier, largely reflecting a dip in its operating provisions.

The state-controlled commercial bank said its consolidated net income after payments to minority interests edged up to FF1.31bn (US\$206m) from FF1.25bn in the first half of 1987. BNP linked the gain to the strength of its foreign units and consumer credit demand.

Like the other leading French banks that have already reported interim results, BNP noted that profit margins on domestic loans narrowed during the first half. However, it said this was offset by brisk demand for consumer credit, which rose 25 per cent for property loans and 47 per cent for personal loans.

These elements pushed BNP's net banking income, which covers pre-tax revenue from loans, commissions and trading, to FF17.5bn.

BNP noted that commission income for the first half was held back by a decline in stock-market activity by small investors.

Operating costs and depreciation allowances grew to FF10.89bn.

Siemens devolves powers

By Our Financial Staff

SIEMENS, the West German electrical group, said yesterday it was reorganising departments at its Munich headquarters as a first step in a shake-up designed to make the company more efficient and bring it nearer to its customers.

The restructuring, effective October 1, will give broader powers to the chiefs of the seven operating divisions that were previously held at management board level.

Siemens had announced in July that it planned a reorganisation.

The company will scale down the functions of its five central divisions, which will be

divided into planning, finance, research and development, production and logistics, and personnel.

"What we will now call central divisions will be responsible for overall company policies, co-ordination and services," Siemens said. "The aim of the reorganisation is smaller units with increased efficiency."

The statement said changes in the company's sub-divisions such as components and motor technology, would be announced by September 30 1988, when Siemens' 1988/89 business year ends.

The company planning department, run by Mr Her-

mann Franz, is to be responsible for strategic decision-making and management training. Mr Franz also heads the installation and motor technology sub-divisions.

The finance department, headed by Mr Karl-Hermann Baumann, will continue the work of the previous finance division and will additionally cover legal affairs.

The research and development division will be run by Mr Hans Günter Danielmeyer and the production and logistics department by Mr Claus Kessler.

The personnel department will be headed by Mr Hans Schlittberger.

Valeo details Epeda terms

By Our Financial Staff

VALEO, THE leading French car components maker, is to offer one 6 1/2 per cent convertible bond of FF200 (US\$210) nominal plus FF250 (US\$270) cash for one Epeda Bertrand Faure share in its takeover bid for Epeda.

Valeo, 20 per cent owned by Mr Carlo De Benedetti's French holding company Compagnie Européenne Reunis (CER), announced a full takeover bid for Epeda on Friday.

Valeo's offer is for a minimum 2m Epeda shares out of a total 3.82m in circulation, equal to 65 per cent of Epeda's capital. Epeda's market capitalisation prior to the bid was FF2.3bn.

Epeda shares, which had risen strongly in recent days amid takeover rumours, were suspended on the Paris Bourse on Friday after a last quotation at Thursday's close of FF290.

Nordbanken increases profits fivefold

By Sara Webb in Stockholm

NORDBANKEN, Sweden's fifth-largest publicly quoted commercial bank, yesterday reported a fivefold increase in profits for the first eight months, indicating that the management's far-reaching cost-cutting programme and tougher stance on credit losses introduced last year have taken effect.

Operating profit for the bank surged to SKr584.9m (US\$84m) from SKr98.8m in the corresponding period last year when Nordbanken was hit severely by heavy credit losses. The bank said it expected the favourable development in profits to continue throughout

the rest of 1988, giving a full-year profit of between SKr700m and SKr900m.

Interest income increased by 34.4 per cent to SKr615.2m and total income rose by 34.4 per cent from SKr769.7m to SKr1,040m, helped by higher volumes and the introduction of new commission-based services, the bank said.

At the same time, total costs dropped by 25.8 per cent to SKr469.3m from SKr671.5m.

Nordbanken suffered credit losses of SKr221.9m in the first eight months of last year, due to heavy losses at one of its regional offices and loans made to Mr Refaat El-Sayed, the for-

mer driving force behind Fermenta, the antibiotics and chemicals company, which had to be rescued from the brink of collapse.

However, credit losses for the first eight months of 1988 were cut to SKr49.1m and the bank said it had introduced tougher procedures to monitor credit risks. Nordbanken has also either closed or sold 20 of its 123 branches in Sweden.

In contrast to the other leading banks which have witnessed steadily rising personnel costs, Nordbanken said it had trimmed its personnel costs by 0.9 per cent to SKr229.9m.

The Kingdom of Thailand  
U.S.\$60,000,000  
Floating Rate Notes due 2005  
Electricity Generating Authority of Thailand  
U.S.\$195,000,000  
Floating Rate Notes due 2005  
Petroleum Authority of Thailand  
U.S.\$145,000,000  
Floating Rate Notes due 2005

In accordance with the terms and conditions of the above notes, notice is hereby given that for the 6 month interest period from 28th September 1988 to 28th March 1989 (183 days), the notes will carry an interest rate of 8 1/4% per annum.

The interest payable on the next payment date, 28th March 1989, will be U.S.\$11,040,350 per U.S.\$250,000 nominal amount and U.S.\$220.81 per U.S.\$5,000 nominal amount.

Reference Agent:  
Lloyds Merchant Bank

DEN NORSKE STATS OLJESLSKAP A.S.  
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FF 750,000,000  
Floating Rate Notes due 1993

In accordance with the terms and conditions of the Notes notice is hereby given that the Rate of Interest for the Interest Period 20th September 1988 to 20th December 1988 has been fixed at 8 1/2 per cent. The interest payable on the next interest Payment Date, 20th December 1988, will be FF10,000 per FF100,000 and FF20.22 per FF200,000 Note.

Banque Nationale de Paris p.l.c.  
Reference Agent

CREDIT FONCIER DE FRANCE  
US\$350,000,000  
Floating Rate Notes due 1997

In accordance with the provisions of the notes, notice is hereby given that for the six month period from 29th April 1988 to 31st October 1988 the interest amount per US\$10,000 to be paid on 31st October 1988 is US\$2.92 (Interest on the notes is subject to a minimum interest rate of 5 per cent per annum).

BANQUE NATIONALE DE PARIS p.l.c.  
Reference Agent

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Société Générale

October, 1988



INTERNATIONAL COMPANIES AND FINANCE

Tishman in further expansion in Europe

By Paul Chesseright in London

TISHMAN, the US property and construction conglomerate, is expanding its European interests through the formation of a joint venture with six UK companies to offer a property management service.

Ferruzzi plans to regroup assets of La Fondiaria

By Alan Friedman in Milan

A NUMBER of prime banking and financial services assets are to be removed from La Fondiaria, the Italian insurer which is controlled by Mr Raul Gardini's Ferruzzi group, and placed in a new holding company.

The new company, Fimedit, will also include some of the Ferruzzi's financial businesses that were recently transferred from Montedison.

It will be owned on a 50-50 basis by Ferruzzi Finanziaria, Mr Gardini's master holding concern, and Fondiaria, which Mr Gardini chairs and in

which he holds a 49.7 per cent equity stake. Fimedit will have total managed assets of L3,700bn (\$2.7bn).

Among the Fondiaria assets going into the new shell company is Fondiaria's 62 per cent control of Banca Mercantile Italiana. The new company will also have Meta's Agos mutual fund and financial services business along with fund management, leasing, factoring and consumer credit businesses.

Fondiaria said yesterday that the new business, to be chaired by a Ferruzzi nominee,

was part of a "strategic restructuring" designed to achieve a better organisation of the financial services assets.

Fondiaria, meanwhile, yesterday released first-half 1988 results showing an 11.3 per cent drop in operating profits, to L60.3bn. The decline in earnings was attributed by the company to write-downs on securities holdings.

The Florence-based Fondiaria said its consolidated group premium income in the first six months of this year rose 10.9 per cent to L1,083bn.

HBG tries to buy Volker stake

By David Brown in Amsterdam

HOLLANDSCHE Beton Groep (HBG), the leading Dutch construction group, is seeking to acquire a sizeable stake in its competitor Royal Volker Stevin in what may be a prelude to the further restructuring of the Netherlands' building industry.

HBG said talks with the Dutch offshore contractor Eperena to acquire a 27 per cent package of Volker Stevin shares - corresponding to 1.8m shares with a present market value of Fl 82.5m (\$24.7m) - are at "an advanced stage" and that a final agreement is expected shortly.

HBG declined to comment on market speculation that a full takeover bid may be pending, but said it was not interested

in initiating an unfriendly action. Such an action would inevitably focus attention on Holland's highly restrictive anti-takeover mechanisms.

Volker Stevin announced that it would use "all available means to protect the company" from unwelcome predators, and said it intends to remain independent. The group's board has shareholder authorisation to issue up to 10m ordinary and 10m preference shares as a takeover defense.

A HBG spokesman said the group was anxious to keep Volker Stevin out of foreign hands amid an industry-wide reorganisation, but would not indicate what, if any, rival bidders there might be for its Rotterdam-based target.

HBG also stressed the "complimentary" nature of the two companies' activities on the building market, where construction activity and new orders are picking up slowly after a prolonged period of stagnation. HBG is active in general and industrial building, road construction, dredging and offshore fabrication.

Volker Stevin is active in dredging, road construction and civil engineering, and reported a first-half pre-tax profit of Fl 3.6m this year against the Fl 800,000 loss in 1987 after an extensive restructuring and divestment programme, but is still suffering from a depressed dredging market.

This is Tishman's fourth significant move in the European market in recent years. One Tishman company is building the tallest European office tower in Frankfurt. Last year another started a construction management company with Wimpey, the UK contractor.

Last month Tishman joined with British property companies and Chartered Bank to form a company for investment in US property.

The new property management venture, which seeks to relieve property users of the problems of daily administration, reflects the expansion of this sort of service in the UK. Property management has become increasingly elaborate and sophisticated.

Nortel in Siemens link

By David Brown

CANADA'S Northern Telecom and Siemens of West Germany have announced separate plans to market their respective digital PABX switching systems to private customers in The Netherlands at the start of next year.

The announcement comes against the background of a planned liberalisation of the tightly-regulated Dutch telecommunications market, which also involves the partial privatisation of the country's PTT (postal and telecommunications authority) in January.

Northern Telecom has reached a "co-operation agreement" with Getronics under which the Amsterdam-based electronics and telecommunications equipment concern will market the Meridian SLI PABX in Holland. Getronics said it hoped to capture a 10 per cent market share by the end of 1989.

Siemens, meanwhile, declined to indicate its market share target, but said it will sell the full range of its Hicom PABX system directly through its existing Dutch subsidiary.

Pakhoed diversifies in US

By David Brown

PAKHOED, the Dutch transport and storage group, will diversify further from the volatile oil sector through the planned acquisition of large new chemical tank storage facilities on the US West coast.

Preliminary talks with unnamed partners may lead to the signing of a letter of intent by the end of this year on a purchase which could be worth up to Fl 250m (\$118m) and which would expand the company's existing US interests by between 10 and 20 per cent. Pakhoed claims to be the

biggest company operating in the US chemicals storage field, where its interests generated fully 50 per cent of its first-half operating profits. Net income during that period climbed 39 per cent to Fl 25.7m.

Because of a slump in revenue at the Rotterdam-based group's European crude and mineral oil storage facilities in a broadly weakening market, a further expansion of the continental chemical storage operations is also under active discussion.



Club 1992

Ernst & Whinney Annual Business Strategy Conference.

THE RESTRUCTURING OF EUROPEAN INDUSTRY.

Queen Elizabeth II Conference Centre. Broad Sanctuary, Westminster, London SW1. 17th October 1988.

Due to the recent postal delays we felt it would be useful to our clients, 'Club 1992' Members and others who are interested in attending the above conference to confirm that our programme includes the following eminent speakers:

The Rt. Hon. Lord Young of Graffham.

Secretary of State for Trade and Industry.

Stanislas Yassukovich.

Chairman, Merrill Lynch and President, The Securities Association.

Sir Raymond Lygo.

Chief Executive, British Aerospace Plc.

Peter Sutherland.

Commissioner for Competition and Relations with the European Parliament, European Communities.

In addition, Ernst & Whinney experts will speak on Business Strategy, Progress towards 1992, and Targeting and subsequent management of acquisitions on the Continent.

Some tickets are still available to people or companies that are not members of Club 1992 or clients of Ernst & Whinney, at £95 each plus VAT.

For information contact Karen Richards on 01-928 2000, or write to Ernst & Whinney, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

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FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday 3 October 1988. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table with columns: COUNTRY, £ STG, US \$, D-MARK, YEN OF 100, COUNTRY, £ STG, US \$, D-MARK, YEN OF 100. Lists various countries and their exchange rates.

Abbreviations: (a) Free rate; (b) Bid rate; (c) Commercial rate; (d) Controlled rate; (e) Special imports; (f) Financial rate; (g) Non-commercial rate; (h) Business rate; (i) Buying rate; (j) Selling rate; (k) Market rate; (l) Official rate; (m) Government rate; (n) Coverable rate; (o) Central bank rate; (p) Tourist rate. Source: Data supplied by Bank of America, Commercial Department, London Traffic Centre, Equinor, 01 634 4360/5. Monday 3 October 1988.

INTERNATIONAL CAPITAL MARKETS Weakening oil prices help underpin New York bonds

By Janet Bush in New York and Norma Cohen in London

TREASURY BOND prices edged slightly higher in morning New York trading yesterday as the latest monthly report from US purchasing managers confirmed that economic growth has slowed.

The market was also helped by continuing erosion in crude oil prices. As mid-session on the New York Mercantile Exchange, crude for November delivery was quoted 25 cents a barrel lower, at \$13.12 a barrel.

However, the positive impact of the purchasing managers' report and oil prices was limited by a sense of extreme caution prior to the publication on Friday of September US employment figures, which are expected to show robustness in the job market.

At the New York auction, auctioned instruments were quoted around a point higher and the Treasury's benchmark 30-year issue stood at 101 1/2, taking the yield just below 9 per cent for the first time since September 15.

Friday's figures are expected to show a rise in the non-farm payroll of close to 200,000 in September and a fall in the unemployment rate to 5.5 per cent, from 5.6 per cent in August.

Some forecasters are looking for even stronger numbers. Economists at Griggs & Sen-

Trading in the new bonds futures contract on Liffe was also very light, with turnover at about 2,500 contracts. SHL, allowing foreigners to participate more fully in the German bond markets is expected to translate eventually into a broader investor base for the securities.

The Bundesbank did not participate in any of the market's first-ever variable-rate fixings on government bonds.

IN-UK GILT prices declined up to 1/2 point, mostly on profit-taking. Dealers noted that over the past two weeks prices have risen about 2 1/2 points, sparking a small correction.

The effect of lower oil prices is seen as a net benefit to the economy, which is hefty in need of something to offset inflationary worries. Even if sterling does weaken as a result of cheaper oil, the effect on the gilt market is likely to be negligible. Foreigners have been investing primarily in short-term bank deposits, where yields are highest.

Meanwhile, the stock shortage remains the single greatest factor in determining gilt prices. With a fiscal surplus of more than \$10bn this year, instead of the \$4bn forecast, the Bank of England will have to continue its purchase of gilts if it is to maintain its policy of "full funding" - that is, not selling any more gilts than needed to cover redemptions.

Some analysts are speculating that Mr Nigel Lawson, UK Chancellor, will announce that the full funding policy is to be abandoned, which he makes his Autumn Statement.

BOND TRADING was subdued in Tokyo. The yield on the benchmark 10th government issue closed at 4.90 per cent, down 0.05 of a point from the previous close. Most investors held back as the trading spread that prices were likely to fall.

BENCHMARK GOVERNMENT BONDS table with columns: COUNTRY, Price, Change, Yield, Week, Month. Lists UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA, etc.

London closing, denotes New York morning session. Prices: US, UK in 32nds, others in decimal. Yield: Local market standard. Technical Data/ATLAS Price Source.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on October 3.

Table with columns: US DOLLAR, YEN STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE, BONDS. Lists various international bonds and their prices.

TRADE INDEMNITY CREDIT REPORT SERVICE 01-394311

Polymotor Italiana S.p.A. owned by Philips S.p.A. has been acquired by VICKERS A TRINOVA COMPANY. The undersigned initiated this transaction, assisted in the negotiation and acted as financial advisor to PHILIPS.

NOTICE OF REDEMPTION To the Holders of U.S. \$150,000 BANCO DI ROMA LONDON BRANCH Floating Rate Depository Receipts Due 1992. NOTICE IS HEREBY GIVEN that, pursuant to the terms and conditions (the "Conditions") of the above described Receipts...

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CHINA The Financial Times proposes to publish this survey on: 12th December 1988 For a full editorial synopsis and advertisement details, please contact: Simon Thomas on 01-248 8000 ext 3276

The Kingdom of Thailand U.S. \$85,000,000 Floating Rate Capital Notes due 2000 In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the first three months of the Interest Period ending on 30th December, 1988 has been fixed at 8 1/4% per annum.

SWISS FRANC table with columns: COUNTRY, Price, Change, Yield, Week, Month. Lists various Swiss Franc bonds.

Handwritten signature or scribble at the bottom of the page.



INTERNATIONAL CAPITAL MARKETS

World Bank seeks global \$ bonds

By Stephen Adler, Euromarkets Correspondent
THE WORLD BANK is interested in pursuing the concept of global dollar bonds...

factors of inertia and vested interest which ensure that US and international bond offering practices continue to differ.
They suggested a global bond offering should incorporate a highly-rated issuer...

Telecom Australia plans novel Euro issue

By Our Euromarkets Staff
TELECOM Australia (Australian Telecommunications Commission) is planning a \$150m Eurobond issue...

Pending employment data put dollar issues on hold

By Dominique Jackson
A SOLE NEW 10-year dollar straight issue emerged in the primary Eurobond market yesterday...

Rothschild in Langoni venture

By Peter Montagnon, World Trade Editor
M.N. ROTHSCHILD, the UK merchant bank, has joined forces with Dr Carlos Langoni...

Matsushita in \$300m funding

By Norma Cohen
PANASONIC Finance (Netherlands) BV, a subsidiary of Matsushita Electric Industrial Co. Ltd...

Brazil to crack down on informal debt conversion

By Our Euromarkets Staff
BRAZIL will no longer allow its state-owned enterprises and municipalities to use informal conversions of commercial bank debt...

Chase to join selling Italian mutual funds

By Alan Friedman in Milan
CHASE MANHATTAN, the US bank, is joining forces with Mr Silvio Berlusconi's Fininvest group in Italy to market two new mutual funds...

Japan foothold for Eurobrokers

By David Lascelles
EUROBROKERS, the international money broking firm, has set up a joint venture in Tokyo with the Yogo Tanshi company...

INTERNATIONAL BONDS

highly liquid at the moment. However, many dealers said they had detected a fair amount of demand for longer-dated paper...

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Book runner. Lists various international bond issues.

LONDON MARKET STATISTICS

Table showing RISES AND FALLS YESTERDAY for various market indices and sectors.

Table showing LONDON RECENT ISSUES with columns for issue name, amount, and price.

Table showing FIXED INTEREST STOCKS with columns for issue name, amount, and price.

Table showing RIGHTS OFFERS with columns for issue name, amount, and price.

Table showing TRADITIONAL OPTIONS with columns for issue name, amount, and price.

LONDON TRADED OPTIONS

Large table showing LONDON TRADED OPTIONS with columns for option name, call/put status, and various price points.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table showing EQUITY GROUPS & SUB-SECTIONS with columns for index number, day's change, and year-to-date performance.

Table showing FIXED INTEREST with columns for average gross redemption yields and various interest rates.

Footnote information regarding data sources and publication details.



UK COMPANY NEWS

# Tootal seeks acquisitions after 15% rise to £19m

By Alice Rawsthorn

TOOTAL, one of the largest textile groups in the UK, increased pre-tax profits by 15 per cent to £19.1m in the first half of the year, despite increased competition in the US thread and UK clothing markets.

Mr Geoffrey Maddrell, chief executive, said that the reorganisation of Tootal's thread, clothing and office supplies interests had been completed. The group now intends to expand by acquisition with the proceeds of last May's rights issue.



Geoffrey Maddrell: reorganisation of thread, clothing and office supplies interests has been completed

Tootal raised £24m from the issue. Part of the proceeds has already been used to take full control of Lantor International, a specialised textile concern, and to expand thread production in China.

The group now intends to augment its clothing production for Marks and Spencer in the UK, to expand within office supplies elsewhere in Europe and to strengthen Lantor's presence in the US.

Tootal's shares fell by 2p to 97½p - just ¼p below the rights price - yesterday.

Group sales fell to £238.8m (£246.1m) in the six months to July 31. Mr Maddrell said that the fall reflected withdrawal from less profitable areas of activity - chiefly in clothing - and a £10m sales loss from adverse currencies. After allowing for these factors the group mustered underlying growth of 6 per cent.

The proceeds of the rights issue brought gearing down to 20 per cent by the end of the

interim period. As a result Tootal paid just £2.6m (£4.2m) in interest. Earnings per share rose to 5.05p (4.6p). An increased interim dividend of 1.5p (1.7p) is proposed.

The thread division saw profits rise to £10.4m (£8.6m) on sales of £94.1m (£97.8m). Tootal fared well in Asia, where it benefited from supplies of low cost yarn from its Chinese mills. English Sewing returned to profits growth, as its restructuring was finally completed. But the group faced pressure on sales and margins in the US.

Tootal is expanding its thread interests in the Mediterranean by setting up "flex-mills" - small finishing plants - in Turkey and Portugal. International fabrics mustered modest profits growth to £4.6m (£4.5m) on sales of

£28.4m (£29.9m) after difficulties in Britain.

A strong performance from homewares boosted the contribution from clothing and homewares to £2.5m (£2.7m) on static sales of £67.1m. Mr Maddrell said that the clothing market is presently "rather soft" because of pressure from imports.

Specialised materials saw profits fall to £2m (£2.2m) on sales of £20.9m (£23m) because of distribution changes at Lantor and temporary delays in large contracts.

Office supplies suffered from problems in installing a new distribution system and profits fell to £241,000 (£322,000) on sales of £18.4m (£18.5m). Mr Maddrell said that the benefits of the new system should come through next year.

See Lex

# GKN helps disperse Westland's clouds

David White and Andrew Hill report on a useful partner for the helicopter group

THE CLOUDS that in the early summer were again gathering over Westland, the UK's last remaining name in helicopters, have suddenly dispersed.

Worries about the future of the company, veteran of bloody political battle two years ago, grew with the approach of a gaping "black hole" in its helicopter order book and with the announcement by Fiat's Fiat group in June that it was putting its minority stake up for sale.

Two events have now changed that picture.

The first was Britain's record £10m arms agreement with Saudi Arabia, due to include about 30 WE-70 helicopters, Westland's version of the Black Hawk, licensed by Sikorsky of the US. It will be the long-awaited first sale of this helicopter, which the UK Ministry of Defence does not want to buy.

The second event came yesterday with the announcement that GKN was in agreement with United Technologies, taking up Fiat's stake of just under 8 per cent in Westland voting stock, plus 14 per cent from the Hanson group, for a combined total of 47.8m.

Mr David Lees, GKN chairman, said yesterday that in the longer term it hopes "in one way or another" to build up a controlling interest. It is not committed to staying in Westland for any minimum period, but has agreed with the US group that either should have first refusal on each other's stake in the event of a pull-out.

United Technologies is expected to hang onto its holding of 7.75 per cent.

The move promises to provide Westland with the kind of security enjoyed by the West's seven other helicopter manufacturers, whose survival in a highly cyclical business is

helped by the backing of either major industrial conglomerates or government ownership.

It brings in an industrial partner that has, if not a grand design for the European helicopter business, at least a clearly thought-out strategy. And after the rumpus in the Cabinet two years ago, it offers the Government a comfortably British solution.

Fiat's participation was a sweetener in the 1986 restructuring, giving at least a semblance of European flavour for critics who saw Westland becoming a US Trojan horse.

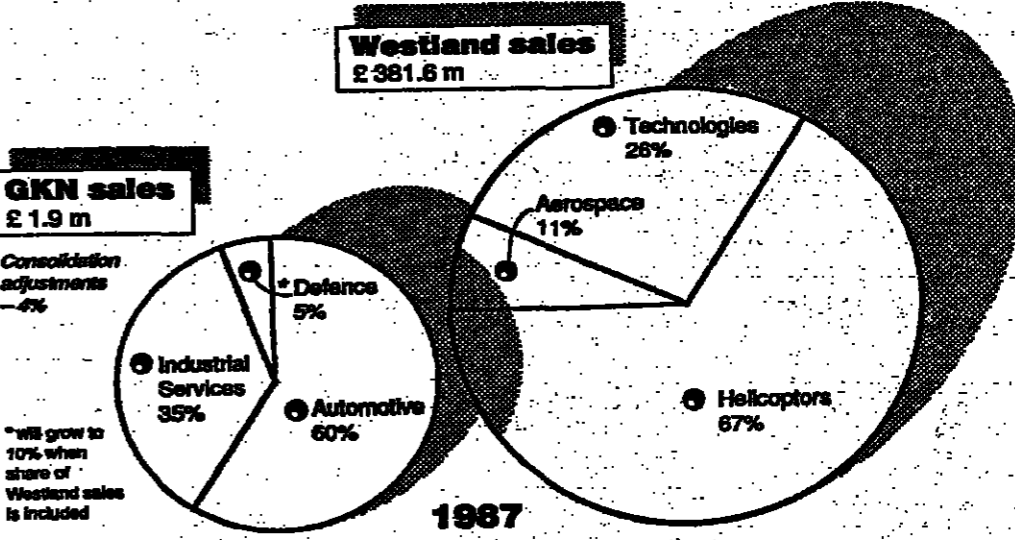
The Italian group appears to have been seeking benefits for its aero-engine side through Pratt and Whitney, which is also a United Technologies subsidiary, and to have been contemplating a multinational helicopter venture by taking up the Italian state-controlled company, Augusta. Whatever its plans were, they never materialised.

GKN and United Technologies now have just under 50 per cent of Westland's voting capital between them. If all other shares were fully converted, this would rise to just under 42 per cent. Mr Alec Daly, GKN's managing director for defence, will join Westland's board and the company wants to match DVC's presence with a further member.

Mr Lees would not go into the prospects for wider co-operation with the US group. But he said: "It is our very firm intention to work together to make these investments worthwhile."

GKN's share of Westland sales roughly doubles its defence side, which currently accounts for 5 per cent of its £2bn turnover. Mr Lees said the medium-term intention was to increase this to between 20 and 25 per cent. It could not do this by organic growth alone.

City reaction to the deal yesterday was broadly favourable. Shares in GKN fell 16p to 396p, but this was blamed on the generally depressed market and the poor perception of Westland following the storm



over its ownership in 1988.

GKN's interest in Westland, Mr Lees said, went back "probably 12 months at least" and was not altered by what he described as "unexciting" profit expectations for the Yeovil-based company in the short term.

City analysts expect Westland to have a flat two years - it should make about £27m before tax in the year ended last Friday and not much more in the current year. However, most seem confident about the longer term future for the helicopter maker, especially with the added muscle of GKN, earnings of which should benefit slightly in results for the year to December 31.

Most observers believe that GKN will eventually move to acquire a controlling interest in Westland - Mr Lees suggested as much yesterday - but the timing may depend on when GKN decides to sell its 39 per cent stake in United Engineering Steels, a producer of steel engineering rods, which no longer fits into GKN's three-pronged strategy in the defence, industrial services, and automotive sectors.

A new dedicated army attack helicopter is also on the Army's shopping list. This might be the Tonal, a project based on the Italian Agusta A-129 and still in the feasibility and cost definition stage, currently bogged down in differences between the four countries involved about the aircraft's configuration. Or it might be a version of the existing McDonnell Douglas AH-64 Apache, entering service in the US. Westland would be involved either way, as a partner or a licensee.

This is seen as guaranteeing work for the group, alongside the Anglo-Italian EH101 naval, transport and utility helicopter described by Mr Lees as a "very, very solid" programme. He held out the possibility that United Technologies might be interested in the EH101 under a return licensing arrangement.

GKN's interest is also directed to Westland's growing non-helicopter activities: its aerospace division, particularly its expertise in advanced composite and metal structures, and its technology division.

In making its purchase, GKN said it was "signalling to the defence industry and customers that we are serious and that we intend to succeed."

Part of the aim, Mr Lees said, was to become increasingly attractive to European or overseas collaborators. "Our move into Westland isn't the end of the road at all."

# Sharp setback for Mrs Fields

By Andrew Hill

AS FORECAST in July, Mrs Fields, troubled US cookie manufacturer and retailer, announced a drastic fall in pre-tax profits for the first half of 1988.

The group made only \$22,000 (£190,000) in the six months to June 30, but that was before an exceptional provision of \$15.4m, covering the closure of certain new stores in the US which performed below expectations.

The actual loss before tax was \$15.1m, against pre-tax profits of \$7m in the equivalent period. Mrs Fields' shares fell 6p to 64p yesterday.

Turnover increased from \$41.8m to \$37.7m, including a \$6.9m contribution from still-

ate La Petite Boulangerie. The loss per share was 0.1 cents, against earnings of 0.04 cents.

The company, quoted on the USM, has no share listing in the US, where recent trading problems arose. Stores opened recently in areas not previously covered by Mrs Fields' parent company, The cookie heat wave in the US aggravated the group's difficulties.

Since the July announcement, the group has closed or sold 22 stores and plans the disposal of a further 21 during the rest of October, and 77 more in subsequent months.

Mrs Fields said the results were also adversely affected by an increase in interest costs,

which rose from \$600,000 to \$2.5m, and higher depreciation and amortisation, up from \$2.6m to \$4.2m.

The group stated that the store closures would allow it to concentrate on the combination store concept, integrating La Petite Boulangerie, which belongs to Mrs Fields' private parent company. The cookie manufacturer is also involved in talks with one or more non-US groups which may lead to the sale of a minority interest and a commercial agreement concerning its operations outside the US.

Mrs Fields has deferred the payment of an interim dividend until the trading results for the full year become clear.

# Britannia Security makes £4.54m acquisition

BRITANNIA SECURITY GROUP, acquisitive business services and security company, has bought Mather and Platt Alarms for £4.54m cash.

Mather makes intruder alarms and closed circuit television and access control systems.

In the year to end-June, Mather reported pre-tax profits before tax and exceptional items of £288,000 on turnover of

£5.5m. There were also exceptional debts of £228,000 relating to a change in accounting policy and £200,000 for a stock provision.

The balance sheet showed a net deficit at the year end of £1.5m.

Mr Anthony Record, chairman, said the acquisition provided a rare opportunity to enter the high security banking sector.

# Sandell has 38.4% of Travis

Sandell Perkins said it had received acceptances for 38.4 per cent of the shares in Travis & Arnold, fellow timber and builders' merchant. It also had acceptances, without valid cover, for 20 per cent of shares in Code, for an additional 3.1 per cent.

Acceptances include 2.3 per cent over the irrevocable commitments received from family and board members at Travis.

Travis is supporting the £142m all-share merger with Sandell against a higher cash offer worth £177m from Meyer International, another builders' merchant. The final closing date for the Sandell offer is October 11.

Taking into account a planned special dividend, the Sandell offer was worth 400p last night, exactly 100p less than the Meyer bid.

# Vistec sells brief independence

By Clay Harris

IT MAY have been the briefest management buy-out on record. Having completed the purchase of Vistec from Granada Group on Friday, managers of the computer and view-data communications services business yesterday announced its sale to F&H Group.

The acquisition was one of two announced yesterday by F&H, the latest stock market vehicle of Mr Bob Morton, former chairman of Burgess Group. Mr David Wallis, Vistec managing director, will take the same position in F&H, which will be renamed Vistec Group to reflect the core role of the division.

Granada said yesterday that it had been aware of Vistec's interest in brief independence. Mr George Gibson, Vistec director for computer sales, said F&H had emerged as a possible buyer long after buy-out talks began in April.

Mr Morton claimed however that Granada learned of the transaction only on Friday after it had signed the buy-out agreement. "The price had already been agreed with the management and I did a little deal with them," he said.

The two deals announced yesterday will more than double the number of F&H shares in issue or committed for deferred payment.

As a result, the USM-quoted shares were suspended yesterday at 20p, pending shareholders' approval. They had been trading for less than six weeks after returning from a three-month suspension which followed the cancellation of a rights issue.

On paper, the Vistec management's purchase and sale prices were identical: Granada was

paid £2m in cash last week; Vistec's erstwhile owners will receive up to 40m F&H shares, worth £2m at yesterday's suspension price.

F&H also announced the purchase of National Computing Services, a distributor of computer accessories such as floppy disks, for up to 20m shares, valued at £4m.

Formerly part of Electronic Rentals, which Granada bought last December, Vistec made a pre-tax profit of £1.1m on sales of £16.6m in the year to March. National Computing reported a profit of £200,000 on turnover of £4m in the 12 months to May.

On Friday, Mr Wallis had forecast that Vistec would double profits in three years as an independent company.

Yesterday he said: "Now with the backing of a public quote from day one, coupled with a proven management team at all levels operating in a rapidly advancing market sector, Vistec has all the ingredients to be a dominant force in the computer sector by 1990."

F&H is to seek shareholder approval to reduce the nominal value of its shares from 10p to 1p. This would wipe out the accumulated £2.5m deficit on the profit and loss account and allow the group to resume payment of dividends from the end of the current financial year next April.

The new name for the group solves a problem of identity created by the sale of F&H Controls, the former core business, to Harland Simon.

Its new emphasis on computers raises questions over the

# Ossory Estates up at £3.77m

OSSORY ESTATES, property investor and developer, more than doubled pre-tax profits from £1.72m to £3.77m in the year to June 30 on turnover up £17.6m to £20.5m.

Mr John Walker, chairman, said the value of group investments had risen by a net £2m to £36m at the end of the period. This had boosted net asset value to 21.01p (fully diluted) at June 30, against 12.87p at the end of the previous year.

A final dividend of 0.35p is proposed, for a total of 0.5p (0.1p).

# S Lyles up 88% to £1m

Further improvements in operating efficiency helped S Lyles, carpet yarn spinner and dyer, to increase pre-tax profits 88 per cent from £549,000 to £1.03m in the year to June 30. Turnover rose from £15.57m to £20.95m and operating profit

was up 68 per cent to £1.13m.

Mr John Lyles, chairman, said that since the year end demand had been sustained. A final dividend of 2p has been proposed, for a total of 3.6p (3.15p adjusted), on earnings per 20p share of 5.5p (4.47p).

DIVIDENDS ANNOUNCED						
	Current payment	Date of payment	Corresponding dividend	Total for year	Total for year	Total for year
Berry Wallis	3	Dec 5	2	4.6	2	12.88
Bilham (Peru)	5.15	Nov 21	1.15	3.45	1.63	1.63
Doflex	1.15	Nov 21	0.8	1.63	1.63	1.63
Holens	0.55	Nov 7	0.5	1.1	1.1	1.1
Rafson	1	Nov 7	0.5	1.5	1.5	1.5
Leased	2.75	Dec 1	1.75	3.5	3.13	3.13
Lyles (S)	2	Jan 3	1.75	3.5	3.13	3.13
North Brit Can	2.7	Dec 1	2.5	5.2	5.1	5.1
Ossory Estates	0.35p	Dec 1	0.5	0.1	0.1	0.1
Prospective S	1	Feb 1	1	1	1	1
Leased	1.2	Dec 1	0.75	2.25	2.25	2.25
Theagar Sarsby	0.85	Jan 6	1.7	4.56	4.56	4.56
Tootal	1.81	Oct 1	1.747	3.557	3.557	3.557
Triplevest	0.692	Oct 1	1.747	2.439	2.439	2.439

BOARD MEETINGS		
FUTURE DATES		
Abbey Life	Oct 12	Oct 12
Arlingford Sea	Oct 10	Oct 10
BHS	Oct 20	Oct 20
British Telecom	Nov 17	Nov 17
Half Energy	Oct 11	Oct 11
Leas	Oct 10	Oct 10
S & U Stores	Oct 10	Oct 10
TDI	Oct 6	Oct 6
Wentworth	Oct 13	Oct 13
Wentworth	Oct 10	Oct 10
Toy House	Oct 12	Oct 12

## EAGLE TRUST PLC

SUMMARY OF RESULTS FOR THE SIX MONTHS TO 30TH JUNE 1988.

- Pre-Tax Profits have increased by 383%
- Earnings per share have increased by 37.5%
- Interim Dividend increased by 60%

	Six Months To 30th June 1988	Six Months To 30th June 1987	Eighteen Months To 31st December 1987
Turnover	£103.0m	£18.0m	£82.6m
Profit before tax	£6.4m	£1.3m	£5.3m
Earnings per share	0.55p	0.4p	1.4p
Dividends per share	0.16p	0.1p	0.38p

Whilst pre-tax profits for the first half of the current year exceed those for the whole of the previous 18 month period we are not relaxing our stringent control of capital employed at our operating subsidiaries and we expect accelerating growth through to the year end and beyond.

L. J. THOMAS  
CHAIRMAN

Copies of the full interim statement are available from:  
THE SECRETARY, EAGLE TRUST PLC, PROSPECT ROAD,  
HALESOWEN, WEST MIDLANDS B62 8DZ.  
TEL: 021 - 550 4868

The contents of this summary, for which the Directors of Eagle Trust PLC are solely responsible, have been approved for the purposes of section 37 of the Financial Services Act 1986 by S.M.C.I. Security Mills Limited, a member of The Securities Association. The rules of The Securities Association require a statement that past performance is not necessarily a guide to the future.

This announcement appears as a matter of record only. It does not constitute an offer to sell nor a solicitation of an offer to buy these certificates.

# US\$200,000,000

## Certificate of Deposit Programme

### Pfizer International Bank

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July 1988



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**" These results confirm the inherent strength of our international structure and reflect improved performance from recently repositioned businesses. "**

	6 months to 31 July		Year to
	1988	1987	31 Jan
	£'000	£'000	£'000
Sales	238,815	246,059	503,802
Profit on ordinary activities before tax	19,075	16,549	40,290
Earnings per share	5.03p	4.6p	11.34p
Dividends per share	1.8p	1.7p	4.5p

The half years' figures are unaudited. The results for the year to 31 January 1988 are an abridged version of the full accounts which received an unqualified report by the auditors and have been filed with the Registrar of Companies.



*To receive a copy of Tootal Group's Interim Report 1988 write to:  
Audrey Lloyd-Kitchen, Director of Corporate Affairs, Tootal Group plc,  
Tootal House, 19/21 Spring Gardens, Manchester M60 2TL.*

**WINNING LEADERSHIP IN WORLD MARKETS**



UK COMPANY NEWS

Lamont rises 18% to £4.76m midway

By Vanessa Houlder

LAMONT HOLDINGS, Belfast-based textiles group, yesterday announced an 18 per cent improvement in pre-tax profits to £4.76m (£4.02m) for the first half of 1988.

Mr Desmond Lorimer, chairman, reaffirmed his confidence in the group's future performance notwithstanding the threat of bear markets, increased interest rates and currency fluctuations.

ny charge to account for the total write-off of a £243,000 investment in Antrim Power Company - set up with Bechtel, GEC, Hanson and others to make a submission to the Government for the development of a lignite fired power station.

Comment: For part of an industry that has dropped out of favour in the City, Lamont's reputation remains reassuringly intact.

Bridon to purchase Bethlehem offshoot

By Clay Harris

BRIDON, Doncaster-based wire rope manufacturer, plans to buy the unprofitable wire rope division of Bethlehem Steel, the second largest US steel group.

At one time the largest US wire-rope operation, Bethlehem's plant at Williamsport, Pennsylvania, has suffered losses in recent years.

Mr David Allday, Bridon managing director, said the group planned to make the Bethlehem operation profitable by reducing employment from its present level of 450 to between 200 and 250.

Lasmo delay London & Scottish Marine Oil Company (Lasmo) yesterday said that the auction of its 25.1 per cent stake in Enterprise Oil, which had been expected this week, would be delayed two to three weeks.

The lure of Europe's leading tax haven

Tim Dickson looks at Minorco's Luxembourg connection

Board meetings in Bermuda are arguably a bigger lure than directors' lunches in Luxembourg. So the fact that a year ago Minorco moved its base from the sun-soaked island financial centre to the duller surroundings of the Grand Duchy can be seen as a vivid illustration of the growing commercial attractions of Europe's leading corporate tax haven.

Minorco's "Luxembourg connection" is one of the more intriguing features of the company's fiercely contested £2.9bn bid for Consolidated Gold Fields - the biggest ever attempted takeover in Britain.

It has inspired thinly concealed sneers from Mr Rudolph Agnew, Gold Fields chairman, almost certainly fuelled calls from the Labour party for the bid to be blocked by the Government and focused new attention on a financial and banking centre which is enjoying unprecedented prosperity in the run up to the 1992 deadline for the European Community's internal market.

millions, are amply justified for the privileged elite of the locally based EC fonctionnaires, personal tax rates in the Grand Duchy are not unduly generous.

For companies, on the other hand, the situation is vastly different. The favourable regulations for Luxembourg holding companies (governed by a law of July 31 1983 and subsequent modifications) are among the most widely used by the Grand Duchy's banking and financial community.

Bankers and accountants explain that these are typically say so in so many words, the real attractions for many Luxembourg holding companies are the system of bearer shares (which conceals shareholder identity) and the fact that they do not have to produce proper annual accounts.

Like ordinary Luxembourg holding companies, it pays no capital gains tax and no withholding tax on the dividends it pays out to shareholders.

good ideas provided it does not issue bonds) and it has effective freedom to make unlimited "downstream" loans to its subsidiaries.

Minorco is quite adamant that its milliardaire holding company status would not be affected by the much trumpeted move away from being a purely passive investment company to "hands on" management of its assets.

There is much more to the Grand Duchy, however, than simply the favourable legal and fiscal framework of the local holding company.

Like ordinary Luxembourg holding companies, it pays no capital gains tax and no withholding tax on the dividends it pays out to shareholders.

Others include good communications, geographical location and position in the time zone, relatively light regulatory structure, the discretion of the government authorities, and undoubted political stability.

The biggest jewel of the lot, however, is arguably the wide respectability which is conferred by Luxembourg's EC membership.

It would, on the other hand, be a mistake to believe that the barriers will easily fall. With Luxembourg's banking secrecy laws built into its constitution, the response to any Community attack on them could make Mrs Margaret Thatcher at Bruges seem like Boadicea without her chariot.

But once the calculation has been completed, it shows Anglo is largely static, while the growing range of financial services such as private banking, insurance and portfolio management.

The European Commission's efforts for the moment are mainly directed at trying to harmonise the level of indirect taxes. However, it is not impossible that capital taxes, Luxembourg's lack of a withholding tax (in which it is not alone), or the Grand Duchy's famed secrecy laws will sooner or later home more directly into Brussels' sights.

Being to Europe's leading political and economic "club" however, will certainly impose difficult strains over the next few years.

Seris points out that the price of gold has been falling recently and "if expansion of Anglo's gold mining activities in South Africa is going to be constrained by a declining gold price, the acquisition of a major share in Gold Fields' low-cost mines looks especially attractive."

Gold Fields takeover essential to Anglo says study

By Kenneth Gooding, Mining Correspondent

IF Anglo American Corporation of South Africa is to remain the non-Communist world's biggest gold producer it needs to take over Consolidated Gold Fields, the UK mining and industrial group, according to a study by Seris, the specialist UK consultancy organisation.

Seris believes it has been able to make the first true comparison of the size and structure of gold production in the two companies and draws the following conclusions:

Anglo's true gold production is less than 40 per cent of the figure most frequently used, that is 88.6 tonnes last year instead of 230 tonnes.

Anglo's gold production has fallen from 92.4 tonnes since 1985 whereas Gold Fields' output has increased by 80 per cent, from 37.5 tonnes to 68.6 tonnes.

The proportion of gold production from Anglo's non-South Africa mines in 1987 was only 6.5 per cent while in the case of Gold Fields it was 45.5 per cent.

Entledge and Mr Phillip Wright, point out that their findings add weight to the theory that the £2.9bn bid for Gold Fields by Minorco, which is 60 per cent owned by Anglo, has much to do with Anglo protecting its position in the gold market.

They say it has been customary to calculate Anglo's gold production by reference to the combined output of the mines which the group administers. However, their report makes clear that only a minor part of the gold produced in the

administered mines is beneficially owned by Anglo, and it has been difficult to calculate the amount of beneficially-owned gold from information given by Anglo.

"In contrast, Gold Fields appears as a rapidly growing gold producer with an increasingly non-South African base."

The authors, Mr Ian

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"In contrast, Gold Fields appears as a rapidly growing gold producer with an increasingly non-South African base."

The authors, Mr Ian

Chieftain strong midway

Chieftain Group, the specialist insulation and fire-proofing contractor which plans to join the Unlisted Securities Market before the end of the year, made pre-tax profits of £783,000 for the eight months to August 31 1988. The figure is

more than double the £368,000 in the previous 12-month period.

Turnover was £6.45m (£6.57m). Biggest contributors were offshore oil and gas and the land industrial market.

Lasmo delay

London & Scottish Marine Oil Company (Lasmo) yesterday said that the auction of its 25.1 per cent stake in Enterprise Oil, which had been expected this week, would be delayed two to three weeks.

The delay stems from oil industry preoccupation with the current auction of oil assets of Tenneco in the US.

Lasmo delay

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The delay stems from oil industry preoccupation with the current auction of oil assets of Tenneco in the US.

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BTP in US expansion By Vanessa Houlder BTP, the specialist chemical and industrial group, yesterday announced the acquisition of its first chemical manufacturing facility in the US. The company has bought Backings, a Georgia-based manufacturer of specialty coatings for the textile and carpet industries for \$3.24m (£1.91m) in cash, plus additional performance related payments of up to \$0.7m (£0.4m). The deal will allow BTP to introduce into the US the specialist flame retardant finishes developed by its Mydrin subsidiary. Backings made pre-tax profits of \$0.4m on turnover of \$13m for the year-end June 30. MONTHLY AVERAGES OF STOCK INDICES Table with columns: Financial Times, Government Securities, Fixed Interest, Ordinary, Gold Mines, SEAG Bargains, F.T.-Awards, Industrial Group, 500 Share, Financial Group, All-Share, FT-SE 100. Rows for Sept, Aug, Jul, Jun.

GRANVILLE SPONSORED SECURITIES Table with columns: High/Low, Company, Price, Change, Div. (p), Yield, % P/E. Lists various securities like 235 125, 235 125, 49 27, etc.

Ready Foods Private Limited Bangalore, Republic of India DM 20,350,000 Long Term Fixed Rate Facility to finance the erection of a cold store complex and plant in Madanapalle, Republic of India. to be delivered and erected by Rheinhold & Mahla GmbH Munich, Federal Republic of Germany. provided by NORD/LB Norddeutsche Landesbank Girozentrale and guaranteed by Industrial Development Bank of India, Industrial Finance Corporation of India, The Industrial Credit and Investment Corporation of India Limited



UK COMPANY NEWS

City Site purchases property portfolio

By Paul Cheswright, Property Correspondent

CITY SITE Estates, Glasgow-based property investment and development company which has 50 per cent of its assets in central London, is expanding the scope of its portfolio through the purchase of Viking Group for £14.75m cash.

Viking, based in Derby, is a private company with premises in Regent Street, Conduit Street and Mount Street in London's West End, a shopping centre in Balfour, Nottingham and an industrial property in Andover, Hampshire.

The purchase is being funded from City Site's own resources and from bank borrowings. Mr Louis Goodman, managing director, said yesterday that there would be little effect on gearing because of the company's property sales programme.

Pleasurama bid battle continues

By David Waller

THE BATTLE between Pleasurama and Mecca Leisure continued yesterday as Pleasurama put out its long-awaited defence document.

The document provides point by point answers to the questions raised by the predator's critical document put out last week. For example, Pleasurama contests Mecca's allegation that Mr Robert Hart, president of Pleasurama in the US, is leading a "spending spree" there.

The defence document also challenges Mecca's assertion that Pleasurama bought Ollivier's for a multiple of 147 times historical earnings, saying that the true figure was about 12 times earnings in the year of its acquisition.

Mecca took delight in drawing attention to the fact that the Pleasurama directors have awarded themselves a 10 per cent pay rise from October 1.

Mr Barry Hardy, Pleasurama's development director, denied that there was anything unusual in the timing of the award, saying that the corporate pay review always took place at this time of the year. Mecca refused to comment on the intense speculation that it is to increase its share-only offer. It has until the end of the week to improve its terms, and is widely thought to be poised to raise its bid to 240p a share, including an element of cash for the first time.

Pleasurama shares edged down 1p yesterday to 231p, considerably higher than the 217p value of the existing offer with Mecca's shares at 171p, up 1p.

United Guarantee falls in the red

TWO acquisitions in September last year were responsible for United Guarantee reporting a loss for the first half of 1988. Directors said all companies had traded profitably except for Rock Engineering Distributors and Gregory & Sutcliffe.

On turnover increased from £4.53m to £7.78m there was a pre-tax loss of £162,000 (£224,000 profit). The loss per 5p share came out at 0.41p (earnings 0.79p).

The pre-tax figure was struck after an exceptional debit this time of £199,000 being the profit on the sale of quoted securities. The directors said that the holdings of quoted securities would continue to be liquidated to reduce debt.

An improvement was expected in the second half. Acquisition prospects continued to be evaluated particularly in oil and gas.

Barry Wehmiller surges 42% to £5.21m

By Andrew Hill

BARRY WEHMILLER International, a specialist packaging equipment group, increased pre-tax profits by 42 per cent to £5.21m in the year to July 31, compared with £3.66m in 1986-87.

Turnover was up 36 per cent from £27.4m to £37.2m, and earnings per share grew by 15 per cent to 18p (15.7p). The group, which came to the market in June 1987, said all divisions had contributed to the advance in turnover and profitability.

Inex Vision Systems, producing equipment for the inspection, regulation and filling of glass containers, made operating profits of £1.3m (£2.55m) on turnover of £17m (£14.2m).

Mr Stewart Brown, BWT's chief executive, said he foresees excellent prospects for the use of new technology in the quality control of bottling and filling production lines. He said video technology had now reached the stage where it could replace personnel employed checking labels and regulating production.

The bottling machinery division - renamed Dawson Packaging to reflect the production of machinery handling plastic cartons as well as bottles - increased profits from £354,000 to £1.34m on turnover of £14.4m (£7.88m). The Fords Packaging Systems division, formerly the closure equipment division, which fills, handles and seals plastic containers, made operating profits of £843,000 (£887,000) on sales of £5.77m (£4.68m).

About 44 per cent of BWT's sales are made in the UK, 24 per cent in Europe, 21 per cent in North America and the balance elsewhere overseas. Mr Brown said he envisaged a greater proportion of profits coming from overseas in the future, with growth through acquisition in the US and elsewhere in fine course.

BWT's major customers are in the glass industry - manufacturing and filling bottles for food and drink - but Mr Brown said he expected increased sales to the pharmaceuticals business and direct to producers of plastic packaging. The directors are recommending a final dividend of 3p, making 4.5p for the year. A single dividend of 2p was paid for the 1986-87 year.

De La Rue expands US operations in \$4.3m deal

DE LA RUE, security printer and printing technology group, is to pay \$4.3m (£2.56m) cash for Eboway Industries, private US designer and maker of bank control equipment.

Profits were not disclosed, but De La Rue said Eboway had been profitable since its foundation in 1973.

To finance the deal, De La Rue is issuing 550,000 shares which are to be placed by Schroders.

Doeflex unchanged

Doeflex pre-tax profits were £633,000 in the first six months virtually unchanged from £637,000. The interim dividend is an unchanged 1.15p.

TSB unveils unification plan

By David Barchard

TSB, Britain's sixth largest banking group, yesterday announced plans to merge the treasuries of TSB England & Wales and Hill Samuel, the City merchant bank which it bought last November.

The unified treasury will be based at the Wood Street premises of Hill Samuel which is now functioning as the corporate business wing of the group. It will be headed by Mr David Cobbold, currently general manager financial markets for TSB England & Wales.

The merger brings together two very different treasuries which TSB hopes will complement each other.

According to Mr Don McRichard, chief executive of TSB's retail banking operations, TSB's treasury has traditionally enjoyed a strong inflow of retail funds which the bank has been unable to lend, while Hill Samuel has been constrained by lack of capital from using its merchant banking skills to the full.

"The merger will create a capital base of over £1.2bn," he said yesterday. The merger is not expected to pose problems with staffing. "Because the two treasuries are so complementary, redundancies are not an issue," Mr McRichard said. TSB England & Wales will continue to concentrate on retail and personal services through its branch network. Mortgage Express, the group's mortgage finance arm, is to be transferred from United Dominion Trust to the bank.

T&N expansion

T&N, engineering group, has bought an 80 per cent interest in Chemopolymer Corporation, Florida-based engineering thermoplastics business. In its last financial year, Chemopolymer had sales of \$7.1m (\$4.55m).

Percy Bilton rises to £7m

Percy Bilton, property investor and developer, raised its profits to £7.02m pre-tax for the first six months of 1988, an improvement of 11 per cent over the £6.31m returned for the first half of the previous year.

Turnover, excluding inter-company transactions, was little changed at £14.71m (£14.52m).

Earnings emerged at 11p (10.4p) and the interim dividend rises to 6.15p (4.9p).

BET acquires three US companies for £11.8m

By Vanessa Houlder

BET, the international services group, has strengthened its position as the fourth largest road tanker operator in the US, with the acquisition of three US distribution companies for \$20m (£11.8m).

BET's distribution service company, United Transport International, has bought the Kansas-based Becker Corporation, Virginia-based Bralley-Willett Tank Lines and North Florida Transport Service.

The deals were part of an effort to expand BET's support

service operations in the US, following the sale of Argus Pressand Rediffusion Simulation, both of which had substantial US operations.

The three companies have combined revenues of \$41m.

Becker and Bralley-Willett both carry liquid and dry bulk cargoes and operate a total of 18 terminals in Kansas, Oklahoma, Missouri, Virginia and North Carolina.

North Florida Transport Service carries liquid bulk commodities throughout the US.

Inchcape \$12.5m US testing expansion

By David Waller

INCHCAPE, the international construction group, is to invest \$12.5m in expanding its testing services in the US, primarily of electrical control systems, gas and computer systems, and other services.

The larger of the two companies is ETL Testing Laboratories. This is a New York state-based company which specialises in safety testing in the

The PKB Scania group is being bought for \$64m (£22m). These companies specialise in commodity inspection, principally of grain, fertilisers and other agricultural products.

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OSSORY ESTATES PLC Preliminary Statement of the Unaudited Consolidated Results for the year ended 30th June 1988

- Profit after tax for the year ended 30th June 1988 was £3,769,000 (1987: £1,715,000), an increase of 120%.
Income increased by 18% to £28.8 million (1987: £17.6 million)
Basic earnings per share were 1.5p (1987: 1.23p), an increase of 22%
An increase in revaluation of investments by a net £5 million to £36 million shows an increase in fully diluted net asset value per share from 12.87p to 21.01p
The Board recommends a final dividend of 0.35p per share making a total dividend for the year of 0.5p per share
As shown by the results, the Group has had a very successful year and it is clear that proper foundations have now been laid to ensure the future stability and prosperity of the business.

John Walker, Chairman.

Table with 2 columns: 1988 and 1987. Rows include Turnover (20,851 vs 17,646), Profit before tax (3,769 vs 1,715), Profit attributable to shareholders (2,877 vs 1,576), Net dividend per share (0.5p vs 0.1p), and Earnings per share (basic) (1.50p vs 1.23p).

The earnings per share are based on 191,488,963 Ordinary shares being the weighted average number in issue during the year. The 1987 results are restated for the effects of merger accounting. Copies of the Report and Accounts will be available from: The Secretary, Ossory Estates PLC, 24 Brook's Mans, London W1F 1LF

£75,000,000 Yorkshire International Finance BV. Guaranteed Floating Rate Notes due 1994. Guaranteed on an unsubordinated basis by



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In accordance with the provisions of the Notes, notice is hereby given that for the three month period 30 September 1988 to 30 December 1988 the Notes will carry an interest rate of 12 3/4% per annum with a coupon amount of \$150.73 per \$5,000 Note.

COUNTY NATWEST Agent Bank



HOUSE BUILDERS · PROPERTY DEVELOPERS



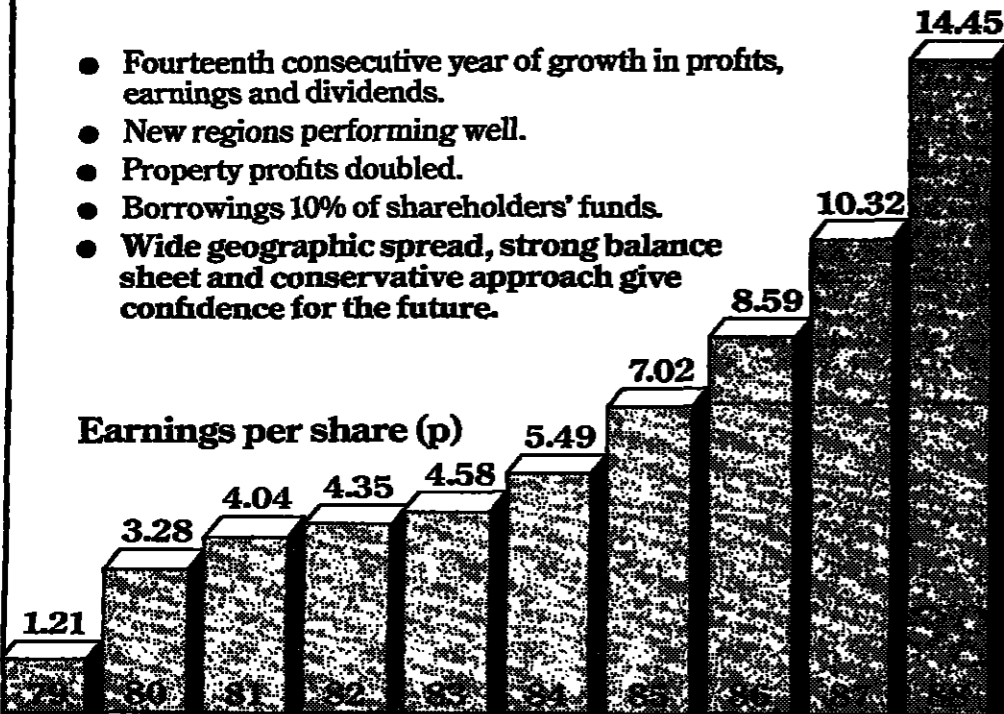
Consistent growth maintained in 1988  
Geographical expansion continues

RESULTS

for year ended 30th June 1988

	1988	1987	Increase
Pre-tax profits	£6.85m	£4.38m	+56%
Earnings per share	14.45p	10.32p	+40%
Dividend	2.75p	2.20p	+25%

- Fourteenth consecutive year of growth in profits, earnings and dividends.
- New regions performing well.
- Property profits doubled.
- Borrowings 10% of shareholders' funds.
- Wide geographic spread, strong balance sheet and conservative approach give confidence for the future.



Copies of the Annual Report and Accounts can be obtained from The Secretaries, 1 Golden Square, Aberdeen, AB9 8HB.

This announcement appears as a matter of record only

BAA plc

has acquired

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FINANCIAL SERVICES LIMITED.

September, 1988



UK COMPANY NEWS

CH Industrials in £1m joint deal

By Clay Harris

CH INDUSTRIALS, building, chemicals and specialist engineering group, is continuing its drive into the motor components sector with the purchase of Morgan Soft Trim, the UK's largest manufacturer of vehicle trim.

CHI is buying Morgan jointly with West German-based Gehr. Haplich, Europe's leading manufacturer of vehicle body hardware and interior trim.

Haplich will pay £500,000 for a half share in Morgan and will introduce its technical expertise into the operation. CHI, however, will have management control of Morgan.

Mr Tim Hearnley, chairman, said the acquisition would enhance CHI's ability to provide a complete design and manufacturing service to the motor industry. Specialist design and engineering will account for about half of group turnover.

This is the third such joint venture established by CHI with German components companies, all based on the premise of combining German technical knowledge with UK operational management. The existing ones are in sun-roofs (Tudor Webasto) and in metal-framed products (Schade-Brues). Others are under discussion.

For the year ended last Friday, Morgan was estimated to have made operating profits of £150,000 on turnover of £2m.

Net assets, including the freehold site of Morgan's Halesowen factory, are estimated at £225,000.

The Morgan deal is the second acquisition by CHI in as many weeks. Last month, it bought Motor Panels, Coventry-based designer and manufacturer of commercial vehicle cabs and prestige car bodies, from the private Rubery Owen group.

CHI also owns 85 per cent of Aston Martin Tickford, automotive and railway design engineer. Its equity stakes include 20.37 per cent of Mangrove Bronze, manufacturer of the traditional London taxicab, and 8.3 per cent of Ricardo Consulting Engineers.

Separately, CHI yesterday announced the sale of Calway, its polythene film business, to Scott & Robertson, polythene packaging and sheeting maker, for £2m in shares and cash - a figure equal to net asset value.

A further cash payment of £125,000 may be made if tax losses of £769,000, the subject of negotiation with the Inland Revenue, become available to Calway. The 845,000 S&R shares to be issued to CHI is the first payment represent 5 per cent of S&R's enlarged capital and will raise CHI's total interest to 9.85 per cent.

Calway lost £294,000 before tax and group management charges in the year to August 2.

STYLO, Bradford-based shoe retailer, reduced its pre-tax loss to £944,000 in the six months to July 30 but warned that it still had a considerable way to go before reaching former levels of profitability.

Stylo normally reports a loss at the interim stage, but the latest result was a marked improvement over the comparable £1.63m deficit in 1987. Turnover increased to £28.2m (£26.4m).

Extraordinary profit on disposals of non-trading properties dipped to £146,000 (£213,000). The loss per share was 3.94p (6.46p). As usual, there is no interim dividend.

Mr Arnold 212, chairman, said Stylo did not intend to dispose of any other than a few non-trading properties. It did not plan to change its accounting treatment of property sales.

Control Securities, the fast-growing property company headed by Mr Norman Vinn, bought a 24.5 per cent stake in Stylo from British Land in August. The two groups have held several meetings, but the question of board representation for Control is not believed to have been raised.

Stylo cuts midway loss to £944,000

By Clay Harris

Scott & Robertson in £2m expansion

SCOTT & Robertson is to become Britain's only manufacturer of wide polythene sheeting producer with the acquisition of Calway, an extruder of agricultural, horticultural and building film, from CHI Industrials. The deal is likely to lead to further rationalisation in the sector, writes Clay Harris.

In the deal announced yesterday, S&R will pay £2m in

cash and shares for Calway. The Scottish-based buyer said the acquisition would give it a base for expansion in Wales and the south of England, where it will become one of the leading suppliers of damp-proof membranes and temporary protective sheeting.

Although the deal will give S&R a UK manufacturing monopoly in the wide-sheeting market, after the acquisition

earlier this year of Imperial Chemical Industries' British Visqueen subsidiary, the deal is understood to have been cleared by the Office of Fair Trading.

S&R yesterday reported doubled pre-tax profits of £1.43m (£710,000) on turnover of £37.2m (£15m) in the six months to June 30. On earnings per share of 10.51p (6.55p), the interim dividend is raised

to 1.2p (1p). Assuming full conversion of preference shares, fully diluted earnings were 9.28p.

The results included four months' sales from Visqueen. However, although losses being incurred at Visqueen before acquisition had been arrested, S&R did not expect any significant contribution from the business this year.

Com-Tek Resources to join the USM

Com-Tek Resources, a junior oil and gas company based in Denver, Colorado, is joining the USM via an introduction sponsored by brokers Charlton Seal and Baynard Securities. The company is also arranging a placing of new shares with European investors, adding to the company's current capitalisation of £2.5m.

Currently some 10 per cent of the company is held by UK investors, with 30 per cent held in Canada and 60 per cent in the US.

Hibernian Football for Third Market

Hibernian Football Club is to join the Third Market, becoming only the second club in the UK, after Spurs, to offer part ownership to its fans.

Fifty per cent of the Hib's shareholding - 3.65m shares - will be offered for sale to the public at 55p per share, to raise £2m. A minimum amount of £200,000 must be raised.

The offer will be open for a two week period only, from October 3 to October 12.

Leisure expansion for Pavilion

By Graham Deller

PAVILION LEISURE yesterday announced the first step in its declared aim to expand in the leisure business since August's boardroom reshuffle.

The Glasgow-based theatre proprietor is paying £2.15m for the leisure division of Astra Trust, the financial services, engineering and property concern controlled by Mr Theodore Paphitis.

In effect, Astra's leisure side consists of the Aston Hippodrome, presently operating as a snooker and bingo club. Mr Jeremy Porter, major shareholder and brother of Mr Mich-

ael Porter, appointed executive director in the reshuffle, said the premises was independently valued at £2.2m.

Pavilion is also launching an underwritten rights issue to raise £1.31m, together with a placing to Astra and institutional investors of shares worth an additional £1.31m.

The purchase, which will result in Astra taking boardroom representation and a 29.9 per cent stake in Pavilion, is to be satisfied by £1.05m cash with the balance in new ordinary shares.

According to Mr Porter,

Pavilion will have net assets of between £4.5 and £5m as a result of the issue and placing. The group now has "a strong capital base and management team" and a considerable amount of cash available for further acquisitions, he added.

Tre rises 23% to 315,285

Treys, Company, the civil and military regalia and jewellery concern, raised pre-tax profits by 23 per cent from £265,000 to £325,285 in the first half of 1988, up 15 per cent on £282,700 in the first half of 1987.

The company said order books were still very strong in all areas of the business, some at record levels.

After a net of £125,000 (£105,000) earnings per share were 8.5p (7p). The company does not pay interim dividends.

Sherwood doubled

Sherwood Group, USM-quoted textile concern, reported turnover up to £21.96m, against £10.62m and pre-tax profits up from £1.36m to £3.05m for the half year to July 1 1988. After tax of £299,000 (£447,000) earnings were 18.3p (10p). The interim dividend is increased to 1.6p (1.5p).

Expenses hit PML

A sharp increase in central expenses from £23,000 to £109,000 meant pre-tax profits of PML Group, showed only a marginal increase from £943,000 to £953,000 in the first half of 1988. First-half turnover amounted to £3.95m (£3.03m).

Conrad 67% surge

Conrad Holdings achieved a 67 per cent increase in pre-tax profits, from £239,000 to £400,000 in the six months to June 30 on turnover 44 per cent ahead at £4.59m against £3.19m.

Conrad is engaged in property development and shopping, exhibition contracting, and agency making.

The interim dividend is maintained at 1p, payable from earnings of 1.85p (1.06p). Tax charged was £146,000 (£86,000).

NatWest's Tokyo terms

TERMS OF THE National Westminster Bank's share offering on the Tokyo Stock Exchange have been finalised. NatWest is offering 20m new shares - 2.6 per cent of the bank's issued ordinary share capital - at a price of 59.2p a share to raise £1.185m net of expenses.

Plans for the listing were first announced last year, but were postponed because of the October collapse in world

equity markets. NatWest declared its intention to proceed last month, saying that it would raise around £100m.

The issue is being sponsored by Nomura Securities, which is also acting as leader to a group of Japanese underwriters. The listing has won the necessary approval from the Japanese Ministry of Finance.

Dealings in the new shares will begin on October 18.

COMPANY NEWS IN BRIEF

ALBANY INVESTMENT TRUST: net asset value at August 31 stood at 84.47p, against 103.38p a year earlier, and 88.94p at the end of February. Pre-tax profit in the latest half to August rose 18 per cent from £213,397 to £251,488 on gross revenue, dividends and interest of £221,249 (£189,321). The interim dividend is being raised to 0.7p (0.65p) on earnings per 20p share of 1.57p (1.29p).

ALLIED INSURANCE reported turnover of £1.62m (£1.25m) in the six months to end-June 1988. Pre-tax profits were £227,000 (£230,000). After tax of £115,000 (£124,000) earnings per share were 3.4p (3p).

BRENT GENERAL International has acquired Metprep, a wholly-owned subsidiary of S and W Berisford, for £2.1m cash on completion. Metprep, a manufacturer of metal cleaners, paint strippers and permanent protective coatings, had sales and pre-tax profits of £2.95m and £368,000 respectively for the year to end-September 1987. Sales for the nine months to end-June 1988 totalled £2.48m.

BRISTOL CHANNEL Ship Repairs: Group turnover £1.24m (£1.67m), loss £56,909 (£375,045) and loss per 10p share 0.07p (0.47p).

CHURCHBURY ESTATES (property investment and

development): Pre-tax profits £5.04m (£3.24m) for year to March 31 1988 on turnover £8.89m (£5.39m). Net rental income £1.95m (£4.5m). Interest payable £1.83m (£1.65m). Dividend 23.06p (15.82p). Company is wholly-owned subsidiary of Greycoat Group.

FORD SELLER Morris is to sell its freehold interest in the former Dingles store at Helston, Cornwall, one of ten department stores it acquired from House of Fraser earlier this year, to local developers Carkeek Developments for £550,000.

IVORY AND SIME Atlas Fund: Gross revenue for six months to July 31 was £1.73m and net income £993,000. Board is

encouraged by results so far and is confident that objectives set for each portfolio will be met.

KENYON SECURITIES has exchanged contracts to acquire Jersey-based Pitcher & Le Queuze, financial directors, for £600,000 cash and 52,250 ordinary shares.

KETSON (sales, marketing and human resources management): Turnover £5.15m (£4.52m) and pre-tax profits £282,000 (£169,000) for half year ended June 30 1988. Earnings 2p (1.2p) per 5p share. Interim dividend 1p (nil). Comparative figures have been adjusted. Company formerly known as Glenfield Lawrence.

**EXPOTEL**  
EXECUTIVE TRAVEL  
(Incorporating Kennell Travel Ltd)

We are pleased to announce the relocation of our City office from Chiswell Street, London EC1 to

**126 CORNWALL ROAD, LONDON SE8 8TG**  
Tel: 01 401 2833 Fax: 01 928 717  
A specialist service to the business traveller

To the Holders of  
**SHIN-ETSU POLYMER CO., LTD.**  
U.S. \$60,000,000  
4 1/2 per cent. Guaranteed Notes 1993 with Warrants

ADJUSTMENT OF SUBSCRIPTION PRICE

Pursuant to Clause 4 (A) (i) and (ii) of the Instrument dated June 9, 1988 under which the Warrants to subscribe for shares of Shin-Etsu Polymer Co., Ltd. were issued, notice is hereby given that the Company has adjusted, last September 28, 1988, the Subscription Price (at which shares are issuable upon exercise of the above Warrants), pursuant to Clause 3 (v) of said Instrument due to its issuance of Swiss Franc 50,000,000 1/2 per cent. Convertible Notes due 1993, the conversion price of which is less than the market price defined in the Instrument.

The Subscription Price has been adjusted in accordance with Condition 7 of the Warrants, from 7,175.00 Japanese Yen per share of common stock to 7,173.40 Japanese Yen per share of common stock, effective as of September 28, 1988.

**SHIN-ETSU POLYMER CO., LTD.**  
by: Dai-ichi Kangyo Trust Company of New York  
as Disbursement Agent

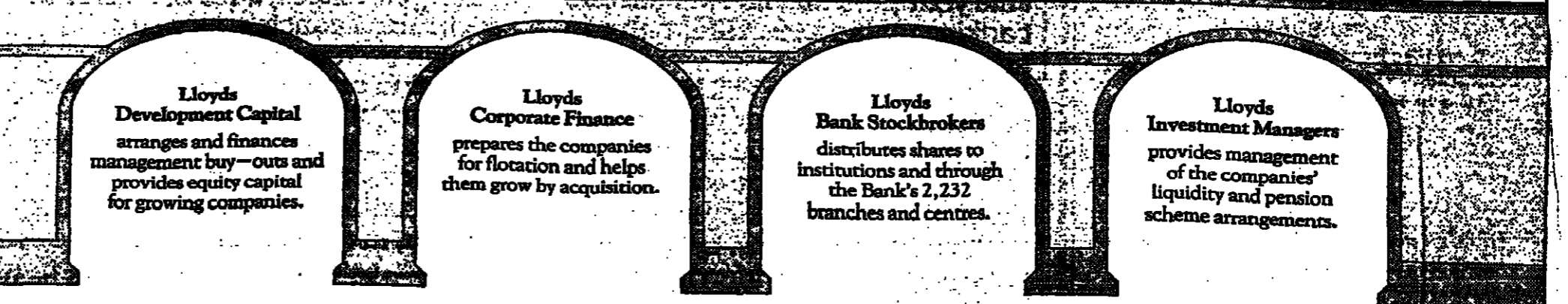
Dated: October 4, 1988



40-46 Queen Victoria Street, London EC4P 4EL. Tel: 01-248 2244  
Embassy House, 60 Church Street, Birmingham B3 2D1  
Tel: (021) 200 1055 (Corporate Finance)  
Tel: (021) 200 1787 (Lloyds Development Capital)

Lloyds Merchant Bank Limited, Lloyds Development Capital Limited and Lloyds Bank Stockbrokers Limited are members of The Securities Association  
Lloyds Investment Managers Limited is a member of IMRO  
Lloyds Merchant Bank Limited is a subsidiary of Lloyds Bank Plc

The Structure of our Merchant Bank



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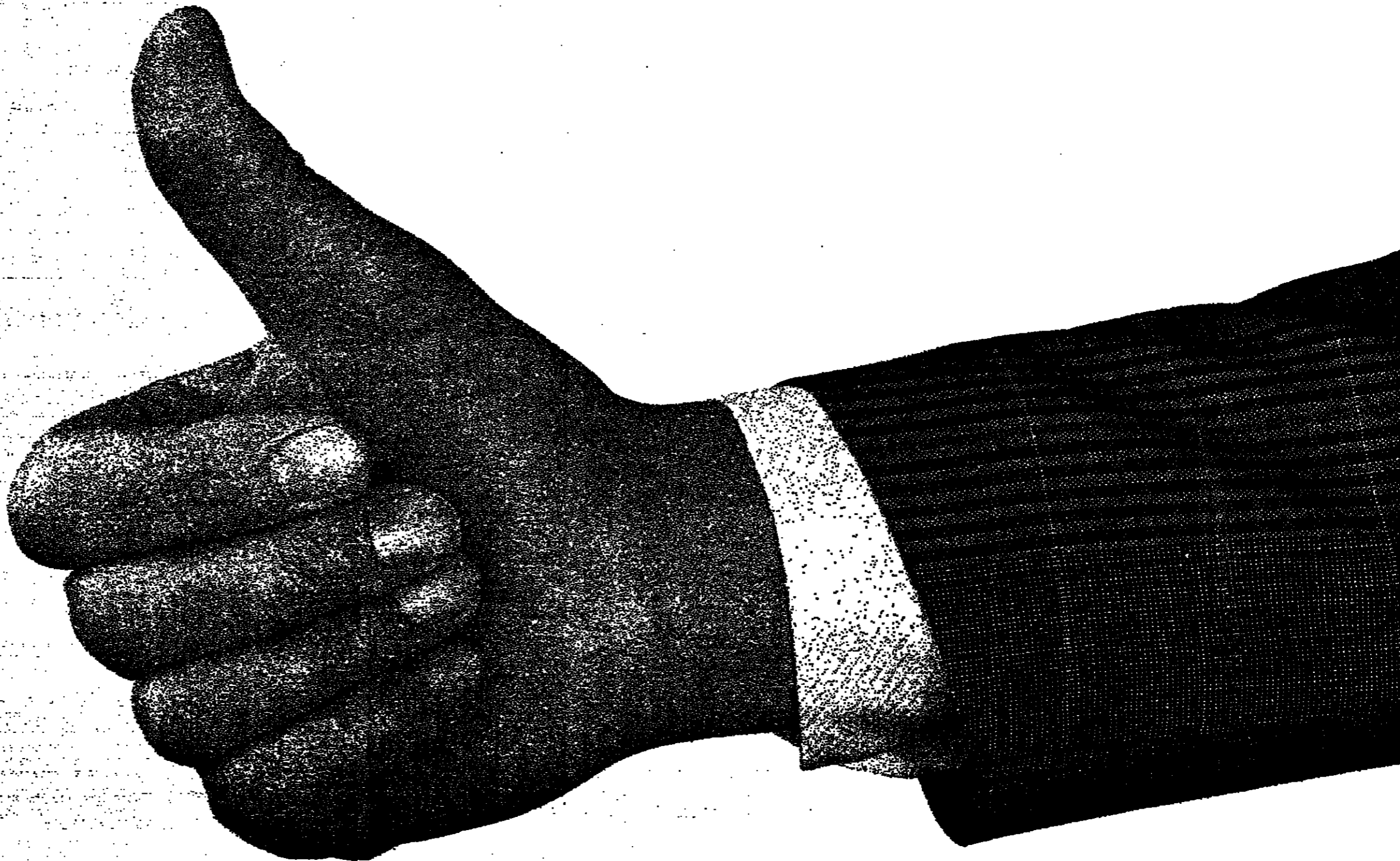
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# SIEMENS



## It's official: Once again Siemens ranks as Europe's No.1 in Computers

Every year the international computer magazine "Datamation" publishes a table of the world's leading Information Systems companies. For the fourth year in succession, Siemens is No.1 in the European league and, as such, the top European computer company in the world market. This success can be attributed to four major product groups:

- the BS2000 computers, which run under a single operating system - from small departmental computers right through to the largest mainframes.
- the SINIX® multi-user system, Europe's best-selling UNIX® computers.
- the Siemens Personal Computers - made in Europe, with a continually increasing share of the market.
- the digital office communications systems, which are at home throughout the world.

Each of these systems is the result of an intensive, ongoing program of research and development.

Moreover, Siemens itself manufactures the key components, being the sole European source, of the Megabit chip - a chip for both the world electronics market and Siemens computers.

If you would like to know more about Siemens Computing, please write to Siemens AG, Infoservice 134/Z560, P.O.Box 23 48, D-8510 Fürth, Federal Republic of Germany.

Leading European-Based IS Companies	
Company	World IS Rev (\$mil)
1 Siemens AG	\$5,703.0
2 Ing. C. Olivetti & Co. SpA	4,637.2
3 Groupe Bull	3,007.5
4 Nixdorf Computer AG	2,821.5
5 NV Philips Gloeilampenfabrieken	2,601.6
6 STC plc	2,123.9
7 Alcatel NV	2,052.1
8 LM Ericsson	1,511.6
9 Inspectorate Intl. Ltd.	1,225.0
10 Memorex Intl.	1,041.1

Source: Datamation, August 1988

SINIX is the UNIX® System derivative of Siemens. UNIX is a registered trademark of AT&T.



There's a Siemens Computer for every business.



FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abstract Management Ltd, and others, including their names, managers, and contact information.

Table listing unit trusts such as AEGIS Unit Trusts Ltd, Alford Unit Trusts, and others, including their names, managers, and contact information.

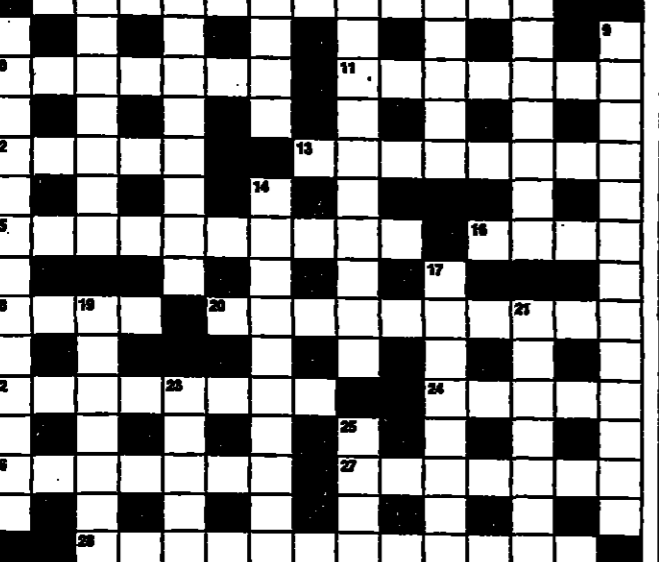
Table listing unit trusts such as Anglo-Scottish Unit Trust, Anglo-Scottish Unit Trust, and others, including their names, managers, and contact information.

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I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699. Reuters Code: IGIN, IGI0.

CROSSWORD

No. 6,750 Set by QUARK



- ACROSS
1 Foot organised PR re book? Trus (6,6)
10 Serious part offered in advance (7)
11 Stage collapsing in Greek comedy in his doing (7)
12 Sort of guide showing object of special interest (6)
13 Put out by universities? (4,4)
14 Record award, we hear, for initiative (10)
15 Run through half the alphabet; it's quite small (4)
16 A weed to cut off (4)
17 Study university men in Employment Training for the final outcome (10)
18 New York City is excited and anxious (2,1,5)
19 Ignores any recognised absence (6)
20 Change to spare? It could be needed for paper (7)
21 Constable is not usual or commonplace (7)
22 Giving new direction (in a fashion) (12)
23 Down
2 Just a piano (7)
3 They have roles, etc. in the outcome (8)
4 Carry child over the last bit of hike (4)
5 Newspapers without capital in an area showing backward movement (10)

Table listing unit trusts such as Anglo-Scottish Unit Trust, Anglo-Scottish Unit Trust, and others, including their names, managers, and contact information.

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GUIDE TO UNIT TRUST PRICING
The data included under the Authorised section of the FT Unit Trust Information Service is being expanded to improve the service to readers and to conform with new legislation.

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FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information, organized into columns for various categories like 'INSURANCES', 'LEGAL & GENERAL', 'MUTUAL LIFE LIMITED', etc. Each entry includes a name, a brief description, and numerical data.

INSURANCES

OTHER UK UNIT TRUSTS







FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts with columns for Name, Type, and other details. Includes sections for 'OTHER OFFSHORE FUNDS' and 'UNIT TRUST INFORMATION SERVICE'.

LONDON SHARE SERVICE

Table listing various share services and funds. Includes sections for 'BRITISH FUNDS', 'BRITISH FUNDS - Contd', 'FOREIGN BONDS & RAILS', 'AMERICANS', 'INT. BANK AND O'SEAS GOVT STERLING ISSUES', 'CORPORATION LOANS', 'COMMONWEALTH & AFRICAN LOANS', and 'LOANS'.

Handwritten note: '10/1/88' with a signature.

Continued on next page

Money Market Trust Funds

Table listing Money Market Trust Funds with columns for Name, Type, and other details.

Money Market Bank Accounts

Table listing Money Market Bank Accounts with columns for Name, Type, and other details.

UNIT TRUST NOTES: Prices are in units unless otherwise indicated and these are based on the value of the unit as at the end of the month...



LONDON STOCK EXCHANGE

Leading shares slide in late trading

A UK equity sector already unsettled by falling oil prices and weakness in the Tokyo market extended its losses in late trading yesterday as Wall Street opened sharply lower. By the close, the London market was down by more than 23 FT-SE points, bringing the 1800 mark under question again.

Accounting Deadline Dates: West Coast: Sep 18 Oct 3 Oct 17; Oil: Sep 22 Oct 13 Oct 27; Last Day: Sep 23 Oct 14 Oct 28; New Day: Oct 24 Nov 7. Note: Some changes may take place from 8.45 am on business days earlier.

Prices at Warburg Securities, Mr Kevin Gardner, UK economist, commented that lower oil prices could be good news for domestic inflation prospects. However, the market soon abandoned its rally as it sensed a poor start on Wall Street, and turned strongly downwards when the Dow fell sharply.

Shares in Consolidated Gold Fields fell as the prospect of a restricted enquiry into pre-bid deals in both shares and options returned more strongly. Sun Life, another of last week's speculative favourites, also lost ground as bid hopes faded in the wake of Friday's dawn raid by Union des Assurances de Paris (UAP).

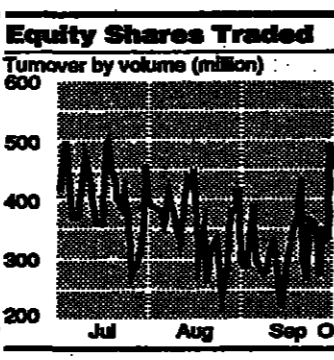
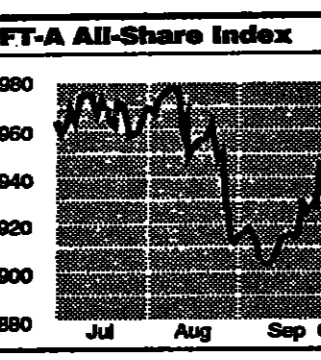
looked for further developments after the increased stakes disclosed last week by Bond Holdings. The market was cool towards GKN's purchase of 22.3 per cent of Westland Group. Following a shareholders' agreement with United Technologies (UTC) of the US, the combined interests of GKN and UTC will be 29.99 per cent of Westland.

FINANCIAL TIMES STOCK INDICES table with columns for Oct, Sep, Aug, Year, High, Low, since completion. Includes Government Secs, Fixed Interest, Ordinary, Gold Mines, etc.

S.E. ACTIVITY table with columns for Indexes, Sep 30, Sep 29. Includes Oil-Edged Bargains, Equity Bargains, etc.

Lasmo auction doubt

A wave of selling Enterprise Oil after confirmation that the auction of the 25 per cent stake held by London & Scottish Marine (LASMO) will be delayed. Also worrying reports that the auction price might be much lower than market expectations.



back, despite details of the planned Japanese offering. The shares settled 10% easier at 545 1/2p. Midland were also dull, ending 7 lower at 114p; the Kuwait Investment Office gave notice yesterday that, through the purchase of 1.5m shares last week, its total holding was now 5.1 per cent.

at 12p. Warburg Securities is looking for half-year pre-tax profits of around \$88m. Electrical stocks traded steadily until market sentiment turned in the afternoon and then ran into selling.

TRADING VOLUME IN MAJOR STOCKS table with columns for Stock, Value, Change, etc. Lists various companies like Anglo, BHP, etc.

DRG spotlight

DRG was one of the day's best performers, rising 23 to 502p, after reaching 512p at one stage. Dealers reported a resurgence of takeover speculation, specifically suggestions that WH Smith was trying to buy a 29 per cent stake prior to launching a bid.

GKN caution

GKN, the engineering and defence group, came to the forefront, falling 16 to 306p in volume of 1.4m shares as the market reacted cautiously to the announcement that it had acquired a 22 per cent stake in Westland, the helicopter manufacturer.

outlook

Shell dipped 9 to 959p, additionally upset towards the close by weakness on Wall Street. BP were also easier, the party-paid closing 7 off at 185 1/2p and the old shares 5 1/2 lower at 237p.

Willis Faber, the insurance broker, was another casualty of a "sell" recommendation.

The advice, this time, was from the research team at Prudential-Bache Capital Funding and the shares ended 11 off at 234p. Brewery stocks were mixed, with Allied Lyons and Scottish & Newcastle going against the wider market's downward trend.

Buckley's Brewery rose 9 to 147p and small follow-through interest over last Friday's invitation to tender for the near 63 per cent stake held by Singer & Friedlander.

Barry Wehmler, reflecting pre-tax profits up 42 per cent for the year, were supported and put on 6 to 187p. Week-end press comment stimulated renewed demand for Wassail, 11 to the good at 229p.

Adelaide Steamship company.

Analysts, however, point out that with the Rolls-Royce name reverting to the Rolls-Royce engine maker in the event of a foreign bid, Vickers has at least one line of defence.

Property shares failed to escape the general downturn.

Property shares failed to escape the general downturn but City Site, up 5 at 190p, resisted the trend following news of the acquisition of the Viking Property Group for \$14.76m.

Business was quiet on the London Traded Options Market.

Business was quiet on the London Traded Options Market, with only 24,138 contracts traded, made up of 13,823 calls and 10,765 puts.

NEW HIGHS AND LOWS FOR 1988

- NEW HIGHS (5): 1) Virgin, 2) R. V. Trust, 3) R. 2000, 4) P. 2000, 5) ... LOWS (5): 1) ...

APPOINTMENTS

- Mr Robin Hoyer Miller is appointed secretary general of the BRITISH BANKERS' ASSOCIATION ... Mr Brian Wehman, commercial director of The Observer, has been made a board member of OBSERVER LTD.

as director responsible for research coverage of European insurance and food shares.

- Mr Graham Davies has joined CRYSTALITE HOLDINGS as chief executive of its north east divisions ... Mr David Hallis has been appointed director of marketing strategy for LSI LOGIC EUROPE.

Mr E. F. Pantou Corbett and Prof. Derek Hill have joined the board of TEX HOLDINGS as non-executive directors.

- Mr E. F. Pantou Corbett and Prof. Derek Hill have joined the board of TEX HOLDINGS as non-executive directors ... Mr Frank L. Heathcote has been appointed managing director of safety equipment specialists, ERSKINE, of Oldham.

WestLB Investment Banking advertisement with large text and a circular diagram showing services like Product Development, Bond and Stock Trading, etc.

WestLB advertisement with text: WestLB's integrated investment banking is the strategic answer to market developments. We are expanding our international network and strengthening our marketing team and salesforce.

Vertical text on the right edge of the page, including 'LONDON STOCK EXCHANGE', 'FINANCIAL TIMES', and other market-related terms.



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FOREIGN EXCHANGES

Sentiment turns against dollar

THE DOLLAR appeared to suffer more than sterling yesterday from the fall in world oil prices.

Any collapse in the market price of oil on Friday Dr Subroto, secretary-general of the Organisation of Petroleum Exporting Countries, warned that it could fall to \$5 a barrel if Saudi Arabia continued to increase output.

The oil price situation, with North Sea crude touching \$11.50 a barrel yesterday after moving below \$12 on Friday, has countered some recent economic data, suggesting that US growth remains strong.

Dealers noted that the method of intervention used on Friday by the Bank of England on the London money market appeared to signal that UK base rates will not fall in the foreseeable future.

FINANCIAL FUTURES

Short sterling falls back

SHORT STERLING futures gave up early gains on the Liffe market yesterday, finishing near the day's low, but only slightly weaker on the day.

Long gilt futures showed a similar performance, finishing little changed from Friday. Traders were said to be disappointed that oil prices did not fall further, since this is regarded as favourable for inflation prospects.

The volume of retail sales in August was revised down. This was encouraging news, but was offset by a rise of \$4.7bn in consumer credit.

Dealers commented that combined with recent bank returns, showing an increase in the amount of notes in circulation, it pointed towards rising money supply growth.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol, Last, and Stock. Includes sub-sections for EURO INDEX, FT-SE INDEX, and various European stock options.

IN NEW YORK

It fell to DM1.8605 from DM1.8725; to Y183.65 from Y183.90; to SFr1.6785 from SFr1.6850.

STERLING INDEX

Table showing Sterling Index values for various currencies and time periods.

CURRENCY RATES

Table showing currency rates for Sterling, US Dollar, and other major currencies.

OTHER CURRENCIES

Table showing exchange rates for various international currencies like the Australian Dollar, Canadian Dollar, etc.

LIFFE LIRES GILT FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Last. Shows Liffe Lires Gilt Futures Options data.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Last. Shows Liffe US Treasury Bond Futures Options data.

LIFFE FT-SE INDEX FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Last. Shows Liffe FT-SE Index Futures Options data.

LIFFE 6% STRIPS

Table with columns for Strike, Call, Put, and Last. Shows Liffe 6% Strips data.

LIFFE EUROSTOCK OPTIONS

Table with columns for Strike, Call, Put, and Last. Shows Liffe Eurostock Options data.

LIFFE SHORT STERLING

Table with columns for Strike, Call, Put, and Last. Shows Liffe Short Sterling data.

LIFFE 6% STRIPS

Table with columns for Strike, Call, Put, and Last. Shows Liffe 6% Strips data.

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LIFFE SHORT STERLING

Table with columns for Strike, Call, Put, and Last. Shows Liffe Short Sterling data.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing Pound Spot and Forward rates against the Pound.

CHICAGO

Table showing market data for Chicago.

JAPANESE YEN

Table showing Japanese Yen market data.

6% INTERNAL LONG TERM JAPANESE GOVT.

Table showing 6% Internal Long Term Japanese Govt. data.

LIFFE 6% STRIPS

Table showing Liffe 6% Strips data.

LIFFE EUROSTOCK OPTIONS

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LIFFE SHORT STERLING

Table showing Liffe Short Sterling data.

MONEY MARKETS

UK rates firmer

INTEREST RATES were a little firmer on the London money market yesterday. After reasonably good UK economic data last month there had been a growing feeling that monetary policy could ease, but action by the Bank of England last Friday seems to have put an end to that idea.

The market settled down to a more normal trading level yesterday, awaiting the terms of this week's auction. The authorities lent money to the discount houses at the existing base rate level, which dealers appear to have accepted as a signal for caution.

UK clearing bank base lending rate

Table showing UK clearing bank base lending rate.

surplus of £100m.

There was no intervention from the authorities before lunch, but in the afternoon surplus funds were absorbed, when the Bank of England sold £200m Treasury bills to the market, due today, at rates of 11 1/4-11 1/2 p.c.

The market is expected to have fewer liquidity problems this month than in September, because of smaller tax payments.

In Rome the weighted average acceptance rate on the Bank of Italy's L.8,500bn reverse repurchase tender fell to 10.32 p.c., from an average of 11.19 p.c. at a tender of only L1,000bn last Thursday.

In Stockholm the Swedish Central Bank intervened to sell Treasury bills to banks, after a fall in yields.

Six-month Treasury bills fell five basis points to 10.68 p.c. in early trading, following a decline of six points on Friday. The intervention appeared to arrest the fall.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates.

MONEY RATES

Table showing Money Rates.

NEW YORK

Table showing New York market data.

October 3

Table showing October 3 market data.

October 3

Table showing October 3 market data.

October 3

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Table showing October 3 market data.

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Table showing October 3 market data.

JOHANNESBURG CONSOLIDATED INVESTMENT COMPANY, LIMITED

Notice to holders of share warrants to bearer dividend No. 125.

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER DIVIDEND NO. 125

Payment to the notice published on 24th August, 1988 members are informed that the rate of exchange at which payments of the above dividend are to be despatched by the United Kingdom Paying Agents on 15th October, 1988 is 1 unit of 100 cents equals 23.640099 United Kingdom currency.

AMOUNT PAYABLE WHERE A U.K. INLAND REVENUE DECLARATION IS LOGGED WITH COUPONS

Table showing amount payable with coupons.

AMOUNT PAYABLE WHERE COUPONS ARE LOGGED WITHOUT UNITED KINGDOM INLAND REVENUE DECLARATIONS

Table showing amount payable without coupons.

NOTES

(1) The gross amount of the dividend for use for United Kingdom income and estate purposes is 271,837p per share.

(2) Under the Double Taxation Agreement between the United Kingdom and the Republic of South Africa, South African Non-Resident Shareholders Tax payable in respect of the dividend, the deduction of tax at the reduced rate of 12.5% instead of at the standard rate of 20% represents an allowance of credit at the rate of 12.5% in respect of South African Non-Resident Shareholders Tax.

Advertisement for Britax promotional gifts, including key rings, cuff links, and paperweights.

Advertisement for B.A.I. Finance Company N.V., offering financial services.

Advertisement for Art Galleries, featuring various artworks.

Advertisement for First Futures Brokers Limited, offering commodity futures and options.



LONDON SHARE SERVICE

AMERICANS - Contd. Table listing various American companies such as American Express, American International, and American Overseas, with columns for stock price and other financial data.

CANADIANS. Table listing various Canadian companies such as Canadian National, Canadian Pacific, and Canadian Tire, with columns for stock price and other financial data.

BANKS, HP & LEASING. Table listing various financial institutions and leasing companies, including Bank of America, Citicorp, and others.

BEERS, WINES & SPIRITS. Table listing various beverage companies such as Heineken, Carlsberg, and others.

BUILDING, TIMBER, ROADS. Table listing various construction and infrastructure companies.

CHEMICALS, PLASTICS. Table listing various chemical and plastic companies.

DRAPERY AND STORES. Table listing various retail and clothing companies.

BUILDING, TIMBER, ROADS. Table listing various construction and infrastructure companies.

ELECTRICALS - Contd. Table listing various electrical and utility companies.

ELECTRICALS. Table listing various electrical and utility companies.

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ENGINEERING - Contd. Table listing various engineering and technology companies.

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INDUSTRIALS (Misc.) - Contd. Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.) - Contd. Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INDUSTRIALS (Misc.). Table listing various industrial companies.

INSURANCES. Table listing various insurance companies.

LEISURE. Table listing various leisure and entertainment companies.

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LONDON SHARE SERVICE

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LEISURE - Contd

Table of stock prices for Leisure sector, including titles like Leisure, Leisure, Leisure, etc.

PROPERTY

Table of stock prices for Property sector, including titles like Property, Property, Property, etc.

TEXTILES - Contd

Table of stock prices for Textiles sector, including titles like Textiles, Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of stock prices for Trusts, Finance, and Land sector, including titles like Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of stock prices for Oil and Gas sector, including titles like Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES - Contd

Table of stock prices for Mines sector, including titles like Mines, Mines, Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of stock prices for Motors and Aircraft Trades sector, including titles like Motors, Aircraft, etc.

TOBACCO

Table of stock prices for Tobacco sector, including titles like Tobacco, Tobacco, Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sector, including titles like Trusts, Finance, Land, etc.

FINANCE, LAND, ETC

Table of stock prices for Finance, Land, and other sectors, including titles like Finance, Land, etc.

OVERSEAS TRADERS

Table of stock prices for Overseas Traders sector, including titles like Overseas, Overseas, Overseas, etc.

PLANTATIONS

Table of stock prices for Plantations sector, including titles like Plantations, Plantations, Plantations, etc.

COMMERCIAL VEHICLES

Table of stock prices for Commercial Vehicles sector, including titles like Commercial, Commercial, Commercial, etc.

COMMODITIES

Table of stock prices for Commodities sector, including titles like Commodities, Commodities, Commodities, etc.

GARAGES AND DISTRIBUTORS

Table of stock prices for Garages and Distributors sector, including titles like Garages, Distributors, etc.

FINANCE, LAND, ETC

Table of stock prices for Finance, Land, and other sectors, including titles like Finance, Land, etc.

MINES

Table of stock prices for Mines sector, including titles like Mines, Mines, Mines, etc.

THIRD MARKET

Table of stock prices for Third Market sector, including titles like Third Market, Third Market, Third Market, etc.

NEWSPAPERS, PUBLISHERS

Table of stock prices for Newspapers and Publishers sector, including titles like Newspapers, Publishers, etc.

SHIPPING

Table of stock prices for Shipping sector, including titles like Shipping, Shipping, Shipping, etc.

SHOES AND LEATHER

Table of stock prices for Shoes and Leather sector, including titles like Shoes, Leather, etc.

OIL AND GAS

Table of stock prices for Oil and Gas sector, including titles like Oil and Gas, Oil and Gas, Oil and Gas, etc.

FINANCE

Table of stock prices for Finance sector, including titles like Finance, Finance, Finance, etc.

REGIONAL & IRISH STOCKS

Table of stock prices for Regional and Irish Stocks sector, including titles like Regional, Irish, etc.

PAPER, PRINTING, ADVERTISING

Table of stock prices for Paper, Printing, and Advertising sector, including titles like Paper, Printing, Advertising, etc.

SOUTH AFRICANS

Table of stock prices for South Africans sector, including titles like South Africans, South Africans, South Africans, etc.

TEXTILES

Table of stock prices for Textiles sector, including titles like Textiles, Textiles, Textiles, etc.

OIL AND GAS

Table of stock prices for Oil and Gas sector, including titles like Oil and Gas, Oil and Gas, Oil and Gas, etc.

FINANCE

Table of stock prices for Finance sector, including titles like Finance, Finance, Finance, etc.

TRADITIONAL OPTIONS

Table of stock prices for Traditional Options sector, including titles like Traditional, Options, etc.

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COMMODITIES AND AGRICULTURE

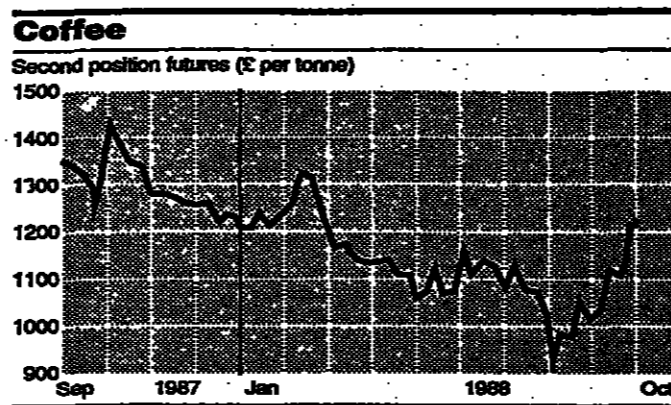
Coal price deal cheers Australian producers

By Chris Sherwell in Sydney
AUSTRALIA'S COAL producers are expecting better days following a landmark agreement with Japanese power utilities on prices for steaming coal exports.

Coffee talks brew up a fresh export quota blend

David Blackwell on one of the most complicated commodity pact deals ever agreed

"WE HAVE a real camel when what we wanted was a horse," said one exhausted delegate, describing the deal struck by the International Coffee Organisation on the total global export quota for 1989-90.



The agreed 56m bag quota can only be revised upwards. If the price, as measured by the ICO 15-day average composite indicator, is above Friday's figure of 114.40 cents a lb on October 25, 1m bags of coffee will be restored. A similar increase could be triggered if working days later.

adding back coffee to the overall quota if the indicator price rises - which seems unlikely given the current level of prices and harvest expectations.
Forecasters of world coffee supply and demand are notoriously difficult to make. A US Department of Agriculture forecast made earlier this year predicted a world coffee crop of 93m bags for 1988-89, but later developments mean this is too low, according to Mr Arthur Cherry of E.D. & F. Man.

Producers switching to LME zinc price

By Kenneth Gooding, Mining Correspondent
THE EUROPEAN Producer Price for zinc, widely used in contract negotiations, is now certain to be replaced by the London Metal Exchange's new special high grade zinc contract, which was launched only one month ago.

New Zealand in fighting mood over butter sales

Tim Dickson on the long-running battle to resist the further erosion of access to the UK market

MR MIKE MOORE, New Zealand's Minister of Overseas Trade, is likely to hear the answer today to a question which has been on everyone's lips in Brussels since the early summer. How much butter does the European Commission think his country's dairy farmers should be allowed to sell in the UK market under the current quota arrangements?

THE EUROPEAN Community's decision on the future level of imports of New Zealand butter and sheepmeat will be a test case of the EC's attitude to trade liberalisation within the General Agreement on Tariffs and Trade, Mr Russell Marshall, New Zealand's Foreign Minister, said in London yesterday, writes Bridget Bloom.

rich grassland pasture and a friendly climate, New Zealand's dairy industry is the most efficient in the world, receives virtually no subsidies, and supplies a product which, largely because of its lower price, is consumed by a claimed 3m British households every month.

Two influential West German groups, Metallgesellschaft and Mannesmann, are among the few which will switch to the new LME contract from January.
Billionaire Royal Dutch Shell subsidiary is expected to fall into line with them within a few days.

LONDON MARKETS

Table of commodity prices in London markets, including COCOA, RUBBER, COPPER, and various oils.

WORLD COMMODITIES PRICES

Table of world commodity prices, including LONDON METAL EXCHANGE, RUBBER, COPPER, and various oils.

US MARKETS

Table of US market prices, including CRUDE OIL, SOYBEAN OIL, and various grains.

Chicago

Table of Chicago market prices, including SOYBEAN OIL, SOYBEAN MEAL, and various grains.

NEW YORK

Table of New York market prices, including GOLD, SILVER, and various metals.

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WORLD STOCK MARKETS

CANADA

Table of stock market data for Canada, including Toronto and Montreal indices, and a list of individual stocks with their prices and changes.

INDICES

Table of various stock indices including New York, Dow Jones, and international indices like the Nikkei and Hang Seng.

CANADA

Table of Canadian stock market data, including Toronto and Montreal indices.

NEW YORK ACTIVE STOCKS

Table of active stock prices in New York, listing various companies and their current market prices.

TOKYO - Most Active Stocks

Table of the most active stock prices in Tokyo, showing significant price movements.

HONG KONG

Table of stock market data for Hong Kong, including the Hang Seng index.

SINGAPORE

Table of stock market data for Singapore, including the Straits Times index.

Advertisement for 'Travelling on Business?' featuring the Hotel Cravat, Holiday Inn, and Intercontinental Hotel.

Large advertisement for 'Have your F.T. hand delivered in Switzerland' promoting the Financial Times magazine.

Table of stock market data for the United Kingdom, listing various companies and their prices.

Table of stock market data for France, listing various companies and their prices.

Table of stock market data for Germany, listing various companies and their prices.

Table of stock market data for Japan, listing various companies and their prices.

Table of stock market data for Australia, listing various companies and their prices.

Table of stock market data for South Africa, listing various companies and their prices.

Table of stock market data for the Netherlands, listing various companies and their prices.

Table of stock market data for the Netherlands, listing various companies and their prices.

NOTES: Prices on this page are as quoted on the indicated exchange and are best bid/offer prices. If trading is suspended, the price is shown in brackets. If trading is suspended, the price is shown in brackets. If trading is suspended, the price is shown in brackets.







NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for High, Low, Open, Close, and various stock symbols.

OVER-THE-COUNTER

Table of Over-the-Counter prices with columns for High, Low, Open, Close, and various stock symbols.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for High, Low, Open, Close, and various stock symbols.

Notes regarding stock prices, including information on 52-week high and low prices, and dividend payments.

Advertisement for Financial Times magazine, featuring the headline 'Have your F.T. hand delivered in Norway' and contact information for Oslo (02) 684020.

Advertisement for 'Travelling by air on business?' featuring a list of airlines and flight services.



AMERICA

Early falls in Dow almost erase last week's increase

Wall Street

EARLY brisk trade saw equities fall yesterday as institutions appeared to take profits on the first day of the final quarter, writes Janet Bush in New York.

At one stage during the morning, the Dow Jones Industrial Average was nearly 30 points lower but the index stabilised by 2 pm to stand at 2,091.38, down 21.52. In late morning trading, declining issues outnumbered advancing issues by three to one.

The drop in the Dow Jones Industrial Average virtually wiped out last week's gains which had taken the index near to the top of its 1988 range and took the index once more below the widely-watched 2,100 level.

ASIA PACIFIC

Nikkei declines as caution sets in

Tokyo

INVESTOR caution set in yesterday and share prices ended lower in reduced volumes, writes Michiko Nakamoto in Tokyo.

The Nikkei average, which plunged 23.54 points in a half-day session on Saturday, lost another 154.60 to 27,545.53. The high of the day was 27,775.58 and the low 27,495.68.

The number of shares falling outnumbered those rising by 502 to 222 and 174 issues were unchanged. Volume sank to 673.11m shares compared with 1.11m on Friday.

In later trading in London, Japanese shares edged up slightly with the ISE/Nikkei 50 index adding 0.69 to 1,772.11.

"There was perhaps too much expectation that the new term would bring about another surge of energy, and since this hasn't really happened, investors were somewhat let down," said an analyst at Daiwa Securities.

Overseas news did not provide any buying incentive either. Some analysts are even saying that interest in the market is starting to wane, given the fact that it has failed to gain momentum in spite of such favourable conditions as low oil prices, and stable currency exchange markets and interest rates.

With no external factors to give it direction, the market was perhaps unduly affected by the performances of two companies, whose share prices had recently been pushed up by speculative groups.

Konica and Koito Manufacturing both suffered huge

farm payroll of 283,000 after an increase of 219,000 in August and a fall in the unemployment rate to 5.5 per cent from 5.6 per cent in August.

Financial markets have particularly focused on monthly unemployment figures because they have played a crucial role in the various moves undertaken this year by the US Federal Reserve to tighten monetary policy.

The bond market became nervous last week when there was only a very small rise in initial state insurance benefit claims in the September week used as a basis for Friday's unemployment report.

Two other economic releases yesterday's publication of the latest US purchasing managers' report, which appeared to confirm a marked deceleration in economic growth, seemed to have no impact at all on stocks although bond prices moved modestly higher.

There appeared to be a number of reasons for the weakness in equities. There were reports that one leading securities house had recommended that its clients lighten the equity component of their portfolios.

In addition, it appeared that investors were cashing in after a relatively healthy third quarter performance with nervousness about the world October because of the imminent first anniversary of the stock market crash.

Blue chip issues were generally lower. International Business Machines was quoted \$1 down at \$114.75, Coca-Cola was also down \$1 at \$29.75, Du Pont fell \$1 to \$30.75 and General Electric slipped \$1 to \$43.

The technology sector was also weak on expectations of disappointing third quarter results. Hewlett-Packard slumped \$1 to \$49, Digital Equipment dropped \$1 1/2 to \$92 1/2 and

Motorola was also down \$1 1/2 at \$41 1/2.

CANADA

FALLING oil prices pulled energy producers and pipeline companies lower on the Toronto Stock Exchange. Golds rallied after an easy opening. The weekend's federal election call appeared to have little immediate effect on the market.

The composite index dropped 13.7 to 3,270.0 with twice as many falls as rises on low volume of 7.1m shares.

Bow Valley was down 3/4 at C\$12 1/2, TransCanada Pipe slipped 1/2 to C\$13 1/2, Texaco Canada eased 1/4 to C\$38 and Imperial Oil was down 1/4 at C\$45 1/2.

Among industrials, Canadian Pacific declined 1/4 to C\$19 1/2, BCE was up 1/4 at C\$38 1/2 and Seagram declined 1/4 to C\$67 1/2.

Campan, which said it may buy up to 5 per cent of its common stock, was down 1/4 at C\$18 1/2.

SHARE VOLUMES soared in Taiwan yesterday after the Government revised its capital gains tax plans in response to panic selling on the Taipei exchange over the past four sessions, writes Hilary de Bover.

Turnover rose sharply to NT\$8.7bn (\$891m) from a paltry NT\$1.32bn on Saturday after Ms Shirley Kuo, the Finance Minister, said investors would be liable to capital gains tax on annual equity purchases worth NT\$10m or more, rather than the original NT\$3m. She also reduced the rate of transaction tax to 0.15 per cent from the present 0.3 per cent. Both take effect at the start of next year.

Share prices plummeted early yesterday as investors rushed to sell, forcing stocks down by losses and gave individual investors plenty of reason to feel nervous about yesterday's market.

Konica, the leading producer of photosensitive material, had been heavily bought and risen considerably in recent sessions. Rumours that the group behind the buying was having financial trouble sent Konica's share price down Y200 to Y1,000.

Koito Manufacturing, a top automotive lighting equipment maker, had also been the target of a speculative group which was rumoured to be having financial trouble. Koito fell Y240 to Y2,690.

Buying interest focused on shipbuilding companies such as Mitsubishi Heavy Industries, the volume leader at 83.5m shares, rising Y14 to

EUROPE

Speculation adds spice to France and Italy

STAKEBUILDING and bid activity enlivened Milan and Paris while Frankfurt continued its recent consolidation, writes Our Markets Staff.

MILAN rose to another year high, led by unidentified buying in publishing group Mondadori and continued demand for insurance group Generali. The Comit index climbed 2.38 to 565.09.

Mondadori, which had lagged the market for some time, suddenly saw its preference shares soar by the maximum amount allowed. Rising 1,850, or 15.6 per cent, to L13,000 in heavy volumes before being suspended.

Mr Carlo De Benedetti, who with the Formenton family controls Mondadori, was rumoured to be buying before Paris' week-end extraordinary meeting, which could see a vote on converting preference shares into ordinary shares. Ordinary shares are trading at L23,000 - up L350 yesterday - and a one-for-one conversion would translate into large gains for the holder of preference shares.

Generali climbed to L42,650, a rise of L840.

PARIS opened the week slightly easier with interest

THE weak bullion price kept a rash on share price movements and gold issues ended mixed after a lacklustre session.

Vaal Reef rose R3 to R255 and Randfontein shed R3 to R242.

In mining and financials, diamond producer De Beers fell R1, 400 to R24,650 and Consolidated Gold lost R1.75 to R29.25. Both were trading ex-dividend.

Platinum continued to gain ground and Impala closed the session 75 cents firmer at R31.75.

Roundup

VOLUMES stuck at low levels and share prices lost ground in the main Asia Pacific markets.

HONG KONG was taken lower by the absence of fresh news and falls on leading world markets, with the Hang Seng index falling 11.98 to 22,428.07.

Turnover fell to HK\$297.5m worth of shares from HK\$368.7m on Friday.

Food manufacturer E D and F Man Pacific was suspended for the day following a tender offer to an unnamed associated company for the disposal of one of its properties.

SINGAPORE saw light selling and ended lower as institutions largely sat out the session. The Straits Times industrial index fell 11.91 to 1,023.05.

Turnover dropped to 10.8m shares, its lowest for six months, after 15m on Friday. What activity there was centred mainly on hotels, Malaysian speculative and low-priced stocks.

AUSTRALIA finished lower after a lacklustre session, with trading hit by the Labour Day closure and the closure of some trading floors. The All Ordinaries index slipped 9.0 to 1,542.6.

Among industrials, Mayne Nickless, trading ex-dividend and ex-bonus issue, dropped A\$1.20 to A\$6.10.

focus on stocks involved in actual or rumoured takeover bids. By the close the OMF 50 index was 1.14 points down at 390.35. The CAC General index was 0.5 lower at 579.7.

Valco was the main feature, tumbling FF225 to FF235 after publishing details of its hostile bid for fellow motor component company Epeda. Epeda's shares were suspended last Friday, but the bid sent the shares of its subsidiary Luchoire FF232 higher to FF269 before trading was suspended in the stock.

Last week's big mover Bouygues refused to give up the headlines after UK publisher Mr Robert Maxwell revealed that the weekend that he had acquired just under 5 per cent of the construction company's stock. Bouygues holds 25 per cent of TP-1 and Maxwell 13 per cent.

Bouygues initially dropped a few francs on the Maxwell revelation, then recovered to stand FF111 better at one stage, before ending the day FF19 lower at FF259 on good volume. TP-1 closed FF2.10 lower at FF294.90.

FRANKFURT closed lower in dull trading, hit by weakness in New York and Tokyo and a

lack of overseas interest. The feeling in Frankfurt was that the market has been slightly overbought recently, and the DAX real-time index ended the day 10.25 points lower at 513.52. Turnover in German shares was worth DM1.53bn.

The day's most notable fall among leading stocks was computer group Nixdorf, down DM11.50 at DM412 after holding steady in recent weeks. The slide was started by rumours that analysts are marking down their 1989 earnings forecasts for Nixdorf by as much as 19 per cent because of structural difficulties in the mainframe computer market, falling orders from the financial sector and negative press comment.

Car maker Daimler fell DM14 to DM892 after raising its stake in electrical engineering group AEG to 90 per cent. Last week Daimler - frustrated by not owning enough AEG stock to obtain full control of the group - closed its offer to buy all the remaining shares in AEG. News that Daimler is close to acquiring 30 per cent of aerospace company MBB was also behind the drop in its share price.

VW held up well, closing just DM3 lower at DM269.50. Investors were switching out of Daimler amid speculation of higher VW earnings next year than this. Electronics group Siemens was also well supported, losing only DM2.70 to DM470 after announcing the first stage of a reorganisation of its business division.

BRUSSELS ended little changed in a session enlivened only by good demand for steel producers. The cash index was up 14.05 to 5,269.92.

Clasbit put on BF65, or 4.5 per cent, to BF1,378 in strong volumes and Arbed rose BF40 to BF2,425, reaching a three-year high.

AMSTERDAM finished steady in a fairly active trading on profit-taking after last week's gains and Wall Street's lower opening. The CBS all-share index fell 0.9 to 98.4.

Royal Dutch closed FI 4.90 off at FI 230.50 as oil prices slumped.

Bid speculation saw Helmer rise against the trend to a high of FI 149 before closing up 80 cents at FI 146.50. RBG, building and dredging group, which said it was close to buying a stake in building contractor Volker Stevin, fell FI 6 to FI

154. Volker Stevin rose to FI 40.1 before closing 70 cents better at FI 38.50 after announcing it would resist any takeover moves.

MADRID was cheered by gains in the banking sector on the first day of trading in the merged Banco Bilbao Vizcaya (BBV). The general index rose 2.41 to 283.68.

Among banks, which are gaining on the back of increased interest rates, BBV put on 25 percentage points to 1,100 per cent of neutral market value. The group was said to be planning to make a public share offer in the US and in Europe worth about \$50m.

ZURICH ended the day slightly lower with few features of note as investors stayed on the sidelines.

Interdiscount Holding, which said it acquired a 20 per cent stake in US watch maker Invicta Time and a 45 per cent stake in West Germany's Handgelenkschicht, was steady at SF7,000.

STOCKHOLM prices recovered from early falls to close slightly higher in lacklustre trading. The improvement was helped by the fall in oil prices and increased foreign interest in Swedish equities.

Competition for funds hits Seoul

Patrick Harverson looks at the state of play in South Korea

THE Seoul stock market reopens today after the long weekend with traders and investors anxious about how shares will perform post-Olympics.

The Games diverted the attention of the market from its usual business - with traders watching the television screens - and from September 16 to 30 the Korea Composite stock index gained just 5.77 points to 677.54. Turnover during the fortnight was very low, and the market is worried that the momentum necessary to maintain a long-term recovery has been lost.

Ever since Seoul won the right to stage the Olympics people predicted the stock market would fall once the Games were over and the euphoria surrounding them had dissipated. Much the same happened in Tokyo after the 1964 Games and history was expected to repeat itself. Yet analysts in London are quietly bullish about the market's immediate prospects. Gross national product is growing at 11 per cent this year, and the economic fundamentals remain positive. Its offer to buy all the remaining shares in AEG. News that Daimler is close to acquiring 30 per cent of aerospace company MBB was also behind the drop in its share price.

Liquidity has also been hit by the failure of the Government's new policy to divert money from property speculation into the equity market, and by the consistent flow of new shares from listings and rights issues.

The market is not expected to find new cash from overseas, either, which could prove a disappointment for South Koreans hoping that publicity generated by the Olympics would attract new foreign investors to Seoul. Anyone likely to be interested in South Korean equities is already limited by law to investing in only a handful of overseas funds, closed end unit trusts and convertible Eurobonds.

Generally, however, analysts remain optimistic about the Seoul market in the

medium-term. If President Roh Tae-woo confirms in today's crucial national address his commitment to political liberalisation, and sets a date for a referendum to test the support for his Government, then the market could bounce back from its Olympics-induced stupor.

SE Composite Index

720

710

700

690

680

670

660

Jul 1988

Oct

IF THIS ANNOUNCEMENT HAD BEEN TWICE THE SIZE, YOUR IMPRESSION OF US WOULD BE SUBSTANTIALLY DIFFERENT

PHILLIPS & DREW FUND MANAGEMENT LIMITED

FT-ACTUARIES WORLD INDICES. Table with columns for National and Regional Markets, Friday September 30 1988, Thursday September 29 1988, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, World Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. So. Af., World Ex. Japan, The World Index.